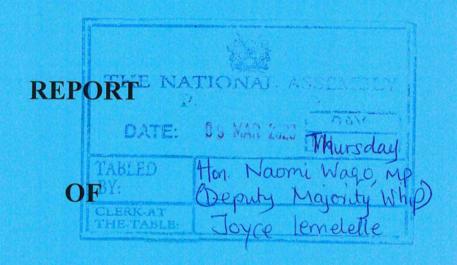




Enhancing Accountability



### THE AUDITOR-GENERAL

ON

NAROK WEST TECHNICAL TRAINING INSTITUTE

FOR THE YEAR ENDED 30 JUNE, 2021





International Public Sector Accounting Standards (IPSAS)
Annual Financial Report

### NAROK WEST TECHNICAL TRAINING INSTITUTE

### ANNUAL REPORT AND FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 2020/2021 FINANCIAL YEAR

Prepared in accordance with the Accrual Basis of Accounting Method under the International Public Sector Accounting Standards (IPSAS)

### NAROK WEST TECHNICAL TRAINING INSTITUTE'S ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 2020/2021 FY

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ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 2020/2021 FY

### 1. KEY INSTITUTE INFORMATION AND MANAGEMENT

### (a) Background information

The Institute was incorporated/ established under the TVET Act on 21st December, 2016 through registration by TVETA, registration number TVETA/PUBLIC/TVC/0050/2016. The Board of Governors (BoG) was appointed on 20th November, 2017 and the first group of students admitted in February, 2018. The Institute is domiciled in Kenya. The institute is under the Ministry of Education. Currently, we have four departments: Engineering, Business Studies, Applied Technology and ICT.

### (b) Principal Activities

Our principal activity is TVET training as per the TVET Act, 2003. Our vision is to be a center of excellence in the provision of TVET training and an agent of community development. Our mission is to develop competent and innovative human resource for sustainable development. Our strategic objectives are:

- (i) To impart knowledge, skills and attitudes to trainees in order to gain entrepreneurship and problemsolving skills for the world of work;
- (ii) To expand the Institute's infrastructure and equipment;
- (iii) To widen and strengthen the Institute's financial base;
- (iv) To improve Institutional governance and quality management.

### (c) Key Management

The Institutes' day-to-day management is under the following key organs:

- Board of Governors (BOG)
- Principal
- Deputy Principal
- Accountant

### (d) Fiduciary Management

The key management personnel who held office during the financial year ended 30<sup>th</sup> June, 2021 and who had direct fiduciary responsibility were:

No.	Designation	Name	
1.	Principal	David Kipyegon Maru	
2.	Deputy Principal	James Kinara Basweti	
3.	Institute Accountant	Jane Resiato Koila	

### (e) Fiduciary Oversight Arrangements

The Board of Governors (BOG) has overall oversight responsibility.

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 2020/2021 FY

### KEY INSTITUTE INFORMATION AND MANAGEMENT (Continued)

### (f) Institute Headquarters

P.O. Box 1150-20500, Narok, KENYA. 8 Km from the Narok-Bomet Road along the old Maasai Mara Road

### (g) Institute Contacts

Telephone: (254) 701-807 410 E-mail: narokwesttti@gmail.com Website:

### (h) Institute Bankers

Kenya Commercial Bank P.O. Box 406-20500, Narok, Kenya

### (i) Independent Auditors

Auditor General Office of Auditor General Anniversary Towers, Institute Way P.O. Box 30084 GPO 00100 Nairobi, Kenya

### (j) Principal Legal Adviser

The Attorney General State Law Office Harambee Avenue P.O. Box 40112 City Square 00200 Nairobi, Kenya

### (k) KRA PIN

Institute's KRA PIN Number is P051693978A

NAROK WEST TECHNICAL TRAINING INSTITUTE'S ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30<sup>th</sup> JUNE, 2021

### 2. THE COUNCIL/BOARD OF GOVERNORS

1. MR. FRANCIS OLE KOROS	
1. MR. FRANCIS OLE KOROS B. Ed (Arts)	Provide a concise description of each I Member's date of birth, key qualifications and work experience. Indicate whether the director is independent or an executive director and which committee of the Member chairs where applicable.  Date of Birth: 1972  Qualifications: Bachelor of Education (Arts),  UON  Experience: Over 20 years as a teacher, 12 of them Principal. 8 Years as the Chairman of Public Service Board, Narok County.
2. MRS. MARGARET MUGA NYAKUNE	Date of Birth: 1st January 1957
	Qualifications: Masters in Entrepreneurship  Experience: Over 30 years as a Technical Teachers Trainer at KTTC. Retired as the HoD - Business Department at KTTC
3. MS. MALVINE SEMPEIYO NKOITOI	
	Date of Birth: 28th December 1988
	Qualifications: Bachelor of Commerce (Banking and Finance Option), Egerton University
	Experience: 2 years as a banker and Finance Officer at MMWCA for 6 years now.
4. MR. STANLEY KIMAREN RIAMIT	Date of Birth: 30 <sup>th</sup> November, 1969
	Qualifications: Masters in Development Anthropology, currently pursuing a Phd
	Experience: 3 years as Assistant lecturer at McGill University, Runs an NGO on Maasai Livelihoods and a visiting Lecturer at McGill University, Canada
5. MR. SHADRACK KIMANZI MUSEE	Date of Birth: 18th November 1972
	Qualifications: Masters in Geographic Information Systems, UON

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE, 2021

	<b>Experience:</b> Over 12 years in installation of software, GIS systems and remote access technology like the remote automatic weighbridges.
	Date of Birth:
6. MRS. ALICE MUTAI	Qualifications: Masters in Engineering Management, Egerton University Experience: Over 20 years as a technical trainer rising to become a Deputy Principal of a TTI before becoming the XEO of KETREB.
7. MR. JACKSON RIMOINE MAITAI	Date of Birth: 1994
	Qualifications: Bachelor of Science in IT, JKUAT Experience: 4 years as IT expert in various banks: 2 years in National Bank, 1 year in CBA, 1 year as Fuliza technical team and currently with Kenya Pipeline IT department.
8. MS. EVELYNE NAISENYA KORSAI	
	Date of Birth: 21 <sup>st</sup> October, 1977  Qualifications: Bachelor of Education Arts – French, Maseno University
	Experience: Taught French in high schools for 9 years, Presently is the branch manager of Kilgories Water Services Board
	Date of Birth:
O MRS OLIVIA ALLIOCH ODONGO	Qualifications: Masters in Educational Administration
9. MRS. OLIVIA ALUOCH ODONGO	Experience: 12 years as a trainer in technical institutions, 15 years as an officer at the Directorate of Technical Education then currently the County Director of TVET.
10. MR. DAVID KIPYEGON MARU B. Ed. (Tech. Ed)	Date of Birth: 2 <sup>nd</sup> November, 1974  Qualifications: Bachelor of Education (Technology Education) specializing in Electrical and Electronics Technology.

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE, 2021



Experience: Taught electricity and computer studies at Sacho High School from 2001 to 2004, taught at Rift Valley Institute of Science and Technology (RVIST) from 2004 to 2017. Served as the Institute timetable, Performance Contract (PC) coordinator, Head of Department (HOD) of electrical department and then Deputy Principal (Academic Affairs). Currently serving as the Principal, Narok West TTI from 22<sup>nd</sup> June, 2021 to date.

### 3. MANAGEMENT TEAM

1.	Insert each key manager's/Principal passport- size photo and name, and key profession/academic qualifications MR. DAVID KIPYEGON MARU	Principal
2.	James Kinara Basweti B. Ed (Arts) – Economics M. Ed.	Deputy Principal
3.	JANE RESIATO KOILA B. Com. (Finance) CPA Part VI	Accountant

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE, 2021

### 4. CHAIRMAN'S STATEMENT

The Board first was appointed on 20<sup>th</sup> November, 2017 and inaugurated on 15<sup>th</sup> December, 2017. Their term expired on 20<sup>th</sup> November, 2020. The nomination for a new Board was done on 18<sup>th</sup> November, 2020 and the relevant documents forwarded to the Ministry of Education (MoE) on 19<sup>th</sup> November, 2020.

Currently, we do not have an active Board, we are still waiting for the appointment of a new Board.

### 5. REPORT OF THE PRINCIPAL

Narok West Technical Training Institute (TTI) is one of the sixty (60) new technical institutions built under Vision 2030 flagship projects by the Government through the Ministry of Education and National Government Constituency Development Committee (NG-CDF). Construction of the main twin-workshop single storey building was completed and handed over on 16th December, 2016.

The Institute is registered with the Technical and Vocational Education and Training Authority (TVETA) as number TVETA/PUBLIC/TVC/0050/2016 in line with the TVET Act (2003) on 16<sup>th</sup> December, 2016 and the Board first was appointed on 20<sup>th</sup> November, 2017 and inaugurated on 15<sup>th</sup> December, 2017. On 10<sup>th</sup> January, 2018, the Board held a meeting and approved the admission of the first group of students. The first students were admitted on 19<sup>th</sup> February, 2018.

The Institute has continued to grow in student population reaching the current 236 as per the table below:

Period	Stu	Student Population Statistics			
	Male	Female	Total		
November, 2018	9	11	20		
June, 2019	38	16	54		
September, 2019	67	28	95		
January, 2020	82	34	116		
February, 2021	96	69	165		
September, 2021	145	91	236		

The Institute has the following staff statistics:

Staff Category	Staff Population Statistics		
	Male	Female	Total
Public Service Commission (PSC) trainers	11	5	16
Board of Governors (BOG) trainers	4	3	7
Support staff	6	3	9

# NAROK WEST TECHNICAL TRAINING INSTITUTE'S ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30<sup>th</sup> JUNE. 2021

### INFRASTUCTURE AND PROJECTS COMPLETED:

1. Main Administration with Twin Workshop Building:

The main building was completed and handed over on 16<sup>th</sup> December, 2016. It contains two workshops, eight classrooms, a staffroom, ICT room, Drawing room, 4 blocks of ablution blocks and a total of 9 offices. The building was done through the mentorship of Keroka Technical Training Institute (TTI). In order to start the Institute, we converted the four ground floor classrooms into hostels. Currently, the rooms are now classes though we face a shortage of classrooms. Also, the washrooms are not being used due to lack of water for flashing.

- Supply of Agricultural Engineering equipment this were supplied by the Government of
  Kenya (GOK) and comprises of five tractors, an assortment of implements, mechanical
  machines including two conventional lathes and a milling machine and assorted spare
  parts.
- 3. Supply of ICT equipment this were supplied by the GOK and comprises of 20 computers, 10 UPS's, 2 projectors with screens, 3 laptops and 3 printers.
- 4. **Supply of furniture** this were supplied by the GOK and comprises of office tables and chairs, a fireproof safe, cabinets and a complete 10-seater boardroom facility.
- 5. Construction of pit latrines The Narok West National Government Constituency Development Fund (NG-CDF) funded the construction of three blocks of pit latrines: a block of three latrines and a urinal for male students, a block of three latrines for female students and a block of two pit latrines for staff at a total cost of Ksh. 800,000.
- Construction of a Kitchen this comprises of a kitchen area and a store made of metal bars and corrugated iron sheets. It was funded by Government capitation and grants saved during the March – October, 2020 lockdown at a cost of Ksh. 78,120.
- Construction of a shade for agricultural engineering implements This is made up of corrugated iron sheets with weld mesh walls. It was funded by Government capitation and grants saved during the March – October, 2020 lockdown at a cost of Ksh. 142,942.00
- 8. Construction of a fence around the main building with a gate The fence encompasses the main building compound and the amenities. The fence is made of metal poles (hollow section G16 2 by 2 inches), steel wire (3 strands) and chain link around the whole area. The gate is made of 1½ by 1½ inches hollow section G16 metal bars welded together. The gate is also branded. It was funded by Government capitation and grants saved during the March October, 2020 lockdown at a cost of Ksh. 222,650.

# NAROK WEST TECHNICAL TRAINING INSTITUTE'S ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30<sup>th</sup> JUNE, 2021

9. Installation of roof water harvesting – The Institute has a total of three 10,000-liter plastic tanks for roof water harvesting using gutters though not all the roof runoff is collected since the gutters don't cover the whole roof. However, this water has not been sufficient nor reliable since it is rain dependent.

### **ACHIEVEMENTS:**

- Growth in student population student numbers have grown steadily from 20 in November, 2018 to 236 in September, 2021 despite a lack of a hostel.
- 2. Growth in staff numbers the Institute received 4 trainers from the PSC in September, 2019, 4 trainers in February, 2020 and 6 trainers in January, 2021.
- 3. Partnership with the Maasai Mara Wildlife Conservancies Association (MMWCA) The Institute signed a four-year Memorandum of Understanding (MOU) with MMWCA covering 2018 to 2021. MMWCA provides partial scholarships to students who are children of land owners in the conservancies while Narok West TTI ensures that they acquire the knowledge, skills and attitudes to ensure they can take advantage of the opportunities in the Maasai Mara ecosystem area. So far students have benefitted from the partial sponsorship as follows:

YEAR	М	MALE		FEMALE	
	No.	Perc.	No.	Perc.	No.
2018	8	57.14%	6	42.86%	14
2019	62	78.48%	17	27.42%	79
2020	22	61.11%	14	38.89%	36
2021	0	0.00%	33	100%	33
TOTAL	92	56.79%	<u>70</u>	43.21%	<u>162</u>

- 4. Students completing their courses successfully a total of 42 students successfully completed their studies by May, 2021. Eight (8) of them were employed by the places they had gone for industrial attachment, six (6) came back for further studies and a number started self-employment ventures. We shall be carrying out a tracer study of all student who have completed their studies as part of the exit report in the MMWCA final report.
- 5. Farming activities the Institute has a 20-acre piece of land of which about 5 acres comprises main compound and the football field. All the remaining land is under cultivation of maize, beans, vegetables, fruits trees and cow peas. In August, 2021 we harvested 64 bags of 90Kg bags of maize.

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE, 2021

- 6. Trees planted We planted about 50 trees in 2017-2018; 800 tree seedlings in June, 2019; 400 tree seedlings donated by the Narok West NG-CDF in November, 2019; 300 tree seedlings donated by the Ministry of Energy in January, 2020; 750 tree seedlings donated by the Narok Kenya Defense Forces (KDF) in March, 2020 and over 1,500 trees and fruit trees in 2021.
- 7. **Re-painting of the main building** we have repainted the main building to take care of ware and tare, beautification and branding with the Institute official colours: orange and blue.

### CHALLENGES AND PROPOSED SOLUTIONS:

- 1. No students' hostel: Lack of a hostel quarters has been the major issue in growth of the student population. A number of students are hosted at the Nkorkorri trading centre which is about 4 km away. To solve the challenge, we talked to a neighbour (Mr. Sigona) who did hostels for 150 students but our September, 2021 intake filled all the rooms. We are currently in talks with another neighbour with an existing house which can accommodate up to 200 students.
- 2. No reliable source of water: The Institute depends on roof water harvesting supplemented by water fetched from the community borehole which is about 3 km away. This has been a major challenge especially in the COVID-19 era where washing of hands and constant cleaning of the facilities is of paramount importance. We did a proposal for a borehole and the Central Rift Valley Water Works Development Agency (CRVWWDA) formerly Rift Valley Water Services Board (RVWSB), approved it. They did the hydrological survey on 11<sup>th</sup> September, 2021 and we are waiting for the sinking of the borehole.
- 3. No Fence around the Institute land: The Institute land is not fenced thus domestic animals like cattle, sheep and goats and also wild animals like zebra and antelopes usually destroy our plants: maize, beans, vegetables and trees. In 2019 we expected to harvest over 100 bags of maize but one night most of the maize was stolen leaving us to harvest only 24 bags. We have written to the County Commissioner of Narok County requesting for his intervention to ensure we get a donation of cedar posts from the Government yards after their court cases are concluded.

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE, 2021

# 6. REVIEW OF NAROK WEST TECHNICAL TRAINING PERFOMANCE FOR FY 2020/2021

Narok West TTI has not developed a strategic plan yet. The draft strategic plan is awaiting input and approval from the Board. However, the Institute has four strategic pillars and objectives within its FY 2020/2021 Performance Contract. These strategic objectives are as follows:

 To impart knowledge, skills and attitudes to trainees in order to gain entrepreneurship and problem-solving skills for the world of work;

2. To expand the Institute's infrastructure and equipment;

3. To improve Institutional governance and quality management.

Narok West TTI develops its annual work plans based on the above strategic objectives. Assessment of the Board's performance against its annual work plan is done on a quarterly basis. Narok West TTI achieved its performance targets set for the FY 2020/2021 period for its three strategic objectives, as indicated in the diagram below:

Strategic Pillar	Objective	Key Performance Indicators	Activities	Achievements
Training	To impart knowledge, skills and attitudes to trainees in order to gain entrepreneurship and problemsolving skills for the world of work	- Student population - Exam results	- Student admission - Training - Exams - Industrial attachment	- Student population has grown from 6 in February, 2018 to 236 in 2021 -We started with 4 courses but currently have 18 courses offered - Always had over 60% pass rate - All student required to go for industrial attachment
Infrastructure development	To expand the Institute's infrastructure and equipment;	- Infrastructure development - Training equipment - Inventory	- Construction - Purchase of equipment and materials	- Main building completed in December, 2016 - Bathrooms, pit latrines, Fence, gate, shade and kitchen constructed
Quality Management	To improve Institutional governance and quality management	- Management objectives and outcomes - Performance contract targets and evaluation report	- Setting objectives and targets - Implementing the set objectives - Monitoring and evaluation	- Annual PC targets set - PC implemented - Management documents available for training, administration and student affairs

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE, 2021

### 7. CORPORATE GOVERNANCE STATEMENT

The Board held two meetings in the 2020/2021 FY before their term expired on 20<sup>th</sup> November, 2020. The first meeting was held on 15<sup>th</sup> July, 2020 and its main agenda was the 2020/2021 budget estimates. The meeting also considered plans for reopening in September, 2020 after the lockdown occasioned by the COVID-19 epidemic. The meeting was attended by eight (8) Board members with two (2) members absent with apology.

The second Board meeting was held on 27<sup>th</sup> November, 2021 with the main agenda being reopening projects, COVID-19 measures/protocols, 2020/2021 FY first quarter financial report and end of Board's term report. This was the last meeting the Board held given that their term ended on 20<sup>th</sup> November, 2021. The Board nomination process was delayed due to COVID-19 lockdown but it was finally held on 18<sup>th</sup> November, 2020 and the relevant documents presented to the Ministry of Education (MOE) on 19<sup>th</sup> November, 2020. The Board was the first one for the Institute and was able to ensure that the Institute started formerly and grew from 6 student in February, 2018 to 236 students currently. The meetings held by the Board in its term from 20<sup>th</sup> November, 2017 to 20<sup>th</sup> November, 2020 with the outcomes are summarized in the table below:

# NAROK WEST TECHNICAL TRAINING INSTITUTE'S ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 2020/2021 FY

YEAR	MEETING	MAIN AGENDA	OUTCOMES
	DATE		
2017	15-12-2020	<ul><li>Inauguration</li><li>Appointment of account signatories</li><li>and opening of bank accounts</li></ul>	Successfully completed
	10-1-2018	- Admission workplan - Approval of courses - Approval of management documents - Student mobilization strategies	The documents including budget, fee's structure, rules and regulations, acade policy and admission documents were approved and are still in use to date. On 5-2-2018 we admitted 6 students at end of term in 30-3-2018 we had 12 structure.
2018	20-7-2018	- CDF project - 2018/2019 FY Budget estimates	The CDF project comprising of pit late were approved for construction using contract thus increase from two blocks door to three blocks of 9-doors.  The budget estimates were approved a implemented successfully.
2019	25-1-2019	- Report on Institute progress - Plans for 2019	Progress in terms of students, staff, progress and financial reports were discussed a 2019 plans for the same were set. This student population moving from 14 to 2019.
2017	16-6-2019 (Special)	- Student's interruption of Hon. MP's movement	This was a special meeting after stude interrupted Hon. Tongoyo's movement

# NAROK WEST TECHNICAL TRAINING INSTITUTE'S ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE, 2021

YEAR MEETING AAIN AGENDA DATE  26-6-2020 - Report on students (Held - Report on staff online) - Financial status  15-07-2020 - The 2020/2021 FY budget - Plans for reopening in Septe 2020  27-11-2020 - Projects - COVID-19 measures - 2020/2021 Q1 FY report - End of the BOG's term repo			Institute.
R MEETING DATE 26-6-2020 (Held online) 15-07-2020 27-11-2020		The budget was approved and implemented	Approved budget
R MEETING DATE 26-6-2020 (Held online) 15-07-2020		successfully but the stake holders meeting	implemented
DATE 26-6-2020 (Held online) 15-07-2020 27-11-2020		was never held due to lack of funds.	successfully
26-6-2020 (Held online) 15-07-2020		OUTCOMES	COMMENTS
(Held online) 15-07-2020 27-11-2020		Due to lack of funds, the Board had not met	Institute
online) 15-07-2020 27-11-2020		from August, 2019 to June, 2020. Therefore,	operating well
15-07-2020		the Board appreciated the developments on	
15-07-2020		student population, staff numbers and the	
15-07-2020		current financial status.	
27-11-2020	0/2021 FY budget	The budget estimates were approved and	Projects
27-11-2020	- Plans for reopening in September,	projects towards reopening were approved.	approved –
27-11-2020		The Institute was able to reopen on 2nd	fence, gate,
27-11-2020		November, 2020 as per the letter by the PS,	shade, kitchen,
27-11-2020		VTT.	tables, water
27-11-2020			tanks and
1 1 1 1			COVID-19
1 t t 1			measures put in
1 1 1 1			place.
- COVID-19 measu - 2020/2021 Q1 FY - End of the BOG's		The completed projects were inspected and	The meeting was
- 2020/2021 Q1 FY - End of the BOG's	0-19 measures	members were presented with the project	held 7 days after
- End of the BOG's	021 Q1 FY report	documents. The COVID-19 measures in	the term of the
	End of the BOG's term report	place were discussed and approved as	Board expired
		amended, the 2020/2021 quarter 1 financial	after being
		report was approved and the end of BOG's	postponed earlier
		term report was presented and approved with	due to
		amendments.	unavoidable
			circumstances.

### NAROK WEST TECHNICAL TRAINING INSTITUTE'S ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 2020/2021 FY

### 8. MANAGEMENT DISCUSSION AND ANALYSIS

In the 2020/2021 financial year (FY), the Institute was greatly affected by the COVID-19 epidermic with four months of no operations: July – November, 2020. The Institute reopened on 2<sup>nd</sup> November, 2020 but not all students reported back. Some were employed during the long recess while others especially ladies dropped out due to pregnancy and/or marriage. Operations started in November, 2020 and continued to the end of the FY but most disciplines were affected by the set COVID-19 protocols including social distancing, washing or sanitizing hands, no sports and wearing of masks.

The Institute received quarter I, II and III capitation funds totalling up to Ksh. 2,209,420 but the quarter IV capitation was not received. We also received Ksh. 2,000,000 being operational grants for the four quarters. The total fees received from students was Ksh. 3,832,500 which does not include the capitation funds. There was also a total of Ksh. 99,393 from creditors which was repaid before the end of the FY. The Institute closed the 2020/2021 FY with Ksh. 1,491,014.30 in the bank account and Ksh. 27,760 in cash. The amount in the bank at the close of the FY was high because we received Ksh. 500,000 as operational grants on 25th June, 2021 and Ksh. 945,000 being capitation funds on 30th June, 2021. The Institute was able to close the FY with zero pending bills.

The Institute was able to complete the following key projects in the 2020/2021 FY: a fence around the main building with a gate for controlling the entry and exit into the compound, an agricultural machinery shade, a kitchen with a store, two large tables of 4 by 8 feet and eight computer lab tables of 2 by 8 feet each and installation of two more 10,000 litre water tanks.

The Institute has complied with laid down statutory obligations including deducting and paying Pay-As-You-Earn (PAYE) to the Kenya Revenue Authority (KRA), National Hospital Insurance Fund (NHIF) and National Social Security Fund (NSSF). This were deducted and paid on time for the whole financial year. The Institute was also able to negotiate, vet and sign the 2020/2021 FY performance contract as per Government guidelines. Reporting to various organs is done on quarterly basis while the main evaluation is done annually.

The major risks facing the Institute especially in the post COVID-19 era is the reduction in student population given the social distancing requirements as per the set protocols. Whereas the Institute could accommodate more students, the number is greatly reduced to meet the social distancing requirements. Our classrooms could each accommodate 40 students before COVID-19 but now we have only 16 students in the room. Our location in the Mara means that most of our parents/guardians are dependent on tourism activities. Due to the pandemic, most of them are unable to pay their institute fees. Also, our partner the Maasai Mara Wildlife Conservancies Association (MMWCA) has had to turn its attention to supporting conservancies to pay game wardens to ensure animals are taken care of given that the conservancies have zero income in the absence of tourists. This means that their support to the students is rather reduced. Our Income Generating Activities (IGA) mainly vegetables, beans and maize suffered greatly due to the unfavourable weather this FY.

The Institute has been without a Board from November, 2020 thus we have lost a lot in terms of corporate management. A number of items were never accomplished due to this mainly the development of a strategic plan and approval of the quarterly financial and performance contracting documents.

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE, 2021

# 9. CORPORATE SOCIAL RESPONSIBILITY STATEMENT/SUSTAINABILITY REPORTING

Narok West TTI exists to transform lives through provision of technical training. This is our purpose; the driving force behind everything we do. It's what guides us to deliver our strategy, which is founded on four pillars: putting the customer/Citizen first, delivering relevant services, and improving operational excellence. Below is a brief highlight of our achievements in each pillar:

- 1. Sustainability strategy and profile The Institute has established the Mara region, Kilgoris and Conservancies area as a primary catchment in student mobilization with the other areas of Narok west and south areas as secondary catchment areas. We have entered into agreements with a neighbour in provision of accommodation to the students. The partnership with Maasai Mara Wildlife Conservancies Association (MMWCA) covering 1<sup>st</sup> January, 2018 to 31<sup>st</sup> December, 2021 ensures that all students whose parents are land owners in the conservancy areas receive Ksh. 9,000 as partial sponsorship for tuition fees in their first term in the Institute. After that, they get government capitation and apply for HELB loans. The Institute has also invested in Icome Generating Activities (IGA) including farm activities (beans, maize and vegetables), leasing agricultural equipment and offering short courses specifically computer packages. However, in the 2020/2021 FY our farming activities did not do very well due to unfavourable climatic conditions.
- Environmental performance the institute has planted about 50 trees in 2017-2018; 800 tree seedlings in June, 2019; 400 tree seedlings donated by the Narok West NG-CDF in November, 2019; 300 tree seedlings donated by the Ministry of Energy in January, 2020; 750 tree seedlings donated by the Narok Kenya Defence Forces (KDF) in March, 2020 and over 1,500 trees and fruit trees in 2021.
- 3. Employee welfare The Institute practices a non-discrimination policy in hiring of staff. This is done competitively with the vacancies being advertised widely. All the applicants are analysed and a few competitively shortlisted then invited for interviews under the BOG. During the 2020/2021 FY, the institute used this procedure to advertise, shortlist and interview for a Hairdressing and Beauty Therapy trainer and a Fashion and Design Trainer. The process was successful and two ladies were employed to fill the vacancies.
  The Institute has sixteen (16) Public Service Commission (PSC) trainers: eleven (11) males and five
  - (5) females giving a gender ratio of 68.75% to 31.25% being male to female ratios. The trainers under BOG are seven (7) with four (4) males and three (3) females thus a 57.14% to 42.86% male to female gender ratio. The support staff under BOG are nine (9) with six (6) males and three (3) females thus a 66.67% to 33.33% male to female gender ratio. The staff are appraised annually for both PSC and BOG staff. The students and staff are taken through safety procedures and use of fire appliances.

### 4. Market place practices:

- a) Responsible competition practice the institute has a policy on zero tolerance to corruption which is clearly displayed and all students informed from time to time to report any form of corruption to the Principal who chairs the corruption prevention committee. The management takes a politically neutral stand and no political activities are allowed within the Institute. Staff and students are encouraged to participate in sporting and gaming activities where fair competition and respect for competitors is taught and practiced.
- b) Responsible Supply chain and supplier relations The Institute has maintained good working relationship with its suppliers by paying them promptly as per the invoices and delivery notes.
- c) Responsible marketing and advertisement The Institute markets its services through fliers, radio, visiting the community during market days, word of mouth and social media.

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE, 2021

d) Product stewardship – the institute has put in place a customer service charter with mechanisms for customer complaints and compliments. This ensures that customers receive services promptly and in case of any complaints they can present them in a confidential and clearly laid out manner.

e) Community Engagements - The Institute is located within the Maasai Mara ecosystem area and has signed a Memorandum of understanding (MOU) with the Maasai Mara Wildlife Conservancies Association (MMWCA) so as to partner in the provision of technical skills to youths from the Mara area. Through the partnership, a total of 162 youths have received or are in the process of receiving employable technical skills.

The Institute also works closely with the local administration – the DCC, ACC's and chiefs in student admission, security issues, registration of voters and sporting activities for community youth

### 10. REPORT OF THE COUNCIL/BOARD OF GOVERNORS

The Council/Board members submit their report together with the audited financial statements for the year ended June 30, 2021 which show the state of the Institute's affairs.

Principal activities

teams and schools.

The principal activities of the Institute is provision of technical training.

### Results

The results of the Institute for the year ended June 30, 2021 are set out on page viii

### COUNCIL/BOARD OF GOVERNORS

The members of the Board /Council who served during the year are shown on page iv to vii.

### Auditors

The Auditor General is responsible for the statutory audit of the Institute in accordance with Article 229 of the Constitution of Kenya and the Public Audit Act 2015 for the year/period ended June 30<sup>th</sup>, 2021 in accordance to section 23 of the Public Audit Act, 2015 which empowers the Auditor General to appoint an auditor to audit on his behalf.

By Order of the Board

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE, 2021

### 11. STATEMENT OF BOARD OF GOVERNORS MEMBERS' RESPONSIBILITIES

Section 81 of the Public Finance Management Act, 2012 and (section 14 of the State Corporations Act, and section 29 of schedule 2 of the Technical and Vocational Education and Training Act, 2013 - require the Board members to prepare financial statements in respect of that Institute, which give a true and fair view of the state of affairs of the Institute at the end of the financial year/period and the operating results of the Institute for that year/period. The Board members are also required to ensure that the Institute keeps proper accounting records which disclose with reasonable accuracy the financial position of the Institute. The Board members are also responsible for safeguarding the assets of the Institute.

The Board members are responsible for the preparation and presentation of the Institute's financial statements, which give a true and fair view of the state of affairs of the Institute for and as at the end of the financial year (period) ended on June 30, 2021. This responsibility includes:

- (i) Maintaining adequate financial management arrangements and ensuring that these continue to be effective throughout the reporting period;
- (ii) Maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of the Institute;
- (iii) Designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements, and ensuring that they are free from material misstatements, whether due to error or fraud;
- (iv) Safeguarding the assets of the Institute;
- (v) Selecting and applying appropriate accounting policies; and
- (vi) Making accounting estimates that are reasonable in the circumstances.

The Board members accept responsibility for the Institute's financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with International Public Sector Accounting Standards (IPSAS), and in the manner required by the PFM Act, 2012 and (the State Corporations Act, and the TVET Act. The Board members are of the opinion that the Institute's financial statements give a true and fair view of the state of Institute's transactions during the financial year ended June 30<sup>th</sup>, 2021, and of the Institute's financial position as at that date. The council members further confirm the completeness of the accounting records maintained for the Institute, which have been relied upon in the preparation of the Institute's financial statements as well as the adequacy of the systems of internal financial control.

Nothing has come to the attention of the council members to indicate that the Institute will not remain a going concern for at least the next twelve months from the date of this statement.

Approval of the financial statements

The *Institute's* financial statements were not approved by the Board since its term expired on 20<sup>th</sup> July, 2020. They were able to approve the 2020/2021 Budget estimates on 15<sup>th</sup> July, 2020 and the quarter one financial statement on 27<sup>th</sup> November, 2020.

Mr. Francis Ole Koros,

Mr. David K. Maru,

Chairperson of the Board

Accounting Officer/Principal

The contraction of the contracti



### REPUBLIC OF KENYA

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NAIROBI

# REPORT OF THE AUDITOR-GENERAL ON NAROK WEST TECHNICAL TRAINING INSTITUTE FOR THE YEAR ENDED 30 JUNE, 2021

### **PREAMBLE**

I draw your attention to the contents of my report which is in three parts:

- A. Report on the Financial Statements that considers whether the financial statements are fairly presented in accordance with the applicable financial reporting framework, accounting standards and the relevant laws and regulations that have a direct effect on the financial statements.
- B. Report on Lawfulness and Effectiveness in Use of Public Resources which considers compliance with applicable laws, regulations, policies, gazette notices, circulars, guidelines and manuals and whether public resources are applied in a prudent, efficient, economic, transparent and accountable manner to ensure Government achieves value for money and that such funds are applied for the intended purpose.
- C. Report on Effectiveness of Internal Controls, Risk Management and Governance which considers how the entity has instituted checks and balances to guide internal operations. This responds to the effectiveness of the governance structure, the risk management environment, and the internal controls developed and implemented by those charged with governance for orderly, efficient and effective operations of the entity.

An unmodified opinion does not necessarily mean that an entity has complied with all relevant laws and regulations, and that its internal controls, risk management and governance systems are properly designed and were working effectively in the financial year under review.

The three parts of the report are aimed at addressing the statutory roles and responsibilities of the Auditor-General as provided by Article 229 of the Constitution, the Public Finance Management Act, 2012 and the Public Audit Act, 2015. The three parts of the report, when read together constitute the report of the Auditor-General.

### REPORT ON THE FINANCIAL STATEMENTS

### **Adverse Opinion**

I have audited the accompanying financial statements of Narok West Technical Training Institute set out on pages 1 to 26, which comprise of the statement of financial position as at 30 June, 2021, and the statement of financial performance, statement of changes in net assets, statement of cash flows and statement of comparison of budget and actual

amounts for the year then ended, and a summary of significant accounting policies and other explanatory information in accordance with the provisions of Article 229 of the Constitution of Kenya and Section 35 of the Public Audit Act, 2015. I have obtained all the information and explanations which, to the best of my knowledge and belief, were necessary for the purpose of the audit.

In my opinion, because of the significance of the matters discussed in the Basis for Adverse Opinion section of my report, the financial statements do not present fairly, the financial position of Narok West Technical Training Institute as at 30 June, 2021, and of its financial performance and its cash flows for the year then ended, in accordance with International Public Sector Accounting Standards (Accrual Basis) and do not comply with the Technical and Vocational Education Training Act, 2013 and Public Finance Management Act, 2012.

### **Basis for Adverse Opinion**

### 1. Inaccuracies in the Financial Statements

The annual report and financial statements presented for audit revealed the following anomalies;

- i) The statement of financial performance reflects rendering of services-fees from students totalling to Kshs.2,209,420. However, the amount varies with the amount reflected in Note 7 to the financial statements of Kshs.2,405,050 resulting to unexplained variance of Ksh.195,630.
- ii) The statement of financial performance reflects use of goods and services expenditure of Kshs.3,835,648 which varies with the amount of Kshs.2,974,468 reflected in Note 8 to the financial statements resulting to unexplained variance of Kshs.861,180.
- iii) The statement of financial performance reflects employee costs totalling Kshs.3,309,664. However, the amount varies with the payroll balance of Kshs.3,010,003 resulting to unexplained variance of Kshs.299,661.
- iv) The statement of financial position reflects nil balance in respect to current portion of receivables from exchange transactions which varies with the amount of Kshs.195,630 reflected in Note 12 to the financial statements resulting to unexplained variance of Kshs.195,630.
- v) The statement of financial position reflects nil refundable deposits from customers/ students which varies with the balance of Kshs.22,500 reflected in Note 14 to the financial statements resulting to unexplained variance of Kshs.22,500.
- vi) The financial statements balances do not agree with the amounts reflected in the trial balance.
- vii) The Note numbers reflected in the statement of financial position and the statement of financial performance do not match with the corresponding Note to in the financial statements.

In the circumstances, the accuracy of the financial statements could not be confirmed

### 2. Unsupported Other Income - Creditors

The statement of financial performance reflects other income-creditors amount of Kshs.99,393. However, no documents were provided to support the income.

In the circumstances, the accuracy and completeness of other income could not be confirmed.

### 3. Unsupported Travel Expenses

The statement of financial performance reflects use of goods and services amount of Kshs.3,835,648. Included in the amount is administration fees of Kshs.949,185 as disclosed in Note 8 to the financial statements out of which Kshs.559,170 was incurred on domestic travel and subsistence allowances. However, documents indicating the purpose of the journey, evidence of travel and actual work being executed were not provided for audit verification.

In the circumstances, the accuracy and occurrence of administration fees of Kshs.559,170 for the year ended 30 June, 2021 could not be confirmed.

### 4. Cash and Cash Equivalents

The statement of financial position reflects cash and cash equivalents totalling to Kshs.1,518,774 which includes cash in hand balance of Kshs.27,760. However, the balance was not supported by a Board of survey report and bank reconciliation statements were not provided for audit verification.

In the circumstances, the accuracy of cash and cash equivalents balance of Kshs.1,518,774 could not be confirmed.

### 5. Property, Plant and Equipment

The statement of financial position reflects nil property, plant and equipment. However, review of records revealed that the Institute had various assets which include land, buildings, furniture, computers and equipment. However, the assets were not disclosed in the financial statements. Further, ownership documents for the land and equipment were not provided for audit. In addition, the fixed assets register was not provided for audit verification.

In the circumstances, completeness and accuracy of the Nil property, plant and equipment balance could not be confirmed.

The audit was conducted in accordance with International Standards of Supreme Audit Institutions (ISSAIs). I am independent of the Narok West Technical Training Institute Management in accordance with ISSAI 130 on Code of Ethics. I have fulfilled other ethical responsibilities in accordance with the ISSAI and in accordance with other ethical requirements applicable to performing audits of financial statements in Kenya. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my adverse opinion.

### **Key Audit Matters**

Key audit matters are those matters that, in my professional judgment, are of most significance in the audit of the financial statements. There were no key audit matters to report in the year under review.

### Other Matter

### **Budgetary Control and Performance**

The statement of comparison of budget and actual amounts reflects final revenue budget and actual on comparable basis of Kshs.33,338,308 and Kshs.8,141,313 respectively resulting to under-collection of Kshs.25,196,995 or 76% of the budget. Similarly, the statement reflects budgeted expenditure of Kshs.33,338,308 and actual expenditure of Kshs.7,599,178 resulting to an under-expenditure of Kshs.25,739,130 or 77% of the budget. Further, the approved budget was not provided for audit and, a vote book to control expenditure was not maintained.

The underfunding and under-expenditure affected planned activities any may have negatively impacted on service delivery to the public.

# REPORT ON LAWFULNESS AND EFFECTIVENESS IN USE OF PUBLIC RESOURCES

As required by Article 229(6) of the Constitution, because of the significance of the matters discussed in the Basis of Adverse Opinion, Basis for Conclusion on Lawfulness and Effectiveness in Use of Public Resources and Basis for Conclusion on Effectiveness of Internal Controls, Risk Management and Governance sections of my report, based on the audit procedures performed, I confirm that, public resources have not been applied lawfully and in an effective way.

### **Basis for Conclusion**

### 1. Late Submission of Financial Statements

The financial statements for the year ended 30 June, 2021 were submitted to the Office of the Auditor-General on 2 February, 2022. This is contrary to Section 81(4) of the Public Finance Management Act, 2012 which stipulates that not later than three months after the end of each financial year, the Accounting Officer for the entity shall submit the entity's financial statements to the Auditor-General.

In the circumstances, Management was in breach of the law.

### 2. Irregular Payment of Sitting Allowance

Note 8 to the financial statements reflects administration fees totalling Kshs.949,185. The amount includes sitting allowances totalling of Kshs.182,000 paid to Board Members at a rate of Kshs.8,000 per sitting. However, the payment of the sitting allowances had not been approved by the Cabinet Secretary contrary to Section 17 of the Technical and Vocational Education and Training Act, 2013.

Further, the Principal and other non-board members were paid sitting allowance totalling to Kshs.64,000. This is contrary to Section 10(1) of the State Corporation Act CAP 446 which provides that the chairman and members of a Board, other than the chief executive, shall be paid out of the funds of the state corporation such sitting allowances or other remuneration as the Board may, within the scales of remuneration specified from time to time.

In the circumstances, Management was in breach of the law.

### 3. Irregular Procurement of Consumables

Note 8 to the financial statements reflects consumables expenditure of Kshs.922,054. Review of records revealed that the consumables were procured using the low value procurement method. However, the procurement was not supported with an original Kenya Revenue Authority Electronic Tax Receipt (KRA ETR Receipt). This is contrary to Regulation 93(2) of the Public Procurement and Assets Disposal Regulations, 2020 which requires that any low value procurement shall be supported by the original KRA ETR receipt duly signed by the person undertaking the low value procurement of goods, works or services. Further, the expenditure exceeds the threshold for low value procurement of Kshs.50,000 provided in the Second Schedule of Public Procurement and Asset Disposal Regulation, 2020.

In the circumstances, Management was in breach of the law.

### 4. Non-Compliance with Licensing and Registration of Trainers

The statement of financial performance reflects employment costs totalling Kshs.3,309,664. The amount includes Kshs.281,876 that was paid to trainers who were not licensed and registered by the board contrary to Section 23(1) of the Technical and Vocational Education and Training Act, 2013 which requires any person intending to become a trainer in an Institution to apply for licensing and registration by the Technical and Vocational Education and Training Board.

In the circumstances, Management was in breach of the law.

The audit was conducted in accordance with ISSAI 4000. The standard requires that I comply with ethical requirements and plan and perform the audit to obtain assurance about whether the activities, financial transactions and information reflected in the financial statements are in compliance, in all material respects, with the authorities that govern them. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

REPORT ON EFFECTIVENESS OF INTERNAL CONTROLS, RISK MANAGEMENT AND GOVERNANCE

### Conclusion

As required by Section 7(1)(a) of the Public Audit Act, 2015, because of the significance of the matters discussed the Basis for Adverse Opinion, Basis for Conclusion on Lawfulness and Effectiveness in Use of Public Resources and Basis for Conclusion on Effectiveness of Internal Control, Risk Management and Governance sections of my

report, based on the audit procedures performed, I confirm that public resources have not been applied lawfully and in an effective manner.

### **Basis for Conclusion**

### Risk Management Policy

Audit review of the Institute's internal control process, revealed that the Institute has not developed a risk management policy which outlines strategies to manage risk contrary to Regulation 165(1) of the Public Finance Management (National Government) Regulations, 2015. Failure to develop risk management strategies may impair the effectiveness of internal control systems in managing risk.

The audit was conducted in accordance with ISSAI 2315 and ISSAI 2330. The standard requires that I plan and perform the audit to obtain assurance about whether effective processes and systems of internal control, risk management and overall governance were operating effectively, in all material respects. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

### Responsibilities of Management and those Charged with Governance

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Public Sector Accounting Standards (Accrual Basis) and for maintaining effective internal controls as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error and for its assessment of the effectiveness of internal control, risk management and governance.

In preparing the financial statements, Management is responsible for assessing the Institute's ability to continue to sustain its services, disclosing, as applicable, matters related to sustainability of services, and using applicable basis of accounting unless Management is aware of the intention to terminate the Institute or to cease operations.

Management is also responsible for the submission of the financial statements to the Auditor-General in accordance with the provisions of Section 47 of the Public Audit Act, 2015.

In addition to the responsibility for the preparation and presentation of the financial statements described above, Management is also responsible for ensuring that the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities which govern them, and that public resources are applied in an effective way.

Those charged with governance are responsible for overseeing the Institute's financial reporting process, reviewing the effectiveness of how Management monitors compliance with relevant legislative and regulatory requirements, ensuring that effective processes and systems are in place to address key roles and responsibilities in relation to governance and risk management, and ensuring the adequacy and effectiveness of the control environment.

### Auditor-General's Responsibilities for the Audit

The audit objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion in accordance with the provisions of Section 48 of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement and weakness when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In addition to the audit of the financial statements, a compliance audit is planned and performed to express a conclusion about whether, in all material respects, the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities that govern them, and that public resources are applied in an effective way, in accordance with the provisions of Article 229(6) of the Constitution and submit the audit report in compliance with Article 229(7) of the Constitution.

Further, in planning and performing the audit of the financial statements and audit of compliance, I consider internal controls in order to give an assurance on the effectiveness of internal controls, risk management and governance processes and systems in accordance with the provisions of Section 7(1)(a) of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. My consideration of the internal controls would not necessarily disclose all matters in the internal controls that might be material weaknesses under the ISSAIs. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Because of its inherent limitations, internal control may not prevent or detect misstatements and instances of noncompliance. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies and procedures may deteriorate.

As part of an audit conducted in accordance with ISSAIs, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

 Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management.
- Conclude on the appropriateness of the Management's use of applicable basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Institute's ability to continue to sustain its services. If I conclude that a material uncertainty exists, I am required to draw attention in the auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my audit report. However, future events or conditions may cause the Institute to cease to continue to sustain its services.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information and business activities of the Institute to express an opinion on the financial statements.
- Perform such other procedures as I consider necessary in the circumstances.

I communicate with the Management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that are identified during the audit.

I also provide Management with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

CPA Nancy Gathungu, CBS AUDITOR-GENERAL

Nairobi

12 October, 2022

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 2020/2021 FY

### 13. STATEMENT OF FINANCIAL PERFORMANC FOR THE YEAR ENDED 30<sup>th</sup> JUNE, 2021

	Notes	2020-2021	2019-2020
		Kshs	Kshs
Revenue from non-exchange transactions		100000000000000000000000000000000000000	
Transfers from the National Government - grants/ gifts in kind	6	5,832,500.00	4,046,351.60
Grants from donors and development partners	7	0.00	0.00
Transfers from other levels of government	8	0.00	0.00
Public contributions and donations	9	0.00	0.00
		5,832,500.00	4,046,351.60
Revenue from exchange transactions			
Rendering of services- Fees from students	10	2,209,420.00	1,792,660.00
Sale of goods	11	0.00	0.00
Rental revenue from facilities and equipment	12	0.00	0.00
Finance income - external investments	13	0.00	0.00
Other income - creditors	14	99,393.00	0.00
Revenue from exchange transactions		2,308,813.00	1,792,660.00
Total revenue		8,141,313.00	5,839,011.60
Expenses			
Use of goods and services	15	3,835,648.00	2,908,836.00
Employee costs	16	3,309,664.30	2,864,718.00
Remuneration of directors	17	0.00	0.00
Depreciation and amortization expense	18	0.00	0.00
Repairs and maintenance	19	453,866.00	37,900.00
Contracted services	20	0.00	0.00
Grants and subsidies	21	0.00	0.00
Finance costs	22	0.00	0.00
Total expenses		7,599,178.30	5,811,454.00
Other gains/(losses)			
Gain on sale of assets	23	0.00	0.00
Unrealized gain on fair value of investments	24	0.00	0.00
Impairment loss	25	(0.00)	(0.00)
Total other gains/(losses)		0.00	0.00
Net Surplus for the year		542,134.70	27,557.60
Attributable to:			37/14/20
Surplus/(deficit) attributable to minority interest		0.00	0.00
Surplus attributable to owners of the controlling Institute		0.00	27,557.60

# 14. STATEMENT OF FINANCIAL POSITION AS AT 30th JUNE, 2021

	Notes	2020-2021	2019-2020
	Contract of	Kshs	Kshs
Assets			
Current assets			
Cash and cash equivalents	26	1,518,774.30	976,639.60
Current portion of receivables from exchange transactions	27(a)	0.00	0.00
Receivables from non-exchange transactions	28	0.00	0.00
Inventories	29	0.00	0.00
Investments	30	0.00	0.00
myesthens		1,518,774.30	976,639.60
Non-current assets		0.00	0.00
Property, plant and equipment	33	0.00	0.00
Investments	32	0.00	
Intangible assets	34	0.00	0.00
Investment property	35	0.00	0.00
Long term receivables from exchange transactions	27(b)	0.00	0.00
		0.00	0.00
Total assets		1,518,774.30	976,639.60
Liabilities			
Current liabilities			2.20
Trade and other payables from exchange transactions	36	0.00	0.00
Refundable deposits from customers	37	0.00	0.00
Provisions	38	0.00	0.00
Finance lease obligation	39	0.00	0.00
Current portion of borrowings	43	0.00	0.00
Deferred income	40	0.00	0.00
Employee benefit obligation	41	0.00	0.00
Payments received in advance		0.00	0.00
Taymonto reconstruction		0.00	0.00
Non-current liabilities		0.00	0.00
Non-current employee benefit obligation	41	0.00	
Non-current provisions	42	0.00	0.00
Borrowings	43	0.00	
Service concession liability	44	0.00	0.00
Deferred tax liabilities	53	0.00	0.00
		0.00	0.00
Total liabilities		0.00	0.00
Net assets		0.00	0.00
Reserves		1,518,774.30	
Accumulated surplus		0.00	976,639.60
Capital Fund		0.00	0.00
Total net assets and liabilities		1,518,774.30	976,639.60

The Financial Statements set out on pages xx to xx were signed on behalf of the Institute Council/ Board of Governors

Chairman of Council/Board of Governors

Finance Officer

Date....5th August, 2022.......

ICPAK No Date..... Principal

Date....5<sup>th</sup> August, 2022......

# NAROK WEST TECHNICAL TRAINING INSTITUTE'S ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE, 2021

15. STATEMENT OF CHANGES IN NET ASSET FOR THE YEAR ENDED 30th JUNE, 2021

	Revaluation reserve	Fair value adjustment reserve	Retained earnings	Capital/ Development Grants/Fund	Total
At July 1, 2019	00.00	00.00	949,082.00	0.00	949,082.00
Revaluation gain	0.00	00.00	0.00	0.00	0.00
Fair value adjustment on quoted investments	0.00	00.00	0.00	0.00	00.00
Total comprehensive income	0.00	0.00	27,557.60	0.00	27,557.60
Capital/Development grants received during the year	0.00	00.00	0.00	0.00	00.00
Transfer of depreciation/amortisation from capital fund to retained earnings	00.0	00.00	0.00	(0.00)	0.00
At June 30, 2020	0.00	0.00	976,639.60	00.00	976,637.60
At July 1, 2020	0.00	00.00	976,639.60	0.00	976,637.60
Revaluation gain	0.00	0.00	0.00	00.00	00.00
Fair value adjustment on quoted investments	0.00	00.00	0.00	00.00	0.00
Total comprehensive income	0.00	00:00	542,134.70	00.00	542,134.70
Capital/Development grants received during the year	0.00	00.00	00.00	00.00	00.00
Transfer of depreciation/amortisation from capital fund to retained earnings	0.00	0.00	0.00	(0.00)	0.00
At June 30, 2021	0.00	0.00	1,518,774.30	0.00	1,518,774.30

# NAROK WEST TECHNICAL TRAINING INSTITUTE'S ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30<sup>th</sup> JUNE, 2021

# 16. STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30th JUNE, 2021

	The Manager of	2020-2021	2019-2020
The second secon	Note	Kshs	Kshs
Cash flows from operating activities			
Receipts			
Transfers from other Government entities/Govt. grants		5,832,500.00	4,046,351.60
Public contributions and donations		0.00	0.00
Rendering of services- Fees from students		2,209,420.00	1,792,660.00
Sale of goods		0.00	0.00
Rental revenue from facilities and equipment		0.00	0.00
Finance income		0.00	0.00
Other income		99,393.00	0.00
Total Receipts		8,141,313.00	5,839,011.60
Payments			
Compensation of employees		3,309,664.30	3,017,456.00
Use of goods and services		3,835,648.00	2,908,836.00
Finance cost		0.00	0.00
Rent paid		0.00	0.00
Taxation paid		0.00	0.00
Other payments		453,866.00	37,900.00
Grants and subsidies paid		0.00	0.00
Total Payments		7,599,178.30	5,964,192.00
Net cash flows from operating activities	45	542,134.70	27,557.60
Cash flows from investing activities			
Purchase of property, plant, equipment and intangible assets		0.00	(0.00)
Proceeds from sale of property, plant and equipment			
Decrease in non-current receivables		0.00	0.00
Increase in investments		(0.00)	(0.00)
Net cash flows used in investing activities		(0.00)	(0.00)
Cash flows from financing activities			
Proceeds from borrowings		0.00	0.00
Repayment of borrowings		(0.00)	(0.00)
Increase in deposits		0.00	0.00
Net cash flows used in financing activities		(0.00)	(0.00)
Net increase/(decrease) in cash and cash equivalents		542,134.70	27,557.60
Cash and cash equivalents at 1 JULY	26	976,639.60	949,082.00
Cash and cash equivalents at 30 JUNE	26	1,518,774.30	976,639.60

# NAROK WEST TECHNICAL TRAINING INSTITUTE'S ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30<sup>th</sup> JUNE, 2021

17. STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS FOR THE YEAR ENDED 30th JUNE 2021

	Original budget	Adjustments	Final budget	Actual on comparable basis	Performance difference
	2020-2021	2020-2021	2020-2021	2020-2021	2020-2021
Revenue	Kshs	Kshs	Kshs	Kshs	Kshs
Transfers from other Govt entities Govt grants	10,757,500.00	00:00	10,757,500.00	5,832,500.00	4,925,000.00
Public contributions and donations	00.00	00:00	00:00	00.00	0.00
Rendering of services- Fees from students	18,410,808.00	00:00	18,410,808.00	2,209,420.00	16,201,388.00
Sale of goods	00.00	00.00	00.00	00.00	00.00
Finance Income	00.00	00.00	0.00	00.00	00.00
Other Income	0.00	00.00	1,170,000.00	99,393.00	1,070,607.00
Gains on disposal, rental income and agency fees	3,000,000.00	00.00	3,000,000.00	00.00	3,000,000.00
Total income	33,338,308.00	0.00	33,338,308.00	8,141,313.00	25,196,995.00
Expenses					
Compensation of employees	3,600,000.00	00.00	3,600,000.00	3,309,664.30	290,335.70
Use of Goods and services	29,738,308.00	00.00	29,738,308.00	4,289,514.00	25,448,794.00
Finance costs	0.00	00.00	0.00	0.00	00:00
Rent paid	0.00	00.00	0.00	0.00	00.00
Remuneration of directors	0.00	0.00	0.00	0.00	0.00
Grants and subsidies paid	00.00	0.00	00.00	00.00	00.00
Total expenditure	33,338,308.00	0.00	33,338,308.00	7,599,178.30	25,739,129.70
Surplus for the period	0.00	0.00	00.00	542,134.70	(542,134.70)

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30<sup>th</sup> JUNE, 2021

### 18. NOTES TO THE FINANCIAL STATEMENTS

### 1. GENERAL INFORMATION

Narok West TTI is established by and derives its authority and accountability from TVET Act, 2003. The Institute is wholly owned by the Government of Kenya and is domiciled in Kenya. The Institute's principal activity is TVET training.

### 2. STATEMENT OF COMPLIANCE AND BASIS OF PREPARATION

The financial statements have been prepared on a historical cost basis except for the measurement at re-valued amounts of certain items of property, plant and equipment, marketable securities and financial instruments at fair value, impaired assets at their estimated recoverable amounts and actuarially determined liabilities at their present value. The preparation of financial statements in conformity with International Public Sector Accounting Standards (IPSAS) allows the use of estimates and assumptions. It also requires management to exercise judgement in the process of applying the Institute's accounting policies. The areas involving a higher degree of judgement or complexity, or where assumptions and estimates are significant to the financial statements, are disclosed in Note xx

The financial statements have been prepared and presented in Kenya Shillings, which is the functional and reporting currency of the Institute.

The financial statements have been prepared in accordance with the PFM Act, the State Corporations Act, the TVET Act, and International Public Sector Accounting Standards (IPSAS). The accounting policies adopted have been consistently applied to all the years presented.

### 3. ADOPTION OF NEW AND REVISED STANDARDS

### Relevant new standards and amendments to published standards effective for the vear ended 30<sup>th</sup> June, 2021

Standard	Impact
IPSAS 40: Public Sector	Applicable: 1 <sup>st</sup> January 2019  The standard covers public sector combinations arising from exchange
Combinations	transactions in which case they are treated similarly with IFRS 3(applicable to acquisitions only). Business combinations and combinations arising from non-exchange transactions are covered purely under Public Sector combinations as amalgamations.  (State the impact of the standard to the Institute if relevant)

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED  $30^{\text{th}}$  JUNE, 2021

### NOTES TO THE FINANCIAL STATEMENTS (Continued)

# 3 ADOPTION OF NEW AND REVISED STANDARDS (Continued)

ii. New and amended standards and interpretations in issue but not yet effective in the year ended 30 June 2020

Standard	Effective date and impact:
IPSAS 41:	Applicable: 1st January 2022:
Financial	The objective of IPSAS 41 is to establish principles for the financial
Instruments	reporting of financial assets and liabilities that will present relevant
	and useful information to users of financial statements for their
	assessment of the amounts, timing and uncertainty of an Institute's
	future cash flows.
	IPSAS 41 provides users of financial statements with more useful
	information than IPSAS 29, by:
	N 24
	<ul> <li>Applying a single classification and measurement model for</li> </ul>
	financial assets that considers the characteristics of the asset's
	cash flows and the objective for which the asset is held;
	Applying a single forward-looking expected credit loss
	model that is applicable to all financial instruments subject to
	impairment testing; and
	<ul> <li>Applying an improved hedge accounting model that</li> </ul>
	broadens the hedging arrangements in scope of the guidance.
	The model develops a strong link between an Institute's risk
	management strategies and the accounting treatment for
	instruments held as part of the risk management strategy.
	(State the impact of the standard to the Institute if relevant)
IPSAS 42:	Applicable: 1st January 2022
Social Benefits	The objective of this Standard is to improve the relevance, faithful
	representativeness and comparability of the information that a
	reporting Institute provides in its financial statements about social
	benefits. The information provided should help users of the financial
	statements and general purpose financial reports assess:
	(a) The nature of such social benefits provided by the Institute;
	(b) The key features of the operation of those social benefit schemes; and
	(c) The impact of such social benefits provided on the Institute's
	financial performance, financial position and cash flows.
	(State the impact of the standard to the Institute if relevant)
	(State the impact of the standard to the institute in relevant)

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30<sup>th</sup> JUNE, 2021

Standard	Effective date and impact:	
Amendments	Applicable: 1st January 2022:	
to Other IPSAS	a) Amendments to IPSAS 5, to update the guidance rela	
resulting from	the components of borrowing costs which were inadver	rtently
IPSAS 41,	omitted when IPSAS 41 was issued.	
Financial	b) Amendments to IPSAS 30, regarding illustrative examp	ples
Instruments	on hedging and credit risk which were inadvertently on when IPSAS 41 was issued.	nitted
	<ul> <li>Amendments to IPSAS 30, to update the guidance for accounting for financial guarantee contracts which were</li> </ul>	re
	inadvertently omitted when IPSAS 41 was issued.	
	d) Amendments to IPSAS 33, to update the guidance on	
	classifying financial instruments on initial adoption of accrual basis IPSAS which were inadvertently omitted	when
	IPSAS 41 was issued.	WHOII
Other	Applicable: 1st January 2021:	
Improvements	a) Amendments to IPSAS 13, to include the appro	opriate
to IPSAS	references to IPSAS on impairment, in place of the o	
to in or io	references to other international and/or national acco	
	frameworks	
	b) IPSAS 13, Leases and IPSAS 17, Property, Plan	t, and
	Equipment.	
	Amendments to remove transitional provisions which	should
	have been deleted when IPSAS 33, First Time Adopt	
	Accrual Basis International Public Sector Acco	
	Standards (IPSASs) was approved	
	c) IPSAS 21, Impairment of Non-Cash-Generating Asset	ets and
	IPSAS 26, Impairment of Cash Generating Assets.	
	Amendments to ensure consistency of impairment gu	idance
	to account for revalued assets in the scope of IPSA	
	Property, Plant, and Equipment and IPSAS 31, Inta	
	Assets.	
	d) IPSAS 33, First-time Adoption of Accrual Basis Interna	ational
	Public Sector Accounting Standards (IPSASs). Amend	
	to the implementation guidance on deemed cost in IPS	SAS 33
	to make it consistent with the core principles in the Sta	

# iii. Early adoption of standards

The Institute did not early - adopt any new or amended standards in year 2020.

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED  $30^{\text{th}}$  JUNE, 2021

### 4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### a) Revenue recognition

### i) Revenue from non-exchange transactions

### Transfers from other government entities

Revenues from non-exchange transactions with other government entities are measured at fair value and recognized on obtaining control of the asset (cash, goods, services and property) if the transfer is free from conditions and it is probable that the economic benefits or service potential related to the asset will flow to the Institute and can be measured reliably. Recurrent grants are recognized in the statement of comprehensive income. Development/capital grants are recognized in the statement of financial position and realised in the statement of comprehensive income over the useful life of the assets that has been acquired using such funds

### ii) Revenue from exchange transactions

### Rendering of services

The Institute recognizes revenue from rendering of services by reference to the stage of completion when the outcome of the transaction can be estimated reliably. The stage of completion is measured by reference to labour hours incurred to date as a percentage of total estimated labour hours.

Where the contract outcome cannot be measured reliably, revenue is recognized only to the extent that the expenses incurred are recoverable.

### Sale of goods

Revenue from the sale of goods is recognized when the significant risks and rewards of ownership have been transferred to the buyer, usually on delivery of the goods and when the amount of revenue can be measured reliably and it is probable that the economic benefits or service potential associated with the transaction will flow to the Institute.

### Interest income

Interest income is accrued using the effective yield method. The effective yield discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount. The method applies this yield to the principal outstanding to determine interest income each period.

### Dividends

Dividends or similar distributions must be recognized when the shareholder's or the Institute's right to receive payments is established.

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE, 2021

### NOTES TO THE FINANCIAL STATEMENTS (Continued)

### 4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

- a) Revenue recognition (Continued)
  - ii) Revenue from exchange transactions (continued)

### Rental income

Rental income arising from operating leases on investment properties is accounted for on a straight-line basis over the lease terms and included in revenue.

### b) Budget information

The original budget for FY 2020/2021 was approved by the Council or Board on 15th July, 2021. No Subsequent revisions or additional appropriations were made to the approved budget in accordance with specific approvals from the appropriate authorities.

The Institute's budget is prepared on a different basis to the actual income and expenditure disclosed in the financial statements. The financial statements are prepared on accrual basis using a classification based on the nature of expenses in the statement of financial performance, whereas the budget is prepared on a cash basis. The amounts in the financial statements were recast from the accrual basis to the cash basis and reclassified by presentation to be on the same basis as the approved budget. A comparison of budget and actual amounts, prepared on a comparable basis to the approved budget, is then presented in the statement of comparison of budget and actual amounts.

In addition to the Basis difference, adjustments to amounts in the financial statements are also made for differences in the formats and classification schemes adopted for the presentation of the financial statements and the approved budget.

A statement to reconcile the actual amounts on a comparable basis included in the statement of comparison of budget and actual amounts and the actuals as per the statement of financial performance has been presented page 5 of these financial statement

### c) Taxes

### Current income tax

The Institute is exempt from paying taxes as per schedule xxx of the xxx Act.

### Sales tax/ Value Added Tax

Expenses and assets are recognized net of the amount of sales tax, except:

- position. When the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case, the sales tax is recognized as part of the cost of acquisition of the asset or as part of the expense item, as applicable.
- > When receivables and payables are stated with the amount of sales tax included.

The net amount of sales tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial.

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30<sup>th</sup> JUNE, 2021

### d) Investment property

Investment properties are measured initially at cost, including transaction costs. The carrying amount includes the replacement cost of components of an existing investment property at the time that cost is incurred if the recognition criteria are met and excludes the costs of day-to-day maintenance of an investment property.

Investment property acquired through a non-exchange transaction is measured at its fair value at the date of acquisition. Subsequent to initial recognition, investment properties are measured using the cost model and are depreciated over a period of years.

Investment properties are derecognized either when they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit or service potential is expected from its disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognized in the surplus or deficit in the period of de-recognition.

Transfers are made to or from investment property only when there is a change in use.

### e) Property, plant and equipment

All property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the items. When significant parts of property, plant and equipment are required to be replaced at intervals, the Institute recognizes such parts as individual assets with specific useful lives and depreciates them accordingly. Likewise, when a major inspection is performed, its cost is recognized in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognized in surplus or deficit as incurred. Where an asset is acquired in a non-exchange transaction for nil or nominal consideration the asset is initially measured at its fair value.

### f) Leases

Finance leases are leases that transfer substantially the entire risks and benefits incidental to ownership of the leased item to the Institute. Assets held under a finance lease are capitalized at the commencement of the lease at the fair value of the leased property or, if lower, at the present value of the future minimum lease payments. The Institute also recognizes the associated lease liability at the inception of the lease. The liability recognized is measured as the present value of the future minimum lease payments at initial recognition.

Subsequent to initial recognition, lease payments are apportioned between finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are recognized as finance costs in surplus or deficit.

An asset held under a finance lease is depreciated over the useful life of the asset. However, if there is no reasonable certainty that the Institute will obtain ownership of the asset by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life of the asset and the lease term.

Operating leases are leases that do not transfer substantially all the risks and benefits incidental to ownership of the leased item to the Institute. Operating lease payments are recognized as an operating expense in surplus or deficit on a straight-line basis over the lease term.

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE, 2021

### g) Intangible assets

Intangible assets acquired separately are initially recognized at cost. The cost of intangible assets acquired in a non-exchange transaction is their fair value at the date of the exchange. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses. Internally generated intangible assets, excluding capitalized development costs, are not capitalized and expenditure is reflected in surplus or deficit in the period in which the expenditure is incurred. The useful life of the intangible assets is assessed as either finite or indefinite

### h) Research and development costs

The Institute expenses research costs as incurred. Development costs on an individual project are recognized as intangible assets when the Institute can demonstrate:

- The technical feasibility of completing the asset so that the asset will be available for use or sale
- Its intention to complete and its ability to use or sell the asset
- > How the asset will generate future economic benefits or service potential
- > The availability of resources to complete the asset
- > The ability to measure reliably the expenditure during development.

Following initial recognition of an asset, the asset is carried at cost less any accumulated amortization and accumulated impairment losses. Amortization of the asset begins when development is complete and the asset is available for use. It is amortized over the period of expected future benefit. During the period of development, the asset is tested for impairment annually with any impairment losses recognized immediately in surplus or deficit.

### i) Financial instruments

### Financial assets

### Initial recognition and measurement

Financial assets within the scope of IPSAS 29 Financial Instruments: Recognition and Measurement are classified as financial assets at fair value through surplus or deficit, loans and receivables, held-to-maturity investments or available-for-sale financial assets, as appropriate. The Institute determines the classification of its financial assets at initial recognition.

### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest method, less impairment. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. Losses arising from impairment are recognized in the surplus or deficit.

### Held-to-maturity

Non-derivative financial assets with fixed or determinable payments and fixed maturities are classified as held to maturity when the Institute has the positive intention and ability to hold it to maturity. After initial measurement, held-to-maturity investments are measured at amortized cost using the effective interest

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method, less impairment. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The losses arising from impairment are recognized in surplus or deficit.

### Impairment of financial assets

The Institute assesses at each reporting date whether there is objective evidence that a financial asset or an Institute of financial assets is impaired. A financial asset or a Institute of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset (an incurred 'loss event') and that loss event has an impact on the estimated future cash flows of the financial asset or the Institute of financial assets that can be reliably estimated. Evidence of impairment may include the following indicators:

Impairment of financial assets (Continued)

- > The debtors or a Institute of debtors are experiencing significant financial difficulty
- > Default or delinquency in interest or principal payments
- > The probability that debtors will enter bankruptcy or other financial reorganization
- Observable data indicates a measurable decrease in estimated future cash flows (e.g. changes in arrears or economic conditions that correlate with defaults)

### Financial liabilities

### Initial recognition and measurement

Financial liabilities within the scope of IPSAS 29 are classified as financial liabilities at fair value through surplus or deficit or loans and borrowings, as appropriate. The Institute determines the classification of its financial liabilities at initial recognition. All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings, plus directly attributable transaction costs.

### Loans and borrowing

After initial recognition, interest bearing loans and borrowings are subsequently measured at amortized cost using the effective interest method. Gains and losses are recognized in surplus or deficit when the liabilities are derecognized as well as through the effective interest method amortization process.

Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate.

### i) Inventories

Inventory is measured at cost upon initial recognition. To the extent that inventory was received through non-exchange transactions (for no cost or for a nominal cost), the cost of the inventory is its fair value at the date of acquisition.

Costs incurred in bringing each product to its present location and conditions are accounted for, as follows:

> Raw materials: purchase cost using the weighted average cost method

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE, 2021

> Finished goods and work in progress: cost of direct materials and labour and a proportion of manufacturing overheads based on the normal operating capacity, but excluding borrowing costs.

After initial recognition, inventory is measured at the lower of cost and net realizable value. However, to the extent that a class of inventory is distributed or deployed at no charge or for a nominal charge, that class of inventory is measured at the lower of cost and current replacement cost.

Net realizable value is the estimated selling price in the ordinary course of operations, less the estimated costs of completion and the estimated costs necessary to make the sale, exchange, or distribution.

Inventories are recognized as an expense when deployed for utilization or consumption in the ordinary course of operations of the Institute.

### j) Provisions

Provisions are recognized when the Institute has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Where the Institute expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognized as a separate asset only when the reimbursement is virtually certain.

The expense relating to any provision is presented in the statement of financial performance net of any reimbursement.

### Contingent liabilities

The Institute does not recognize a contingent liability but discloses details of any contingencies in the notes to the financial statements, unless the possibility of an outflow of resources embodying economic benefits or service potential is remote.

### Contingent assets

The Institute does not recognize a contingent asset, but discloses details of a possible asset whose existence is contingent on the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Institute in the notes to the financial statements. Contingent assets are assessed continually to ensure that developments are appropriately reflected in the financial statements. If it has become virtually certain that an inflow of economic benefits or service potential will arise and the asset's value can be measured reliably, the asset and the related revenue are recognized in the financial statements of the period in which the change occurs.

### k) Nature and purpose of reserves

The Institute creates and maintains reserves in terms of specific requirements. Institute to state the reserves maintained and appropriate policies adopted.

### Changes in accounting policies and estimates

The Institute recognizes the effects of changes in accounting policy retrospectively. The effects of changes in accounting policy are applied prospectively if retrospective application is impractical.

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### m) Employee benefits

### Retirement benefit plans

The Institute provides retirement benefits for its employees and directors. Defined contribution plans are post-employment benefit plans under which an Institute pays fixed contributions into a separate Institute (a fund), and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods. The contributions to fund obligations for the payment of retirement benefits are charged against income in the year in which they become payable.

Defined benefit plans are post-employment benefit plans other than defined-contribution plans. The defined benefit funds are actuarially valued tri-annually on the projected unit credit method basis. Deficits identified are recovered through lump sum payments or increased future contributions on proportional basis to all participating employers. The contributions and lump sum payments reduce the post-employment benefit obligation.

### n) Foreign currency transactions

Transactions in foreign currencies are initially accounted for at the ruling rate of exchange on the date of the transaction. Trade creditors or debtors denominated in foreign currency are reported at the statement of financial position reporting date by applying the exchange rate on that date. Exchange differences arising from the settlement of creditors, or from the reporting of creditors at rates different from those at which they were initially recorded during the period, are recognized as income or expenses in the period in which they arise.

### o) Borrowing costs

Borrowing costs are capitalized against qualifying assets as part of property, plant and equipment.

Such borrowing costs are capitalized over the period during which the asset is being acquired or constructed and borrowings have been incurred. Capitalization ceases when construction of the asset is complete. Further borrowing costs are charged to the statement of financial performance.

### p) Related parties

The Institute regards a related party as a person or an Institute with the ability to exert control individually or jointly, or to exercise significant influence over the Institute, or vice versa. Members of key management are regarded as related parties and comprise the directors, the CEO/principal and senior managers.

### q) Service concession arrangements

The Institute analyses all aspects of service concession arrangements that it enters into in determining the appropriate accounting treatment and disclosure requirements. In particular, where a private party contributes an asset to the arrangement, the Institute recognizes that asset when, and only when, it controls or regulates the services. The operator must provide together with the asset, to whom it must provide them, and at what price. In the case of assets other than 'whole-of-life' assets, it controls, through ownership, beneficial entitlement or otherwise – any significant residual interest in the asset at the end of the arrangement. Any assets so recognized are measured at their fair value. To the extent that an asset has been recognized, the Institute also recognizes a corresponding liability, adjusted by a cash consideration paid or received.

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE, 2021

r) Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and cash at bank, short-term deposits on call and highly liquid investments with an original maturity of three months or less, which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value. Bank account balances include amounts held at the Central Bank of Kenya and at various commercial banks at the end of the financial year. For the purposes of these financial statements, cash and cash equivalents also include short term cash imprests and advances to authorised public officers and/or institutions which were not surrendered or accounted for at the end of the financial year.

s) Comparative figures

Where necessary comparative figures for the previous financial year have been amended or reconfigured to conform to the required changes in presentation.

t) Subsequent events

There have been no events subsequent to the financial year end with a significant impact on the financial statements for the year ended June 30, 2019.

# 5 SIGNIFICANT JUDGMENTS AND SOURCES OF ESTIMATION UNCERTAINTY

The preparation of the Institute's financial statements in conformity with IPSAS requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

### Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Institute based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. However, existing circumstances and assumptions about future developments may change due to market changes or circumstances arising beyond the control of the Institute. Such changes are reflected in the assumptions when they occur. IPSAS 1.140

### Useful lives and residual values

The useful lives and residual values of assets are assessed using the following indicators to inform potential future use and value from disposal:

- The condition of the asset based on the assessment of experts employed by the Institute
- > The nature of the asset, its susceptibility and adaptability to changes in technology and processes
- > The nature of the processes in which the asset is deployed
- Availability of funding to replace the asset
- Changes in the market in relation to the asset

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### **Provisions**

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions is included in Note xxx.

Provisions are measured at the management's best estimate of the expenditure required to settle the obligation at the reporting date, and are discounted to present value where the effect is material.

### 6 TRANSFERS FROM NATIONAL GOVERNMENT MINISTRIES

Description	2020-2021	2019-2020
	KShs	KShs
Unconditional grants		
Operational grant	1,500,000.00	1,080,151.60
Other grants - capitation	4,332,500.00	1,773,000.00
	5,832,500.00	2,853,151.60
Conditional grants		
Library grant	0.00	0.00
Hostels grant	0.00	0.00
Administration block grant	0.00	0.00
Laboratory grant	0.00	0.00
Learning facilities grant	0.00	0.00
Other organizational grants	0.00	0.00
Total government grants and subsidies	5,832,500.00	2,853,151.60

# 6b) TRANSFERS FROM MINISTRIES, DEPARTMENTS AND AGENCIES

Name of the Institute sending the grant	Amount recognized to Statement of Comprehens	Amount deferred under deferred income	Amount recognised in capital fund.	Total grant income during the year	2019-2020
	ive Income KShs	KShs	KShs	KShs	KShs
Ministry of Education -State Department of Vocational and Technical					
Training	5,832,500.00	0.00	5,832,500.00	5,832,500.00	2,853,151.60
Total	5,832,500.00	0.00	5,832,500.00	5,832,500.00	2,853,151.60

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30<sup>th</sup> JUNE, 2021

# 7 RENDERING OF SERVICES

Description	2020-2021	2019-2020
Description of the second seco	KShs	KShs
Tuition fees	2,405,050	3,528,600.00
Activity fees	0.00	0.00
Examination fees	0.00	0.00
Library fees	0.00	0.00
Facilities and materials	0.00	0.00
Registration fees	0.00	0.00
Total revenue from the rendering of services	2,405,050.00	3,528,600.00

# 8 USE OF GOODS AND SERVICES

Description	2020-2021	2019-2020
Description	KShs	KShs
Electricity	134,275.00	141,984.00
Water	0.00	0.00
Security	0.00	0.00
Professional services	0.00	0.00
Subscriptions	0.00	0.00
Advertising	0.0	37,240.00
Admin fees	949,185.00	814,951.00
Audit fees	0.00	0.00
Conferences and delegations	0.00	0.00
Consulting fees	0.00	0.00
Consumables	922,054.00	1,361,758.00
Fuel and oil	245,788.00	195,080.00
Insurance	0.00	0.00
Legal expenses	0.00	0.00
Licenses and permits	0.00	0.00
Postage	0.00	27,600.00
Printing and stationery	0.00	0.00
Hire charges	0.00	23,528.00
Rent expenses	0.00	0.00
Security costs	0.00	0.00
Sewage treatment costs	0.00	0.00
Skills development levies	0.00	0.00
Inventory scrapping	0.00	0.00
Telecommunication	1,399.00	0.00
Training expenses	0.00	0.00
Other	721,767.00	306,695.00
Total good and services	2,974,468.00	2,908,836.00

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED  $30^{\text{th}}$  JUNE, 2021

### 9 EMPLOYEE COSTS

	2020-2021	2019-2020
	KShs	KShs
Salaries and wages	3,309,664.30	2,864,718.00
Employee related costs - contributions to pensions and medical aids	0.00	0.00
Travel, motor car, accommodation, subsistence and other allowances	0.00	0.00
Housing benefits and allowances	0.00	0.00
Overtime payments	0.00	0.00
Performance and other bonuses	0.00	0.00
Social contributions	0.00	0.00
Employee costs	3,309,664.30	2,864,718.00

### 10 REPAIRS AND MAINTENANCE

Description	2020-2021	2019-2020
and the second s	KShs	KShs
Property	455,366.00	37,900.00
Investment property – earning rentals	0.00	0.00
Equipment and machinery	0.00	0.00
Vehicles	0.00	0.00
Furniture and fittings	0.00	0.00
Computers and accessories	0.00	0.00
Other	0.00	0.00
Total repairs and maintenance	455,366.00	37,900.00

### 11 CASH AND CASH EQUIVALENTS

Description	2020-2021	2019-2020
	KShs	KShs
Current account	1,491,014.30	915,512.60
On - call deposits	0.00	0.00
Fixed deposits account	0.00	0.00
Staff car loan/ mortgage	0.00	0.00
Others(Cash -in Hand)	27,760.00	61,127.00
Total cash and cash equivalents	1,518,774.30	976,639.60

# 12 RECEIVABLES FROM EXCHANGE TRANSACTIONS

Description	2020-2021	2019-2020
	KShs	KShs
Current receivables		
Student debtors	195,630.00	1,735,940.00
Rent debtors	0.00	0.00
Consultancy debtors	0.00	0.00
Other exchange debtors	0.00	0.00
Less: impairment allowance	(000)	(000)
Total current receivables	195,630.00	1,735,940.00

# ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE, 2021 NAROK WEST TECHNICAL TRAINING INSTITUTE'S

# NOTES TO THE FINANCIAL STATEMENTS (Continued)

# 13 PROPERTY, PLANT AND EQUIPMENT

				STATE OF STREET	CAN SALVE SALVEST SALVES SALVEST SALVES SALVEST SALVES SALVEST SALVES SALVES SALVES SALVES SALVES SALVES SALVE	CONTRACTOR DESCRIPTIONS OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT TO THE PERSON NAMED IN COLUMN	SHE WAS A STATE OF THE PARTY OF	ないのでは、おけられているという。
					Other		Capital	
1000年の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の	Land and	Motor	Furniture and filtinos	Computers	(Specify)	Equipment	progress	Total
Cost	She	Shs	Shs	Shs	Shs	Shs	Shs	Shs
At 1July, 2020	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Additions	0.00	0.00	00.00	00.00	0.00	15	00.00	0.00
Disposals	0.00	0.00	00.00	0.00	(0.00)	•	(0.00)	(0.00)
Transfers/adjustments	0.00	(0.00)	0.00	(0.00)	(0.00)	1	0.00	(0.00)
At 30th June 2021	0.00	00.0	0.00	0.00	0.00	0.00	0.00	0.00
Additions	0.00	0.00	00.00	0.00	0.00	0.00	0.00	0.00
Disposals	(0.00)	0.00	0.00	00.00	(0.00)	0.00	(0.00)	(0.00)
Transfer/adjustments	(0.00)	00.00	00:00	(0.00)	(00:00)	0.00	00.00	(0.00)
At 30th June 2020	0.00	0.00	0.00	0.00	0.00	0.00	00.00	0.00
Depreciation and impairment								
At 1July 2020	(0.00)	(0.00)	(00.00)	(0.00)	(00:00)	(00:00)	(0.00)	(0.00)
Depreciation	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)	(00:00)	(00.00)	(0.00)
Impairment	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)	(00.00)	(00.00)	(0.00)
At30 June 2021	0.00	0.00	00.00	0.00	0.00	0.00	0.00	0.00
Depreciation	(0.00)	(0.00)	(00.00)	(00.00)	(0.00)	(00.00)	(0.00)	(0.00)
Disposals	(0.00)	(0.00)	(0.00)	(00:00)	(0.00)	(0.00)	(0.00)	0.00
Impairment	(0.00)	(0.00)	(00.00)	(00.00)	(0.00)	(0.00)	(00.00)	(0.00)
Transfer/adjustment	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)	0.00
At 30th June 2020	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Net book values								
At 30th June 2021	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
At 30th June 2020	0.00	0.00	0.00	00.0	0.00	0.00	00.0	0.00
[Include brief description of WIP as a footer]								

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED  $30^{\text{th}}$  JUNE, 2021

# 14 REFUNDABLE DEPOSITS FROM CUSTOMERS/STUDENTS

Description	2020-2021	2019-2020
The second of th	KShs	KShs
Consumer deposits	0.00	0.00
Caution money	22,500.00	37,500.00
Other refundable deposits	0.00	0.00
Total deposits	22,500.00	37,500.00

### 15 EMPLOYEE BENEFIT OBLIGATIONS

Description	Defined benefit plan	Post- employment medical benefits	Other Provisions	2020-2021	2019-2020
	KShs	KShs	KShs	KShs	KShs
Current benefit obligation	0.00	0.00	0.00	0.00	0.00
Non-current benefit obligation	200.00	0.00	0.00	200.00	200.00
Total employee benefits obligation	2,200.00	0.00	0.00	2,200.00	2,200.00

### 16 BORROWINGS

Description	2020-2021	2019-2020
	KShs	KShs
Balance at beginning of the period	0.00	0.00
External borrowings during the year	0.00	0.00
Domestic borrowings during the year	0.00	0.00
Repayments of external borrowings during the year	(0.00)	(0.00)
Repayments of domestics borrowings during the year	(0.00)	(0.00)
Balance at end of the period	0.00	0.00

### 17 CASH GENERATED FROM OPERATIONS

	2020-2021	2019-2020
Control Company and Control Control Control	KShs	KShs
Surplus for the year before tax	542,134.70	27,557.60
Adjusted for:		
Depreciation	0.00	0.00
Non-cash grants received	(0.00)	(0.00)
Contributed assets	(0.00)	(0.00)
Impairment	0.00	0.00
Gains and losses on disposal of assets	(0.00)	(0.00)
Contribution to provisions	0.00	0.00
Contribution to impairment allowance	0.00	0.00
Finance income	(0.00)	(0.00)
Finance cost	0.00	0.00

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE, 2021

Working Capital adjustments		
Increase in inventory	(0.00)	(0.00)
Increase in receivables	(0.00)	(0.00)
Increase in deferred income	0.00	0.00
Increase in payables	0.00	0.00
Increase in payments received in advance	0.00	0.00
Net cash flow from operating activities	542,134.70	27,557.60

### 18 FINANCIAL RISK MANAGEMENT

The Institute's activities expose it to a variety of financial risks including credit and liquidity risks and effects of changes in foreign currency. The company's overall risk management programme focuses on unpredictability of changes in the business environment and seeks to minimise the potential adverse effect of such risks on its performance by setting acceptable levels of risk. The company does not hedge any risks and has in place policies to ensure that credit is only extended to customers with an established credit history.

The Institute's financial risk management objectives and policies are detailed below:

### (i) Credit risk

The Institute has exposure to credit risk, which is the risk that a counterparty will be unable to pay amounts in full when due. Credit risk arises from cash and cash equivalents, and deposits with banks, as well as trade and other receivables and available-for-sale financial investments.

Management assesses the credit quality of each customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external assessment in accordance with limits set by the directors. The amounts presented in the statement of financial position are net of allowances for doubtful receivables, estimated by the company's management based on prior experience and their assessment of the current economic environment.

The carrying amount of financial assets recorded in the financial statements representing the Institute's maximum exposure to credit risk without taking account of the value of any collateral obtained is made up as follows:

AV 20 True 2020	Total amount Kshs	Fully performing Kshs	Past due Kshs	Impaired Kshs
At 30 June 2020		1		
Receivables from exchange transactions	0.00	0.00	0.00	0.00
Receivables from non-exchange transactions	0.00	0.00	0.00	0.00
Bank balances	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00
At 30 June 2021				
Receivables from exchange transactions	0.00	0.00	0.00	0.00

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE, 2021

Receivables from non-exchange transactions	0.00	0.00	0.00	0.00
Bank balances	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00

The customers under the fully performing category are paying their debts as they continue trading. The credit risk associated with these receivables is minimal and the allowance for uncollectible amounts that the company has recognised in the financial statements is considered adequate to cover any potentially irrecoverable amounts.

The Institute has significant concentration of credit risk on amounts due from xxxx

The board of directors sets the company's credit policies and objectives and lays down parameters within which the various aspects of credit risk management are operated.

### (ii) Liquidity risk management

Ultimate responsibility for liquidity risk management rests with the Institute's directors, who have built an appropriate liquidity risk management framework for the management of the Institute's short, medium and long-term funding and liquidity management requirements. The Institute manages liquidity risk through continuous monitoring of forecasts and actual cash flows.

The table below represents cash flows payable by the company under non-derivative financial liabilities by their remaining contractual maturities at the reporting date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

	Less than 1	Between 1-3	Over 5	Total
	month	months Kshs	months Kshs	Total Kshs
<b>"我们还是我们是当然是是对这样</b>	Kshs	KSUS	KSUS	KSIIS
At 30 June 2020				
Trade payables	0.00	0.00	0.00	0.00
Current portion of borrowings	0.00	0.00	0.00	0.00
Provisions	0.00	0.00	0.00	0.00
Deferred income	0.00	0.00	0.00	0.00
Employee benefit obligation	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00
At 30 June 2021				
Trade payables	0.00	0.00	0.00	0.00
Current portion of borrowings	0.00	0.00	0.00	0.00
Provisions	0.00	0.00	0.00	0.00
Deferred income	0.00	0.00	0.00	0.00
Employee benefit obligation	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00

### (iii) Market risk

The board has put in place an internal audit function to assist it in assessing the risk faced by the Institute on an ongoing basis, evaluate and test the design and effectiveness of its internal accounting and operational controls.

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Market risk is the risk arising from changes in market prices, such as interest rate, equity prices and foreign exchange rates which will affect the Institute's income or the value of its holding of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return. Overall responsibility for managing market risk rests with the Audit and Risk Management Committee.

The company's Finance Department is responsible for the development of detailed risk management policies (subject to review and approval by Audit and Risk Management Committee) and for the day-to-day implementation of those policies.

There has been no change to the Institute's exposure to market risks or the manner in which it manages and measures the risk.

### a) Foreign currency risk

The Institute has transactional currency exposures. Such exposure arises through purchases of goods and services that are done in currencies other than the local currency. Invoices denominated in foreign currencies are paid after 30 days from the date of the invoice and conversion at the time of payment is done using the prevailing exchange rate.

The carrying amount of the Institute's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows:

	Ksh	Other currencies	Total
A CONTRACTOR OF THE PROPERTY O	Kshs	Kshs	Kshs
At 30 June 2021			
Financial assets(investments, cash, debtors)	0.00	0.00	0.00
Liabilities			
Trade and other payables	0.00	0.00	0.00
Borrowings	0.00	0.00	0.00
Net foreign currency asset/(liability)	0.00	0.00	0.00

The Institute manages foreign exchange risk form future commercial transactions and recognised assets and liabilities by projecting for expected sales proceeds and matching the same with expected payments.

	Ksh	Other currencies	Total
TO THE PARTY OF TH	Kshs	Kshs	Kshs
At 30 June 201xx			
Financial assets(investments, cash, debtors)	0.00	0.00	0.00
Liabilities	0.00	0.00	0.00
Trade and other payables	0.00	0.00	0.00
Borrowings	0.00	0.00	0.00
Net foreign currency asset/(liability)	0.00	0.00	0.00

## Foreign currency sensitivity analysis

The following table demonstrates the effect on the company's statement of comprehensive income on applying the sensitivity for a reasonable possible change in the

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exchange rate of the three main transaction currencies, with all other variables held constant. The reverse would also occur if the Kenya Shilling appreciated with all other variables held constant.

	Change in currency rate	Effect on Profit before tax	Effect on equity
2 March 2 2 7 12 2 7 10	Kshs	Kshs	Kshs
20xx			
Euro	10%	0.00	0.00
USD	10%	0.00	0.00
20xx			
Euro	10%	0.00	0.00
USD	10%	0.00	0.00

### a) Interest rate risk

Interest rate risk is the risk that the Institute's financial condition may be adversely affected as a result of changes in interest rate levels. The company's interest rate risk arises from bank deposits. This exposes the company to cash flow interest rate risk. The interest rate risk exposure arises mainly from interest rate movements on the company's deposits.

### Management of interest rate risk

To manage the interest rate risk, management has endeavoured to bank with institutions that offer favourable interest rates.

### Sensitivity analysis

The Institute analyses its interest rate exposure on a dynamic basis by conducting a sensitivity analysis. This involves determining the impact on profit or loss of defined rate shifts. The sensitivity analysis for interest rate risk assumes that all other variables, in particular foreign exchange rates, remain constant. The analysis has been performed on the same basis as the prior year.

Using the end of the year figures, the sensitivity analysis indicates the impact on the statement of comprehensive income if current floating interest rates increase/decrease by one percentage point as a decrease/increase of KShs xxx (2016: KShs xxx). A rate increase/decrease of 5% would result in a decrease/increase in profit before tax of KShs xxx (2012 – KShs xxx)

### iv) Capital Risk Management

The objective of the Institute's capital risk management is to safeguard the Board's ability to continue as a going concern. The Institute capital structure comprises of the following funds:

unds.	2020-2021	2019-2020	
CHARLES TO SECURE AND	Kshs	Kshs	
Revaluation reserve	0.00	0.00	
Retained earnings	0.00	0.00	
Capital reserve	0.00	0.00	
Total funds	0.00	0.00	
Total borrowings	0.00	0.00	
Less: cash and bank balances	(0.00)	(0.00)	
Net debt/(excess cash and cash equivalents)	0.00	0.00	
Gearing	0.00%	0.00%	

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# 19 EVENTS AFTER THE REPORTING PERIOD

There were no material adjusting and non- adjusting events after the reporting period.

# 20 ULTIMATE AND HOLDING INSTITUTE

The Institute is a State Corporation or a Semi- Autonomous Government Agency under the Ministry of Education. Its ultimate parent is the Government of Kenya.

### 21 Currency

The financial statements are presented in Kenya Shillings (Kshs).