



THE NATIONAL ASSEMBLY	
DATE: 05 MAR 2021	Thursday
TABLED BY: Hon. Naomi Wago, MP Deputy Majority Whip	
CLERK-AT-TABLE: Joyce Kemetelle	

**REPORT**

**OF**

**THE AUDITOR-GENERAL**

**ON**

**MAASAI MARA TECHNICAL AND  
VOCATIONAL COLLEGE**

**FOR THE YEAR ENDED  
30 JUNE, 2021**





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**MAASAI MARA TECHNICAL AND VOCATIONAL COLLEGE**

**ANNUAL REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED  
30 JUNE 2021**

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**Prepared in accordance with the Accrual Basis of Accounting Method under the International Public Sector  
Accounting Standards (IPSAS)**



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**I. KEY ENTITY INFORMATION AND MANAGEMENT**

**(a) Background information**

Maasai Mara Technical and Vocational College (MMTVC) is a newly established public institution. It operates under the TVET ACT no. 29 of 2013. It opened its door to the first batch of students in January 2017. The first group of students sat for their KNEC and other national (e.g. KASNEB) exams in November 2017.

The Narok District Board (DEB) on 9<sup>th</sup> December 2010 vide Min 56/NN/DEC/12/2010 approved a proposal by the local community to establish Narok Technical Training Institute on the land provided by the community. The Naretoi Development community Centre Board of Trustees and the Management Committee made a resolution on 11<sup>th</sup> December 2010 to transfer the Naretoi development Centre to Kenya Technical Teachers College (KTTC) so that a Technical Institute would be constructed on that property. Two parcels of land approximately 50 acres were transferred to KTTC vide title deed number CIS-MARA/OLOMBOKISHI/187 measuring approximately 18.67 Hectares. KTTC was therefore appointed by the Ministry of Education as the Institution to mentor the proposed Narok Technical Training Institute under the Economic Stimulus Projects (ESP). The College name was later changed to the current **MAASAI MARA TECHNICAL AND VOCATIONAL COLLEGE (MMTVC)**.

The college infrastructure comprises 4 workshops and 8 classrooms on a two storey building. The workshops include Automotive, Production and Electrical & Electronics workshops, One Hall that serves as training facility for Hospitality department, two temporary Hostels for male students of 100 capacities each and three temporary structures inherited from the community that are serving as Hostels for female students.

**(b) Principal Activities**

The principal activity/mission/ mandate of the *entity* is to provide skills for sustainable development by offering quality and relevant programmes.

**Vision:**

A leading Institution in the provision of lifelong skills for innovation and creativity for sustainable development.

**Mission:**

To provide lifelong skills for innovation and creativity for sustainable development.

**Core Values:**

- Team work.
- Professionalism and Integrity.
- Transparency and Accountability.
- Creativity and innovation.
- Entrepreneurship and Partnership.
- Health and safety.
- Quality Service Delivery.
- Diligence and commitment to Duty.
- Non-discrimination.
- Efficiency and Timeliness.
- Flexibility in Service Delivery.

**(c) Key Management**





The *MAASAI MARA TVC* day-to-day management is under the following key organs:

- Board of Governors
- Principal
- Deputy Principal-Administration.
- Registrar
- Dean of students
- Finance Officer

**(d) Fiduciary Management**

The key management personnel who held office during the financial year ended 30<sup>th</sup> June 2020 and who had direct fiduciary responsibility were:

No.	Name of the Staff	Responsibility
1.	John M. Kilonzo	Principal
2.	Stephen M. Sangiriaki	Deputy Principal
3.	Isaac M. Orero	Registrar
4.	Lydia N. Karanu	Dean Of Students
5.	Noah L. Matipe	Accountant
6.	Veronicah Loonturot	Procurement Officer

**(e) Fiduciary Oversight Arrangements**

Name of the Committee	Members
Finance and General Purpose Committee	JULIUS OLE YENKO SAMMY KASERO JOHN KILONZO PAUL SANKALE
Governance and Ethics Committee	RAPHAEL SARINKE DORRIS TOCHIU IMARAI



**KEY ENTITY INFORMATION AND MANAGEMENT (Continued)**

**(f) Entity Headquarters**

EOR-EKULE SHOPPING CENTRE  
P.O. Box 577-20500  
Along Narok- Mai-Mahiu Road  
Narok, KENYA

**(g) Entity Contacts**

Telephone : ( 254) 799-213-300/0774213300  
E-mail: [principalmmtvc@gmail.com](mailto:principalmmtvc@gmail.com)  
Website: [www.mmtvc.ac.ke](http://www.mmtvc.ac.ke)

**(h) Entity Bankers**

Kenya Commercial Bank  
Narok Branch  
P.O. Box 9856 - 20500  
Narok, Kenya

TransNational Bank  
Narok Branch  
P.o Box 862 - 20500  
Narok,Kenya

**(i) Independent Auditors**

Auditor General  
Office of Auditor General  
Anniversary Towers, Institute Way  
P.O. Box 30084  
GPO 00100  
Nairobi, Kenya

**(j) Principal Legal Adviser**

The Attorney General  
State Law Office  
Harambee Avenue  
P.O. Box 40112  
City Square 00200  
Nairobi, Kenya



## II. THE BOARD OF GOVERNORS



### 1. JULIUS T. OLE YENKO

#### Key Qualifications:

- 1997- 1999: Bachelor of Business Administration- CSM Institute of Graduate Studies - Canada
- 2000-2001: Master of Business Administration CSM Institute of Graduate Studies – Canada
- 1997-2002: Bachelor of Law (LL. B) Shivaji University- Kolhapur India
- 2007-2008: Post Graduate Diploma -Kenya School of Law

Date of Birth; 1976

#### Work Experience

- 2004-2005: Pupilage at Kenta Moitalel \$ Co. Advocates Nairobi
- 2006-2008: Labour Office – Oserian Dev. Company Naivasha
- 2009 April-2009 Sept: Associate Lawyer at Kiplenge \$ Co. Advocates Nakuru.
- 2009-2012 -Associate Lawyer at Sunkul \$ Co. Advocates Narok
- 2012 to Date Partner at Ole Yenko Company Advocates – Narok



### 2. JOHN M. KILONZO

#### Key Qualifications

- 2014 – 2016: Mount Kenya University MBA (Accounting & Finance)
- 2011 – 2014: Mount Kenya University Bachelor of Business MGT
- 2010 – 2011: KTTC KNEC Higher Dip Ed. MGT
- 1990 – 1992 : KTTC Diploma in Technical Education
- 1990 – 1992 : Mombasa Polytechnic CPA I & II
- 1985 – 1986: Kitui High School Kenya Advanced Cert Of Education
- 1981 – 1984: Ikutha Boys High School Kenya Cert Of Education

Date of Birth: 1st July, 1963

#### Work Experience

- Jan 2019 To Date Maasai Mara TVC Principal
- 2017 – 2018 Katine TTI Ag. Principal
- 2014 - 2017 Katine TTI Deputy Principal
- 1996 – 2014 Rwika TTI HoD, Business Dept.
- 1994 – 1995 Rwika TTI Deputy HoD, Business Dept.
- 1992 – 1993 Shamash Bros – MSA Accountant
- Jan 1991 – Oct 1991 Maritime Eng. Co. Mombasa Cashier





**3. SAMMY S. KASERO**

**Key Qualifications**

- May 2010- July 2013  
**Undergraduate:**  
Bachelor of Arts  
Leadership and Management  
St. Paul's University College
- 1985 **Diploma**  
Business Administration  
Universal College-Nairobi
- 1972-1975 **High School:**  
E.A.C.E Narok Secondary School

Date of Birth:

**Work Experience**

- 1976-2014 -**Central Bank of Kenya**  
-Foreign Exchange  
dealer  
-Assistant Manager in  
charge of Back office  
operations
- 2015-2018 -**St.Anthony Sec.School**  
BOM Chairman
- 2016 to date -**Maasai Mara TVC**  
BOG member &  
Chairman of Finance  
Committee
- 2018 to date -**A.I.C Nairagie**  
**Enkare**  
Treasurer
- 2019 to date **St.Anthony's**  
**Secondary school**  
B.O.M Chairman



**4. PAUL SANKALE LOONTUROT**

**Key Qualifications**

- **2018:** Msc. Construction Engineering  
JKUAT
- **2013:** Bachelor of Philosophy Civil  
Engineering TUK
- **2007:** Higher Dip. In Construction  
Engineering Kenya Polytechnic
- **2004:** Kenya Institute of Highways &  
Building Tech Diploma in Building  
Construction

Date of Birth: May 8<sup>th</sup> 1983

**Work Experience**

- **2015 to date** Maasai Mara University Ag. Estate  
Manager
- **2009-2015** – NUC/Maasai Mara University Clerk  
of Works
- **2008-2009** CIVICON Ltd Assistant Quality  
Control Officer
- **2005-2007** J M Kariuki Concsultants Site Agent




**Work Experience**

- **2012 to Present:** Maseno University Parttime  
Lecturer
- **2005 to date:** Pragmatic Ltd -Research  
Consult/Trainer
- **1998-2005** Private Consultant/Trainer
- **1996-1997** Population Council - Research /Team  
Leader





<p><b>5. TOM ANODE</b></p> <p><b>Key Qualifications</b></p> <ul style="list-style-type: none"> <li>• <b>2009:</b> M.A Project Planning &amp; Mgt UON</li> <li>• <b>1983:</b> B.A (Hons.) Sociology and Political Science UON</li> <li>• <b>1987:</b> PGDE Kenyatta University</li> <li>• <b>1990:</b> Post Graduate Dip. In Computer Science India</li> </ul>	<ul style="list-style-type: none"> <li>• <b>1994-1996</b> ICIPE Research Centre Research/Admin./Asst.</li> </ul>
 <p><b>6. RAPHAEL S. OLE SARINKE</b></p> <ul style="list-style-type: none"> <li>• <b>CURRENTLY:</b> University of Nairobi (Finalist) Master of Science in Computer Information Systems –Msc-Cis</li> <li>• <b>2003-2007</b> DR. BR AMBEDKAR UNIVERSITY Degree Bachelor of computer Application IT(B.C.A) –First Division</li> </ul>	<p>Date of Birth:</p> <p><b>Work Experience</b></p> <ul style="list-style-type: none"> <li>• <b>2014 to Date</b> Enrex Consultants Ltd -Data Base Administrator</li> <li>• <b>2010-2014</b> National Museums of Kenya -Data Base Administrator</li> <li>• <b>2008-2010</b> Save the Girl Child -Area Cordinator Narok/Kajiado</li> <li>• <b>2003-2007</b> Reliance India Ltd Systems administrator</li> <li>• <b>1999-2003</b> Literature Bureau (KLB) Assistant Systems Administrator-Kenya</li> </ul>
 <p><b>7. DENNIS OTIENO</b></p> <p><b>Key Qualifications</b></p> <ul style="list-style-type: none"> <li>• <b>2010-2011</b> Executive Masters of Business Administrative (JKUAT)</li> <li>• <b>1990-1992</b> Higher National Diploma - Mechanical Engineering Plant Option – Kenya Polytechnic (Registered Technician Engineer)</li> </ul>	<p>Date of Birth:</p> <p><b>Work Experience</b></p> <ul style="list-style-type: none"> <li>• <b>2004 – 2015:</b> K.P.L.C Training School—Principal</li> <li>• <b>2004-2007</b> Board Member - Mombasa Polytechnic</li> <li>• <b>1996-2004</b> Chief Lecturer – K.P.L.C Training School</li> <li>• <b>1995-1996</b> Field Training Co-ordinator KPLC Training School</li> <li>• <b>1982-1995</b> Senior Automotive Instructor –KPLC Training School</li> <li>• <b>1980-1981</b> Assistant Instructor – Ministry of labour ( Director of Industrial Training)</li> </ul>



<ul style="list-style-type: none"> <li>• <b>1980-1981</b> Diploma Technical Education – KTTC</li> <li>• <b>1975-1980</b> Technician Apprenticeship – Hughes Ltd</li> <li>• <b>1971-1974</b> East Africa School Certificate – Div.2 Awarded full Technology Certificate Rift Valley Technical School Eldoret</li> <li>• <b>1964-1970</b> Certificate of Primary Education (CPE) – 32 points, Jamji Primary School – Kericho.</li> </ul>	
<div data-bbox="204 481 699 1025" data-label="Image"> </div> <p><b>8. DORRIS TOCHIU IMARIA</b></p> <ul style="list-style-type: none"> <li>• <b>2009:</b> Bachelor of Commerce – University of Nairobi</li> <li>• <b>2019:</b> ACCA – Accredited Chartered Certified Accountants. London</li> </ul>	<ul style="list-style-type: none"> <li>• <b>Feb 2019 – Present</b> – Consulting Chief Finance Officer – SoProCFO and Kawai consulting limited</li> <li>• <b>Aug 2018- July 2019</b> – Independent Financial Reporting Consultant – Deloitte Kenya</li> <li>• <b>Dec 2017- July 2018-</b> Audit Consultant - RSM US LLP –</li> <li>• <b>January 2013 – Nov 2017</b> External Audit – PKF Kenya</li> </ul>



### **III. CHAIRMAN'S STATEMENT**

I am pleased to report that Maasai Mara Technical and Vocational College (MMTVC) has continued to perform well in returning exemplary examination results of the Kenya National Examinations Council (KNEC). I take this opportunity to share with you my views on the key initiatives and achievements we have had over the year on economic performance, Education sector changes, financial performance, operations & risks associated with the Institution, and lastly our future outlook.

#### **Economic Focus**

In order to ensure efficient and effective provision of Technical Vocational Training, we have developed necessary policies and institutional framework to direct the running of the Institution in line with vision 2030, the Big 4 Agenda and Sustainable Development Goals. In the recent past, the institute has experienced tremendous growth in student enrolment from which we have projected an average of 33% annual growth for 2021/2022, based on the current 1,500 in 2020/2021.

We thank the Government of Kenya for providing state-of-the-art training equipment, capitation and employment of Trainers through the devolved system by the Public Service Commission that has greatly contributed towards increased student enrolment and improved quality of training to enable the institute align her graduates with regional and global trends and innovation.

#### **Successes**

During the year, we have witnessed a positive growth in student enrolment owing to reduction in fees payable as a result of Government Capitation approach to ensure affordable Technical Vocational Training to every high school graduate who has not met the required threshold to join university education. This initiative of transition by the government has so far been successful, and the future looks quite bright indeed. During the year, the institution has managed to have Isolation rooms to meet COVID-19 Ministry of Health Requirements and Offices for teaching staff.

Other major projects are:

- Classrooms
- Ablution block
- Kitchen
- Purchase of school bus
- Dispensary and Borehole
- Field levelling

In the spirit to excel, we endeavour to be a centre of Excellence in scientific, technological, training and innovation so as to produce competent graduates who are capable of integrating the acquired skills in



nation building in line with Vision 2030 and the Big4 Agenda (i.e. food security, affordable housing, universal health and manufacturing).

### **Challenges Faced**


The Technical Training sector presents plenty of opportunities as well as risks, both of which need to be analysed in order to deliver sustainable long-term returns, without compromising training outcomes. During the year, the effect of Covid -19 pandemic brought about a financial challenge to the institution. The students were not in the institution for more than a semester and we could not charge them fees which was part of our budget. However, we faced the challenge positively and addressed the issues at hand.

The Board of Governors regularly reviews risks identified - such as competition, information & communications technology and credit and operations; and how the risks involved can be mitigated by various risk owners.

### **Outlook**

I am indeed deeply indebted to the members of the Board of Governors for their unwavering support, commitment and futuristic outlook towards realising the institute's objectives in line with its strategic plan and core mandate of training market-driven technical manpower. Noteworthy is the Board's diverse qualifications and experience. I unreservedly assure all our Stakeholders we at MMTVC, shall remain focussed, committed and consistent in the delivery of opportunities and accountably availing of resources to both trainers and trainees within the Government framework of accountability, corporate governance and ethical sustainability. Going forward MMTVC is committed to working closely in collaboration with other like-minded entities, institutions, agencies and any other bi-lateral & multi-lateral agencies involved in technical and vocational training to ensure that our trainees continue to receive Competency Based Training.

Lastly, I would like to whole-heartedly thank my fellow members of the Board of Governors, Management, Trainers, Trainees – and all other stake-holders for their co-operation, collaboration, continued support and commitment during this period under review.



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JULIUS T OLE YENKO /BOG CHAIRMAN

Date: 22nd October, 2021





#### **IV. REPORT OF THE PRINCIPAL**

Maasai Mara Technical and Vocational College is well placed to providing adequate and relevant training to her graduates that will enable them to contribute towards the attainment of our country's Vision 2030 strategic objectives. In furtherance of our mandate therefore, we have committed ourselves to consistently and regularly review, improve and consolidate our academic programs in several ways that will ensure their competitiveness in terms of quality and relevance.

With the guidance of the Governing Board, we worked hard in setting up structures and policies aimed at guiding the institution in the right strategic direction. Under my leadership and the overall direction of the Institute's Board we were able also to be in the forefront in ensuring that financial resources were utilized efficiently and effectively for optimum output. Despite the many challenges brought about by Covid pandemic that led to economic constraints, the Institute nevertheless continued to discharge its mandate of training, research and outreach.

#### **HIGHLIGHTS OF FY 2020/2021 PERFORMANCE**

##### **Students Enrolment;**

The Financial Year 2020/2021 started on a high note with the Government keen to ensure TVET Institutions absorb as many Form 4 leavers as possible.

In a move to boost student enrolment the Government has sustained Capitation to all joining and current students. Annual students fee remained as capped in all Technical Institutions & National Polytechnics at Ksh. 56,420/= while the institution has set support system for the needy students to apply for HELB.

FY 2020/2021 enrolment was met with a challenge of the Covid – 19 pandemics that led to untimely closure of the Institutions. This Kept the September Intake students waiting till the end of the FY

The student population over the last 3 years is as below

Financial Year	Population
Year 2018/2019	800
Year 2019/2020	1,200
Year 2020/2021	1,500

##### **Projects Undertaken**

During the Financial Year under review, The Board was able to successfully mentor Kilgoris TTI which is over 75% completion by the end of the financial year.

The following projects were also undertaken:

- Classrooms
- Ablution block
- Kitchen
- Purchase of school bus



- Dispensary and Borehole
- Field levelling

***Contribution to the Big 4 Agenda***

The institution continues to equip our students with the relevant competency and skills, as Artisans, Crafts and Diplomas. I have confidence that our students are well equipped with the necessary skills that strategically aligns them with opportunities within the country, regionally and globally at the same time contributing to the realization of the Big 4 Agenda: Health, Manufacturing, Affordable Housing and Food security.

Maasai Mara Technical and Vocational College being a Tertiary institution desires to enhance its visibility, performance, and competitiveness in the tertiary education sector in the face of stiff competition. To do so, however the Institute requires a lot of support from the Government and other stakeholders in this crucial transitional stage to a National Institute in terms of funding, material support and other contributions. We shall continue to appeal for such support for several years to come.

On behalf of the Institute Board and Management, I take this opportunity to thank the Government for its unequivocal support during the year under review.

I also appreciate the financial, material and moral support of our collaborators, partners and friends during the year. It is because of the understanding and guidance of the Chairman of the Board as well as the cooperation of the Management team, all staff and our students that we ended the year within an environment of peace and stability. I wish to register my sincere gratitude to them all.

I look forward to their continued support in the new financial year and the years ahead.



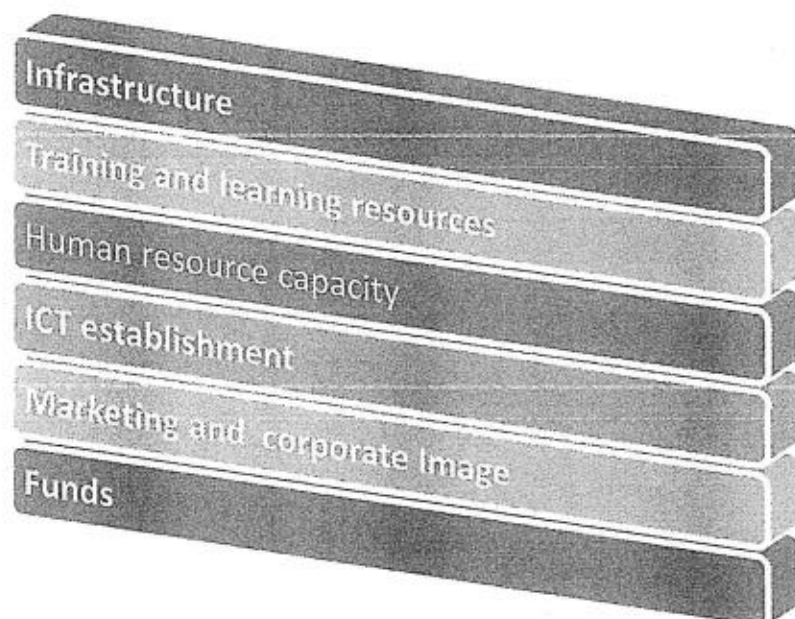
**PRINCIPAL/SECRETARY TO THE BOARD OF GOVERNORS**

Date: 22nd October, 2021



# **V. REVIEW OF MAASAI MARA TECHNICAL AND VOCATIONAL COLLEGE PERFORMANCE FOR FY 2020/2021**

*Maasai Technical and Vocational College* has six strategic pillars and objectives within its Strategic Plan for the FY 2018/2019- 2022/2023. These strategic pillars are as follows:



*MMTVC* develops its annual work plans based on the above six pillars. Assessment of the Board's performance against its annual work plan is done on a quarterly basis. The *institute* started working on its performance targets set for the FY 2018/2019 period for its 3 strategic pillars, as indicated in the diagram below:

Strategic Pillar	Objective	Key Performance Indicators	Activities	Achievements
Pillar1: <b>Marketing and corporate Image</b>	To develop a marketing and strategy publicity for the college	Develop and implement a marketing and publicity plan	Started publicity campaign of the school online.	Achieved
Pillar2: <b>Infrastructure</b>	To construct a dining hall/hospitality training facility	Complete ablution block within the current tuition block	Works started for the construction of the dining hall/hospitality training facility	<b>Work in progress</b>
	To construct ablution blocks and student hostels	completed ablution blocks and student hostels.	Works started for the construction of ablution blocks and students hostels	<b>Work in progress</b>



## **VI. CORPORATE GOVERNANCE STATEMENT**

Technical Training Institute is committed to good corporate governance, which promotes the long-term interests of the Government of Kenya and any other stakeholder, strengthens Board and management accountability and helps build public trust in the Institute.

The Board is appointed by the Government of Kenya through the Cabinet Secretary, Ministry of Education, science and technology to oversee their interest in the long-term health and the overall success of the business and its financial strength in order to discharge its mandate in training. The Board serves as the ultimate decision making body of the Institute, except for those matters reserved to or shared with the Government of Kenya. The Board selects and oversees the members of senior management, who are charged by the Board with conducting the business of the Institute in line with the Technical, Vocational, Education & Training Act of 2013 and the constitution of the Republic of Kenya.

The Board has established Corporate Governance Guidelines which provide a framework for the effective governance of the Institute. The guidelines address matters such as the Governing Board's Vision and mission, overall strategy, members' responsibilities, Board committee structure, recommendation of the Chief Executive Officer, Over-sighting the performance and evaluation of management. The Board regularly reviews developments in corporate governance and updates the Corporate Governance Guidelines and other governance materials as it deems necessary and appropriate.

The Institute's corporate governance materials, including the Corporate Governance Guidelines, the Institute's legal order, the terms and reference for each Board committee, the Institute's Codes of Business Conduct, information about how to report concerns about the Institute and the Institute's public policy engagement and technological contributions policy.

### **Note:**

- 1) There were 5 full board meetings held during the year.
- 2) No board charter exists at the moment.
- 3) Succession plan is after every 3 years.
- 4) No board remuneration.

Prior to the beginning of each year, Board meetings are scheduled in line with the key financial reporting dates. A more detailed agenda, together with the Board papers, is distributed in a timely manner before each Board meeting. All Members receive sufficient relevant information on financial, Academics and development issues to enable informed decisions to be taken by them at the Board meetings. Any specific actions arising during meetings are agreed by the Board and a follow-up procedure monitors their completion. Monthly financial and operational reviews are distributed to the Board, irrespective of whether a scheduled meeting is to take place. This assists the Board to keep informed of developments on a regular basis.

*Time is allocated at all meetings to discuss any other business, which all Members are invited by the Chair to raise. All Members participate in strategy development and decisions required to implement actions to progress towards meeting the objectives of the Company.*





The Board Chairperson's primary role is to ensure the effective running of the Board and that the Board as a whole plays a full and constructive part in the development and determination of the Group's strategy and overall commercial objectives.

The Principal's primary role is to deal with the running of the Institute and executive management of all the staff. He advises the Board and reports directly to the Chair on Institute Governance matters. He also advises the Board on legal and governance matters, helping to ensure that Board procedures and applicable rules and regulations are observed.

The Members are also able to take independent professional advice in the furtherance of their duties as necessary.

#### **The Role and Functioning of the Board**

The Board is comprised of a BOG Chairperson, Principal (Secretary to Board) and five board Members. The Members have a balance and depth of skills and experience, together with knowledge of the Institute's operations, which enables them to discharge their respective duties and responsibilities effectively.

The Board is collectively responsible for the long-term success of the Institute.

There is a formal schedule of matters reserved for consideration by the Board, which include responsibility for the following:

- i) approval of overall Institute strategy and objectives.
- ii) approval of the annual budget and monitoring progress towards its achievement.
- iii) review and approval of the annual financial statements.
- iv) approval of Institute's financing arrangements from donors and other government agencies.
- v) approval of major unbudgeted expenditure.

These reserved matters are reviewed by the Board, at least annually, to ensure they remain appropriate and complete. The board Members are Non-executive.

#### **Board performance**

Performance evaluations identify and record achievements, training requirements and areas for improvement in relation to annual objectives and performance of their respective roles, in order to consider effectiveness.

Objectives for the forthcoming year are defined along with identification of how achievements will be met, target dates and details of resource constraints or issues to ensure that actions are planned and taken as a result of the evaluation process.

*We strive to provide the highest quality of training to our students by;*

- i) Being courteous, fair, ethical and professional.
- ii) Being positive and helpful and provide reasons for any decisions we make.
- iii) Providing assistance when required.
- iv) Answering enquiries or requests accurately and in a timely manner
- v) Treating our staff, Contractors and Suppliers honestly and with respect.

Keeping the Institute clean, tidy and free from any damage.

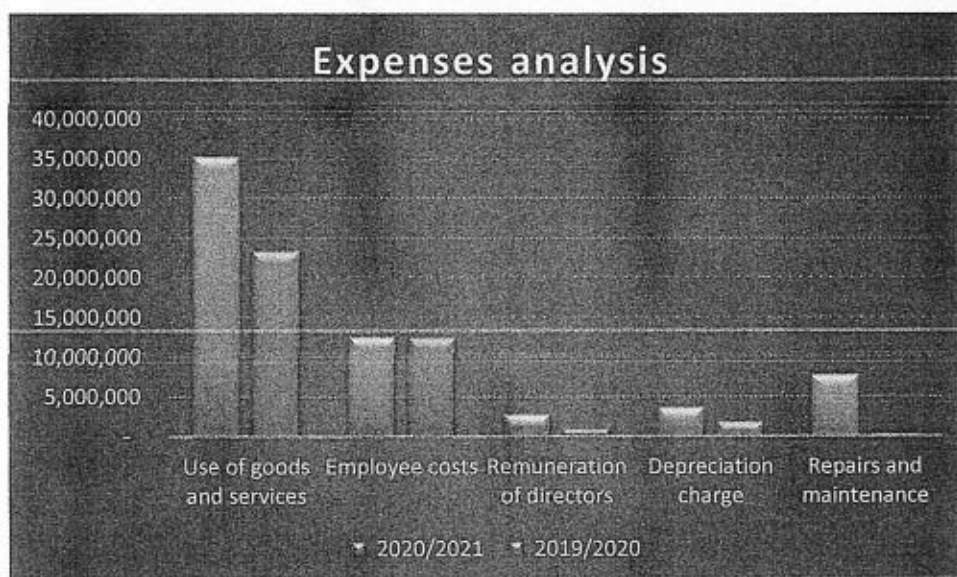
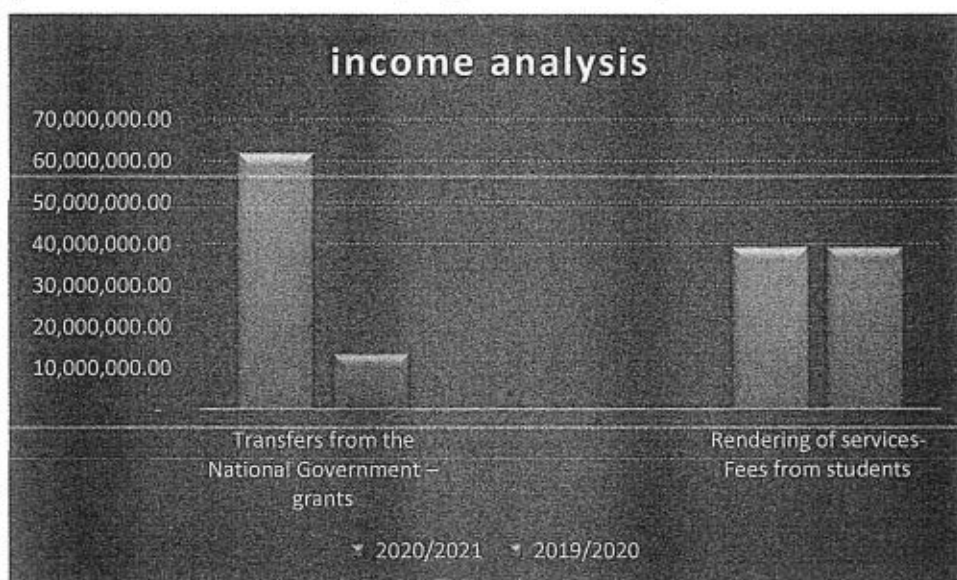


## **VII. MANAGEMENT DISCUSSION AND ANALYSIS**

### **The entity's operational and financial performance**

During the year 2020/2021, MMTVC had **1,500** students compared to **1,253** in year 2019/2020. Though the student numbers increased during the year, the revenue from rendering of services remained the same due to severe effects of covid 19 in year 2020/2021.

There was an increase in Government Capitation from Ksh 13,648,971 in the year 2019/2020 to Ksh.32,595,000 in the year 2020/2021 because in 2020/2021, the institution received capitation for four quarters while for 2019/2020, only capitation for three quarters was received.



Overall expenses increased due to increase in operation. Repair and maintenance has the highest percentage of increase due to repairs of the pave ways and semi-permanent structures and major repairs done on hostel beds;



During the financial year 2020/2021, the institution commissioned construction of a tuition block which is still under construction.

	<b>Project</b>	<b>Budget</b>	<b>Completion percentage</b>
1	Hospitality Training Facility	3,000,000	100%
3	Male students Hostel	1,500,000	100%
4	Students Ablution Block	1,500,000	100%
5	School bus Kitchen	7,000,000	100%

The courses offered by the institution are in a high demand at the moment but the institution is not able to hold more students due to various challenges such as;

- i. Limited accommodation for students
- ii. Lack of sports and games infrastructure
- iii. Lack of health care facilities
- iv. Over reliance on Government grants
- v. Lack of clean water
- vi. Understaffing in Departments for both Academic and Non-Academic staff
- vii. Limited classrooms for students

## **SECTION B**

### **Institution's compliance with statutory requirements**

The Institution has fully complied with all the statutory requirements e.g. Statutory deductions from employees' Salaries i.e. NHIF, NSSF, PAYE etc. and it has no any form of pending Contingent liabilities whatsoever.

## **SECTION C**

### **Key projects and investment decisions the Institution is planning**

**Key Investment Decision** that the Institution is currently planning to undertake is farming.

The investment decision is highly viable since the Institute has good opportunities such as, reliable source of water from nearby stream, ready market for the products it intends to produce, and favorable climatic conditions for cultivation.

**Key Projects** that Institution is planning to undertake are as follows;

- i. Construction of sports and games infrastructure to be funded by the Institutions internally generated income.
- ii. Construction of students' classrooms which the institution will seek funding from the National



Government's Ministry of Education State Department of Technical and Vocational Training

- iii. Sinking a borehole in a bid to source for clean water where the Institution is yet to determine the source of funding.

*All this project and investment decisions will enable the Institution increase student's enrollment which will assist the Government realize vision 2030 through provision of Technical Training to the Youth.*

#### **SECTION D**

##### **Major risks facing the entity**

Some of the major risks facing the Institution are as follows;

- i. Understaffing in departments in both academic and non-academic staff.
- ii. Stiff Competition from Private Institutions offering the same courses and skills.
- iii. Lack of Assets of capital nature such as College bus which could ease transport of students.
- iv. Credit and Liquidity risks which poses serious threats from suppliers which is as result of delayed fees payment from sponsors such as NYS hence over reliance on Government grants.

#### **SECTION E**

##### **Material arrears in statutory/financial obligations**

Our Institution is pleased to report that it has no material arrears in statutory and financial obligations.

So far so good we have been able to comply with all the statutory requirements and there are no dues in all material respect.

#### **SECTION F**

##### **The entity's financial probity and serious governance issues**

Under this section the Institution is pleased to report that there are no any serious governance issues reported by the External Auditors, BOG Audit Committee or any other Government Authority providing oversight and that there is no conflict of Interest from any of our Board of Governors' Members.

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## **VIII. CORPORATE SOCIAL RESPONSIBILITY STATEMENT/SUSTAINABILITY REPORTING**

*Maasai Mara Technical and Vocational College exists to transform lives. This is our purpose; the driving force behind everything we do. It's what guides us to deliver our strategy: putting the customer/Citizen first, delivering relevant goods and services, and improving operational excellence.*

*Below is a brief highlight of our achievements in each pillar*

### **1. Sustainability strategy and profile -**

In MMTVC, we don't just give students an education and experiences that set them up for success in a career. We help them succeed in their career—to discover a field they're passionate about and dare to lead it. We recognize that this is the foundation of a strong and self-sustaining society. To achieve this, we strive to integrating sustainability principles and practices across all our departments and throughout all our activities: administration and governance, operations, research, teaching & learning, community engagement and outreach activities.

Everyone in the institution is committed to work together as one unit to contribute to the sustainability of the institution. Students, staff and even the community in general is committed to their responsibilities that will ensure the continuity of the institution

### **2. Environmental performance**

The institution commits to reduce environmental impact through farming that is done by the students and financed by the institution. The farm produce will be sold to the neighbouring community at affordable prices. Farming contributed positively to the ecosystem and contributes to the global goals of greenhouses gases reduction. Other activities include waste management, planting trees ect.

MMTVC recognises that today's society is more informed and responsive to issues of accountability, with increased demand for quality and efficient service delivery and skills acquisition. There is therefore responsibility on the institution to provide other Institutions with skilled personnel who will contribute in service delivery for national development.

### **3. Employee welfare**

We integrate the principles of social responsibility into our core mandate internally by exhibiting the behaviours of good corporate governance, ethical decision making, and providing our personnel with opportunities to develop and excel. We integrate the principles of social responsibility into our training activities externally by minimizing our environmental impact and seeking to enhance the amenity of residential communities

### **4. Market place practices-**

The institute has maintained good business practice by complying with the government policy and Section 227 of The Constitution of Kenya.

All procurement activities have continuously been carried out where Supply Chain ensured that there are sufficient funds to meet the obligations of the resulting contract and are reflected in the approved budget estimates. Knowledge of available funds acts as a guide in knowing what to procure and when to procure. The organization has maintained and continuously updated list of registered suppliers, contractors and consultants in various specific categories of goods, works or services according to its procurement needs.

MMTVC has at all-time ensured responsible treatment of the suppliers in various ways as featured below;

- a) Ensuring proper communication channels e.g. Telephone lines and emails are open so as to make sure information is passed across efficiently and effectively between the procurement department and the suppliers.
- b) Providing customer support when and where required. This entails listening keenly to suppliers, contractors and consultants and responding appropriately.
- c) When doing procurement planning the institute has complied with preference and reservation requirements.



- d) Supply Chain function has ensured timely submission of the suppliers' invoices to facilitate payment process by the finance department after delivery of goods, services or works is completed. This helps in making sure that the payment process is not delayed. Timely payment of suppliers helps in maintaining a good relationship with the supplier and also avoiding of penalties that may arise from delayed payment.
- e) Supply Chain also makes follow ups of invoices issued to finance for payment process to ensure timely payments of suppliers.

**5. Community Engagements-**

During the year under review, the institute carried out various CSR activities to impact the society.



## IX. REPORT OF THE BOARD OF GOVERNORS

The Board members submit their report together with the audited financial statements for the year ended June 30, 2021 which show the state of the *institute's* affairs.

### Principal activities

The principal activity of the entity is to provide skills for sustainable development by offering quality and relevant programmes.

### Results

The results of the entity for the year ended June 30 2021 are set out on page pages 1 to 20

### Governing Board

The members of the Board who served during the year are shown on page iv. During the year 30 June 2021 there was no board member retired/ resigned.

### Auditors

The Auditor General is responsible for the statutory audit of the Institute in accordance with Article 229 of the constitution of Kenya and the public Audit Act 2015.

By Order of the Board

John M. Kilonzo  
Corporate Secretary  
Nairobi  
Date:.....



**X. STATEMENT OF BOARD OF GOVERNORS MEMBERS' RESPONSIBILITIES**

Section 81 of the Public Finance Management Act, 2012 and the TVET Act No. 29 of 2013 require the Board of Governors to prepare financial statements which give a true and fair view of the state of affairs of the *Maasai Mara Technical and Vocational College* at the end of the financial year 2020/2021 and the operating results of the Konoin TTI for FY 2020/2021. The Board of Governors are also required to ensure that the *Maasai Mara Technical and Vocational College* keeps proper accounting records which disclose with reasonable accuracy the financial position of the *Maasai Mara Technical and Vocational College*. The Board of Governors are also responsible for safeguarding the assets of the *Maasai Mara Technical and Vocational College*.

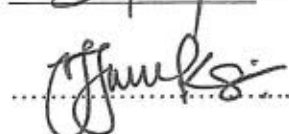
The Board of Governors are responsible for the preparation and presentation of the *Maasai Mara Technical and Vocational College's* financial statements, which give a true and fair view of the state of affairs of the *Maasai Mara Technical and Vocational College* for the financial year ended June 30, 2021. This responsibility includes: (i) maintaining adequate financial management arrangements and ensuring that these continue to be effective throughout the reporting period; (ii) maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of *Maasai Mara Technical and Vocational College*; (iii) designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements, and ensuring that they are free from material misstatements, whether due to error or fraud; (iv) safeguarding the assets of the *Maasai Mara Technical and Vocational College*; (v) selecting and applying appropriate accounting policies; and (vi) making accounting estimates that are reasonable in the circumstances.

The Board of Governors accept responsibility for the *Maasai Mara Technical and Vocational College's* financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with International Public Sector Accounting Standards (IPSAS), and in the manner required by the PFM Act, 2012 and the TVET Act No. 29 of 2013. The Board of Governors are of the opinion that the *Maasai Mara Technical and Vocational College's* financial statements give a true and fair view of the state of *Maasai Mara Technical and Vocational College's* transactions during the financial year ended June 30, 2021, and of the *Maasai Mara Technical and Vocational College's* financial position as at that date. The Board of Governors further confirm the completeness of the accounting records maintained for the *Maasai Mara Technical and Vocational College*, which have been relied upon in the preparation of the *Maasai Mara Technical and Vocational College's* financial statements as well as the adequacy of the systems of internal financial control.

Nothing has come to the attention of the Board of Governors to indicate that *Maasai Mara Technical and Vocational College* will not remain a going concern for at least the next twelve months from the date of this statement.

**Approval of the financial statements**

The *Maasai Mara Technical and Vocational College's* financial statements were approved by the Board on 30/06/2021 and signed on its behalf by:



Chairperson of the Board



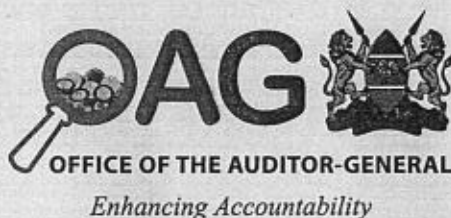
Accounting officer/Principal





# REPUBLIC OF KENYA

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Anniversary Towers  
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P.O. Box 30084-00100  
NAIROBI

## REPORT OF THE AUDITOR-GENERAL ON MAASAI MARA TECHNICAL AND VOCATIONAL COLLEGE FOR THE YEAR ENDED 30 JUNE, 2021

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### PREAMBLE

I draw your attention to the contents of my report which is in three parts:

- A. Report on the Financial Statements that considers whether the financial statements are fairly presented in accordance with the applicable financial reporting framework, accounting standards and the relevant laws and regulations that have a direct effect on the financial statements.
- B. Report on Lawfulness and Effectiveness in Use of Public Resources which considers compliance with applicable laws, regulations, policies, gazette notices, circulars, guidelines and manuals and whether public resources are applied in a prudent, efficient, economic, transparent and accountable manner to ensure Government achieves value for money and that such funds are applied for the intended purpose.
- C. Report on Effectiveness of Internal Controls, Risk Management and Governance which considers how the entity has instituted checks and balances to guide internal operations. This responds to the effectiveness of the governance structure, the risk management environment, and the internal controls developed and implemented by those charged with governance for orderly, efficient and effective operations of the entity.

An unmodified opinion does not necessarily mean that an entity has complied with all relevant laws and regulations, and that its internal controls, risk management and governance systems are properly designed and were working effectively in the financial year under review.

The three parts of the report are aimed at addressing the statutory roles and responsibilities of the Auditor-General as provided by Article 229 of the Constitution, the Public Finance Management Act, 2012 and the Public Audit Act, 2015. The three parts of the report, when read together constitute the report of the Auditor-General.

### REPORT ON THE FINANCIAL STATEMENTS

#### Adverse Opinion

I have audited the accompanying financial statements of Maasai Mara Technical and Vocational College set out on pages 1 to 22, which comprise the statement of financial position as at 30 June, 2021 and the statement of financial performance, statement of changes in net assets, statement of cash flows and statement of comparison of budget

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*Report of the Auditor-General on Maasai Mara Technical and Vocational College for the year ended 30 June, 2021*

and actual amounts for the year then ended, and a summary of significant accounting policies and other explanatory information in accordance with the provisions of Article 229 of the Constitution of Kenya and Section 35 of the Public Audit Act, 2015. I have obtained all the information and explanations which, to the best of my knowledge and belief, were necessary for the purpose of the audit.

In my opinion, because of the significance of the matters discussed in the Basis for Adverse Opinion section of my report, the financial statements do not present fairly, the financial position of Maasai Mara Technical and Vocational College as at 30 June, 2021, and of its financial performance and its cash flows for the year then ended, in accordance with International Public Sector Accounting Standards (Accrual Basis) and do not comply with the Public Finance Management Act, 2012 and the Technical and Vocational Education Training Act, 2013.

## **Basis for Adverse Opinion**

### **1. Presentation and Inaccuracies in the Financial Statements**

A review of the financial statements provided for audit review revealed the following anomalies:

- i) The statement of changes in net assets and Note 24 to the financial statements on cash generated from operations reflect a surplus for the year of Kshs.41,279,492 which varies with the net surplus for the year of Kshs.38,984,492 reflected in the statement of financial performance by a variance of Kshs.2,295,000 which was not explained. Further, the statement reflects capital reserves (Kilgoris TVC) of Kshs.29,364,660 and transfers of depreciation amounting to Kshs.902,776 from accumulated surpluses to capital grants which were not supported or explained.
- ii) The statement of cash flows reflects decrease of Kshs.24,253,346 in payables balance as disclosed in Note 24 to the financial statements. However, the balance varies with the recomputed amount of Kshs.18,010,126 resulting into an unexplained difference of Kshs.6,243,220.
- iii) The comparative balances reflected in the financial statements differ with those reflected in the prior year's audited financial statements as shown below:

<b>Statement</b>	<b>Item</b>	<b>Comparative Balance in the Financial Statements (Kshs.)</b>	<b>Prior Year Audited Balance (Kshs.)</b>	<b>Variance (Kshs.)</b>
Statement of Financial Performance	Transfer from National Government	13,648,971	13,680,000	(31,029)
	Fees from Rendering of Services	39,372,190	39,644,444	(272,254)
	Other Income	911,894	915,094	(3,200)
	Use of Goods and Services	23,351,975	23,368,215	(16,240)
	Employee Costs	12,479,107	10,040,747	2,438,360



Statement	Item	Comparative Balance in the Financial Statements (Kshs.)	Prior Year Audited Balance (Kshs.)	Variance (Kshs.)
Statement of financial position	Receivables from Exchange Transactions	10,904,797	14,938,398	(4,033,601)
	Capital Reserves	68,638,800	72,672,760	(4,033,960)
Statement of Cash Flows	Cash Generated by Operations	44,093,877	45,558,877	(1,465,000)
	Increase in Cash and Cash Equivalents	37,299,416	38,764,416	(1,465,000)
	Cash and Cash Equivalents at Start of year	929,233	15,023,287	(14,094,054)
	Cash and Cash Equivalents at end of year	38,228,649	53,787,703	(15,559,054)

The variances were not reconciled or explained.

- iv) The financial statements have been inconsistently titled, with some pages headed as "Maasai Mara Technical Training Institute" while others are headed as "Maasai Mara Technical and Vocational College". This is contrary to the provisions of Paragraph 63 of IPSAS 1 on Presentation of Financial Statements which provides that the name of the reporting entity or other means of identification shall be displayed prominently and repeated when it is necessary for a proper understanding of the information presented.
- v) The Notes referenced to the financial statements are not correctly matched with the corresponding Notes contrary to Paragraph 128 of the IPSAS 1 on Presentation of Financial Statements which provides that Notes shall, as far as practicable, be presented in a systematic manner and that each item on the face of the statement of financial position, statement of financial performance, statement of changes in net assets/equity and cash flows statement shall be cross-referenced to any related information in the notes.
- vi) The statement of financial position reflects balances of Kshs.70,500,000 and Kshs.29,364,660 in respect of capital reserves (Maasai Mara TVC) and capital reserves (Kilgoris TVC) all totalling to Kshs.99,864,660. However, the balance differs with the amount of Kshs.67,736,024 disclosed in the corresponding Note 22 to the financial statements by an unexplained variance of Kshs.32,128,636.
- vii) The statement of financial position reflects a balance of Kshs.146,850,699 in respect of accumulated surplus which differs with the amount of Kshs.67,736,024 disclosed in the corresponding Note 23 to the financial statements by an unexplained variance of Kshs.79,114,675.
- viii) The statement of financial position reflects a balance of Kshs.70,500,000 in respect of capital reserves (Maasai Mara TVC) which differs with the amount reflected in the

statement of changes in net assets of Kshs.67,736,024 by an unexplained variance of Kshs.2,763,976.

- ix) The statement of changes in net assets reflects transfer of depreciation of Kshs.902,776 from accumulated surplus to capital grants. However, the statement of financial performance reflects a depreciation charge of Kshs.3,656,720 resulting into an unexplained variance of Kshs.2,753,944. In addition, the transfer of depreciation amounting to Kshs.902,776 from accumulated surplus to capital grants was not explained.
- x) The statement of financial performance reflects Kshs.31,447,801 in respect of use of goods and services. However, a recast of the balances reflected at Note 10 to the financial statements, yielded a total of Kshs.32,035,389 resulting into an unexplained variance of Kshs.587,588.
- xi) The statement of financial position reflects accumulated surplus balance of Kshs.146,850,699 which varies with the recomputed balance of Kshs.82,160,119 resulting into an unexplained variance of Kshs.64,690,580. Further, the amount varies with the figure of Kshs.67,736,024 reflected in Note 23 to the financial statements by an unexplained variance of Kshs.79,114,675.

In the circumstances, the accuracy of the financial statements for the year ended 30 June, 2021 could not be confirmed.

## **2. Unsupported Valuation of Property, Plant and Equipment**

The statement of financial position reflects a property, plant and equipment balance of Kshs.232,963,991. As disclosed in Note 19 to the financial statements and the supporting schedules, the amount includes Kshs.23,500,000, Kshs.54,094,345, Kshs.261,023 and Kshs.2,619,395 being the value of land, buildings, computers and equipment respectively, which were donated to the College by the Ministry of Education. However, as previously reported, evidence of the valuation of the assets, in accordance with the provisions of Paragraph 27 of IPSAS 17 on Property, Plant and Equipment that the cost of an asset acquired through a non-exchange transaction be measured at its fair value as at the date of acquisition, was not provided.

Further, the balance of Kshs.232,963,991 reflected in the statement of financial position differs with the total net book value of Kshs.133,099,331 reflected in the Note. The difference of Kshs.99,864,660 has not been explained.

In the circumstances, it could not be confirmed that the property, plant and equipment balance of Kshs.232,963,991 as at 30 June, 2020 was fairly stated.

The audit was conducted in accordance with International Standards of Supreme Audit Institutions (ISSAIs). I am independent of the Maasai Mara Technical and Vocational College Management in accordance with ISSAI 130 on Code of Ethics. I have fulfilled other ethical responsibilities in accordance with the ISSAI and in accordance with other ethical requirements applicable to performing audits of financial statements in Kenya. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my adverse opinion.

## **Emphasis of Matter**

### **Budgetary Control and Performance**

The statement of comparison of budget and actual amounts reflects revenue budget and actual revenue of Kshs.167,252,510 and Kshs.102,482,841 respectively, resulting into an under-collection of Kshs.64,769,669 or 39% of the budget. Management did not provide a reason for the under-collection of income. Similarly, the statement reflects budgeted expenditure of Kshs.97,042,510 against the actual expenditure of Kshs.61,203,349 resulting into an under-expenditure of Kshs.35,839,161 or 37% of the budget.

The under-collection and under-expenditure imply that some of the budgeted programs and activities may not have been executed during the year.

### **Key Audit Matters**

Key audit matters are those matters that, in my professional judgment, are of most significance in the audit of the financial statements. There were no key audit matters to report in the year under review.

## **REPORT ON LAWFULNESS AND EFFECTIVENESS IN USE OF PUBLIC RESOURCES**

### **Conclusion**

As required by Article 229(6) of the Constitution, because of the significance of the matters discussed in the Basis for Adverse Opinion and Basis for Conclusion on Lawfulness and Effectiveness in Use of Public Resources sections of my report, based on the audit procedures performed, I confirm that public resources have not been applied lawfully and in an effective way.

### **Basis for Conclusion**

#### **1. Late Submission of Financial Statements**

Management submitted the College's financial statements for the year ended 30 June, 2021 to the Office of the Auditor-General for audit purposes on 25 October, 2021 – almost two months after the statutory deadline of 30 September, 2021. This is contrary to Section 81(4)(a) of the Public Finance Management Act, 2012 which states that not later than three months after the end of each financial year, the Accounting Officer for the entity shall submit the entity's financial statements to the Auditor-General and a copy of the statement to the Controller of Budget, The National Treasury and the Commission on Revenue Allocation.

In the circumstances, Management was in breach of the law.

#### **2. Irregular Payment to Trainers**

The statement of financial performance reflects employee costs totalling Kshs.12,533,488. However, the amount includes Kshs.3,240,302 that was paid to trainers who were not licensed and registered by the Board. This is contrary to Section 23 (1) of the Technical and Vocational Education and Training Act, 2013 which requires any

person intending to become a trainer in an Institution to apply for licensing and registration by the Technical and Vocational Education and Training Board.

In the circumstance, Management was in breach of the law.

### **3. Irregular Payment of Sitting Allowance**

The statement of financial performance reflects an amount of Kshs.2,803,275 in respect of remuneration of Directors. Review of supporting schedules and payment vouchers provided for audit revealed that the amount was in respect of Board allowances which were paid at the rate of Kshs.10,000 for the Chairman and Kshs.8,000 for the other Board Members. However, the rates had not been approved by the Cabinet Secretary contrary to Section 17 of the Second Schedule of the Technical and Vocational Education and Training Act, 2013 which states that members of a Board of Governors shall be paid in respect of their services such remuneration or allowances as the Board of Governors shall, with the approval of the Cabinet Secretary, determine.

In the circumstances, Management was in breach of the law.

The audit was conducted in accordance with ISSAI 4000. The standard requires that I comply with ethical requirements and plan and perform the audit to obtain assurance about whether the activities, financial transactions and information reflected in the financial statements are in compliance, in all material respects, with the authorities that govern them. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

## **REPORT ON EFFECTIVENESS OF INTERNAL CONTROLS, RISK MANAGEMENT AND GOVERNANCE**

### **Conclusion**

As required by Section 7(1)(a) of the Public Audit Act, 2015, because of the significance of the matters discussed in the Basis for Adverse Opinion and Basis for Conclusion on Effectiveness of Internal Controls, Risk Management and Governance sections of my report, based on the audit procedures performed, I confirm that internal controls, risk management and governance were not effective.

### **Basis for Conclusion**

#### **Lack of a Risk Management Policy**

As previously reported, the College had not developed a Risk Management Strategy contrary to Regulation 165(1)(a) and (b) of the Public Finance Management (National Government) Regulations, 2015 which states that the Accounting Officer shall ensure that the National Government entity develops risk management strategies, which include fraud prevention mechanism; and a system of risk management and internal control that builds robust business operations.

Failure to develop a Risk Management Strategy may impair effectiveness in the management of risk and internal control systems.



The audit was conducted in accordance with ISSAI 2315 and ISSAI 2330. The standards require that I plan and perform the audit to obtain assurance about whether effective processes and systems of internal control, risk management and overall governance were operating effectively, in all material respects. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

### **Responsibilities of Management and the Board of Governors**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Public Sector Accounting Standards (Accrual Basis) and for maintaining effective internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error and for its assessment of the effectiveness of internal control, risk management and governance.

In preparing the financial statements, Management is responsible for assessing the College's ability to sustain its services, disclosing, as applicable, matters related to sustainability of services, and using applicable basis of accounting unless Management is aware of the intention to dissolve the College or to cease operations.

Management is also responsible for the submission of the financial statements to the Auditor-General in accordance with the provisions of Section 47 of the Public Audit Act, 2015.

In addition to the responsibility for the preparation and presentation of the financial statements described above, Management is also responsible for ensuring that the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities which govern them, and that public resources are applied in an effective way.

The Board of Governors is responsible for overseeing the College's financial reporting process, reviewing the effectiveness of how the entity monitors compliance with relevant legislative and regulatory requirements, ensuring that effective processes and systems are in place to address key roles and responsibilities in relation to governance and risk management, and ensuring the adequacy and effectiveness of the control environment.

### **Auditor-General's Responsibilities for the Audit**

The audit objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion in accordance with the provisions of Section 48 of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement and weakness when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In addition to the audit of the financial statements, a compliance audit is planned and performed to express a conclusion about whether, in all material respects, the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities that govern them, and that public resources are applied in an effective way, in accordance with the provisions of Article 229(6) of the Constitution and submit the audit report in compliance with Article 229(7) of the Constitution.

Further, in planning and performing the audit of the financial statements and audit of compliance, I consider internal control in order to give an assurance on the effectiveness of internal controls, risk management and governance processes and systems in accordance with the provisions of Section 7(1)(a) of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. My consideration of the internal control would not necessarily disclose all matters in the internal control that might be material weaknesses under the ISSAIs. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Because of its inherent limitations, internal control may not prevent or detect misstatements and instances of non compliance. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the College's policies and procedures may deteriorate.

As part of an audit conducted in accordance with ISSAIs, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management.
- Conclude on the appropriateness of the Management's use of the applicable basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the College's ability to sustain its services. If I conclude that a material uncertainty exists, I am required to draw attention in the auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my audit report. However, future events or conditions may cause the College to cease to sustain its services.



- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information and business activities of the College to express an opinion on the financial statements.
- Perform such other procedures as I consider necessary in the circumstances.

I communicate with the Management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that are identified during the audit.

I also provide Management with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

  
CPA Nancy Gathungu, CBS  
AUDITOR-GENERAL

Nairobi

12 October, 2022



**XI. STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2021**

	Notes	2020/2021	2019/2020
		Kshs	Kshs
<b>Revenue from non-exchange transactions</b>			
Transfers from the National Government – grants		30,300,000	13,648,971
Capital reserve for Kilgoris TVC		29,364,660	-
<b>Total Revenue from non-exchange transactions</b>	6	<b>59,664,660</b>	<b>13,648,971</b>
<b>Revenue from exchange transactions</b>			
Rendering of services- Fees from students	7	39,756,816	39,372,190
Rental revenue from facilities and equipment	8	-	5,000
Other income	9	766,365	911,894
<b>Revenue from exchange transactions</b>		<b>40,523,181</b>	<b>40,289,084</b>
<b>Total revenue</b>		<b>100,187,841</b>	<b>53,938,055</b>
<b>Expenses</b>			
Use of goods and services	10	31,447,801	23,351,975
Employee costs	11	12,533,488	12,479,107
Remuneration of directors	12	2,803,275	944,000
Depreciation charge	13	3,656,720	1,858,407
Repairs and maintenance	14	10,762,065	199,555
<b>Total expenses</b>		<b>61,203,349</b>	<b>38,833,044</b>
<b>Net Surplus for the year</b>		<b>38,984,492</b>	<b>15,105,011</b>



**XII. STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2021**

	Notes	2020/2021	2019/2020
		Kshs	Kshs
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	15	13,243,777	38,228,649
Receivables from exchange transactions	16	3,449,286	10,904,797
Receivables from non - exchange transactions	17	7,260,000	4,965,000
<b>Total Current Assets</b>		<b>23,953,063</b>	<b>54,098,446</b>
<b>Non-current assets</b>			
Property, plant and equipment	17	232,963,991	85,927,802
<b>Total Non-current Assets</b>		<b>232,963,991</b>	<b>85,927,802</b>
<b>Total assets</b>		<b>256,917,054</b>	<b>140,026,248</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and other payables from exchange transactions	18	9,779,845	27,796,027
Refundable deposits from customers	19	421,850	326,320
Deferred income	20	-	89,474
<b>Total Current Liabilities</b>		<b>10,201,695</b>	<b>28,211,821</b>
<b>Total liabilities</b>		<b>10,201,695</b>	<b>28,211,821</b>
<b>Reserves</b>			
Accumulated surplus	22	146,850,699	43,175,627
Capital Reserves (Maasai Mara TVC)	21	70,500,000	68,638,800
Capital Reserves (Kilgoris TVC)		29,364,660	-
<b>Total Reserves</b>		<b>246,715,359</b>	<b>111,814,427</b>
<b>Total Liabilities and Reserves</b>		<b>256,917,054</b>	<b>140,026,248</b>

The Financial Statements set out on pages 1 to 20 were signed on behalf of the Institute Board of Governors by:

Chairman of Board of Governors

Date.....4/8/2022

Finance Officer

ICPAK No

Date 4/8/2022

Principal

Date.....4/8/2022



## XIII. STATEMENT OF CHANGES IN NET ASSET FOR THE YEAR ENDED 30 JUNE 2021

	Accumulated surpluses	Capital Reserves Mausai Mara TVC	Capital reserves Kilgortis TVC	Total
	Shs.	Shs.		Shs.
<b>Balance b/f as at July 1, 2017</b>	<b>117,698</b>	<b>-</b>	<b>-</b>	<b>117,698</b>
Caital grants from ministry	-	70,500,000	-	70,500,000
Surplus for the year	8,889,955	-	-	8,889,955
<b>Balance c/d as at June 30, 2018</b>	<b>9,007,653</b>	<b>70,500,000</b>	<b>-</b>	<b>79,507,653</b>
<b>Balance b/f as at July 1, 2018</b>	<b>9,007,653</b>	<b>70,500,000</b>	<b>-</b>	<b>79,507,653</b>
Surplus for the year	17,201,763	-	-	17,201,763
Transfer of depreciation from accumulated surpluses to capital grants	940,000	(940,000)	-	-
<b>Balance c/d as at June 30, 2019</b>	<b>27,149,416</b>	<b>69,560,000</b>	<b>-</b>	<b>96,709,416</b>
<b>Balance b/f as at July 1, 2019</b>	<b>27,149,416</b>	<b>69,560,000</b>	<b>-</b>	<b>96,709,416</b>
Surplus for the year	15,105,011	-	-	15,105,011
Transfer of depreciation from accumulated surpluses to capital grants	921,200	(921,200)	-	-
<b>Balance c/d as at June 30, 2020</b>	<b>43,175,627</b>	<b>68,638,800</b>	<b>-</b>	<b>111,814,427</b>
<b>Balance b/f as at July 1, 2020</b>	<b>43,175,627</b>	<b>68,638,800</b>	<b>-</b>	<b>111,814,427</b>
Surplus for the year	41,279,492	-	-	41,279,492
Capital reserves(Work-In-Progress)	(29,364,660)	-	29,364,660	-
Transfer of depreciation from accumulated surpluses to capital grants	902,776	(902,776)	-	-
<b>Balance c/d as at June 30, 2021</b>	<b>55,993,235</b>	<b>67,736,024</b>	<b>29,364,660</b>	<b>153,093,919</b>





**XIV. STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2021**

		2020/2021	2019/2020
	Note	Kshs	Kshs
<b>Operating activities</b>			
Cash generated by operations	23	25,843,377	44,093,877
Net cash from operating activities		<b>25,843,377</b>	<b>44,093,877</b>
<b>Investing activities</b>			
Cash paid for purchase of property, plant and equipment	17	(50,828,249)	(6,794,461)
Net cash (used in) investing activities		(50,828,249)	(6,794,461)
<b>Financing activities</b>			
Development funds from the government		-	-
Net cash from financing activities		-	-
Increase in cash and cash equivalents		(24,984,872)	37,299,416
<b>Movement in cash and cash equivalents</b>			
At start of year		38,228,649	929,233
Increase/(decrease) in cash and cash equivalents		(24,984,872)	37,299,416
At end of year	15	13,243,777	38,228,649



**XV. STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS FOR THE YEAR ENDED 30 JUNE 2021**

	Final budget	Actual on comparable basis	Performance difference	Percentage in or over budget	Explanation for over/(under) utilization of budget
	2020-2021	2020-2021	2020-2021		
<b>Revenue</b>	<b>Kshs</b>	<b>Kshs</b>	<b>Kshs</b>		
Transfers from other Govt entities Govt grants	60,000,000	32,595,000	27,405,000	46%	the government did not release the Q4 capitation as planned. Due to post covid effect, we did not get the estimated number of students.
Rendering of services- Fees from students	52,840,000	39,756,816	13,083,184	25%	We did not get the estimated number of student due to post covid effect. Some of the continuing students also dropped and we were not able to collect the budgeted income.
Other income	13,884,510	766,365	13,118,145	94%	The farm project did not kick-off as planned.
Kilgoris TVC development funds	39,000,000	29,364,660	9,635,340	25%	The government did not release the project money as per the plan and the project completion dates had to be changed due to lack of funds required by the contractor.
Other development funds for MMTVC	1,528,000	-	1,528,000	100%	We did not receive the development funds budgeted for from the government
<b>Total income</b>	<b>167,252,510</b>	<b>102,482,841</b>	<b>64,769,669</b>		
<b>Expenses</b>					
Compensation of employees	15667908	12533488	3134420	20%	Due to lack of funds, we did not engage many part-time trainers and also we did not hire the planned number of trainers since the student numbers planned were not achieved.
Use of Goods and services	67,067,102	31,447,801	35,619,301	53%	Most of the activities were suppressed due to lack of funds. Also the expenses planned for were in line with the budgeted student numbers which were not attained hence less spending.
Repairs, Maintenance & impro	11,307,500	10,762,065	545,435	5%	
Remuneration of directors	3,000,000	2,803,275	196,725	7%	
Depreciation	-	3,656,720	(3,656,720)		
<b>Total expenditure</b>	<b>97,042,510</b>	<b>61,203,349</b>	<b>35,839,161</b>		
<b>Surplus for the period</b>	<b>70,210,000</b>	<b>41,279,492</b>	<b>28,930,508</b>		
<b>Capital expenditure</b>	<b>70,210,000</b>	<b>50,828,249</b>	<b>19,381,751</b>		We were not able to incur all the budgeted capital expenditure due to delayed government financing.
<b>Surplus for the period after</b>	<b>-</b>	<b>9,548,757</b>	<b>9,548,757</b>	<b>28%</b>	



## XVI. NOTES TO THE FINANCIAL STATEMENTS

### 1. GENERAL INFORMATION

Maasai Mara Technical and Vocational college is established by and derives its authority and accountability from PFM Act, the State Corporations Act and the TVET Act. The entity is wholly owned by the Government of Kenya and is domiciled in Kenya. The institute is established under the Ministry of Higher Education, Science and Technology via certificate number **TVETA/PUBLIC/RC/0018/2016**

The entity's principal activity is to provide skills for sustainable development by offering quality and relevant programmes.

### 2. STATEMENT OF COMPLIANCE AND BASIS OF PREPARATION

The financial statements have been prepared on a historical cost basis except for the measurement at re-valued amounts of certain items of property, plant and equipment, marketable securities and financial instruments at fair value, impaired assets at their estimated recoverable amounts and actuarially determined liabilities at their present value. The preparation of financial statements in conformity with International Public Sector Accounting Standards (IPSAS) allows the use of estimates and assumptions. It also requires management to exercise judgement in the process of applying the *entity's* accounting policies. The areas involving a higher degree of judgement or complexity, or where assumptions and estimates are significant to the financial statements, are disclosed in Note 5

The financial statements have been prepared and presented in Kenya Shillings, which is the functional and reporting currency of the *entity*.

The financial statements have been prepared in accordance with the PFM Act, the State Corporations Act, the TVET Act, and International Public Sector Accounting Standards (IPSAS). The accounting policies adopted have been consistently applied to all the years presented.

### 3. ADOPTION OF NEW AND REVISED STANDARDS

- i. Relevant new standards and amendments to published standards effective for the year ended 30 June 2021

Standard	Impact
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Other Improvements to IPSAS	<p><b>Applicable: 1<sup>st</sup> January 2021:</b></p> <p>a) Amendments to IPSAS 13, to include the appropriate references to IPSAS on impairment, in place of the current references to other international and/or national accounting frameworks.</p> <p>b) IPSAS 13, Leases and IPSAS 17, Property, Plant, and Equipment.  Amendments to remove transitional provisions which should have been deleted when IPSAS 33, First Time Adoption of Accrual Basis International Public Sector Accounting Standards (IPSASs) was approved.</p> <p>c) IPSAS 21, Impairment of Non-Cash-Generating Assets and IPSAS 26, Impairment of Cash Generating Assets.  Amendments to ensure consistency of impairment guidance to account for revalued assets in the scope of IPSAS 17, Property, Plant, and Equipment and IPSAS 31, Intangible Assets.</p> <p>d) IPSAS 33, First-time Adoption of Accrual Basis International Public Sector Accounting Standards (IPSASs).  Amendments to the implementation guidance on deemed cost in IPSAS 33 to make it consistent with the core principles in the Standard.</p> <p><i>(The amendments to the financial statements does not have significant impact to the Institute))</i></p>
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ii. New and amended standards and interpretations in issue but not yet effective in the year ended 30 June 2021

<b>IPSAS 41:</b> Financial Instruments	<p><b>Applicable: 1<sup>st</sup> January 2023:</b></p> <p>The objective of IPSAS 41 is to establish principles for the financial reporting of financial assets and liabilities that will present relevant and useful information to users of financial statements for their assessment of the amounts, timing and uncertainty of an entity's future cash flows. IPSAS 41 provides users of financial statements with more useful information than IPSAS 29, by:</p> <ul style="list-style-type: none"> <li>•Applying a single classification and measurement model for financial assets that considers the characteristics of the asset's cash flows and the objective for which the asset is held;</li> <li>•Applying a single forward-looking expected credit loss model that is applicable to all financial instruments subject to impairment testing; and</li> <li>•Applying an improved hedge accounting model that broadens the hedging arrangements in scope of the guidance. The model develops a strong link between an entity's risk management strategies and the accounting treatment for instruments held as part of the risk management strategy.</li> </ul>
<b>IPSAS 42:</b> Social Benefits	<p><b>Applicable: 1<sup>st</sup> January 2023</b></p> <p>The objective of this Standard is to improve the relevance, faithful representativeness and comparability of the information that a reporting entity provides in its financial statements about social benefits. The information provided should help users of the financial statements and</p>





	<p>general-purpose financial reports assess:</p> <p>(a) The nature of such social benefits provided by the entity;</p> <p>(b) The key features of the operation of those social benefit schemes; and</p> <p>(c) The impact of such social benefits provided on the entity's financial performance, financial position and cash flows.</p>
Amendments to Other IPSAS resulting from IPSAS 41, Financial Instruments	<p><b>Applicable: 1st January 2023:</b></p> <p>a) Amendments to IPSAS 5, to update the guidance related to the components of borrowing costs which were inadvertently omitted when IPSAS 41 was issued.</p> <p>b) Amendments to IPSAS 30, regarding illustrative examples on hedging and credit risk which were inadvertently omitted when IPSAS 41 was issued.</p> <p>c) Amendments to IPSAS 30, to update the guidance for accounting for financial guarantee contracts which were inadvertently omitted when IPSAS 41 was issued.</p> <p>d) Amendments to IPSAS 33, to update the guidance on classifying financial instruments on initial adoption of accrual basis IPSAS which were inadvertently omitted when IPSAS 41 was issued.</p>

iii. Early adoption of standards

The entity did not early – adopt any new or amended standards in year 2021.



**4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**a) Revenue recognition**

**i) Revenue from non-exchange transactions**

***Transfers from other government entities***

Revenues from non-exchange transactions with other government entities are measured at fair value and recognized on obtaining control of the asset (cash, goods, services and property) if the transfer is free from conditions and it is probable that the economic benefits or service potential related to the asset will flow to the entity and can be measured reliably. Recurrent grants are recognized in the statement of comprehensive income. Development/capital grants are recognized in the statement of financial position and realised in the statement of comprehensive income over the useful life of the assets that has been acquired using such funds

**ii) Revenue from exchange transactions**

***Rendering of services***

The entity recognizes revenue from rendering of services by reference to the stage of completion when the outcome of the transaction can be estimated reliably. The stage of completion is measured by reference to labour hours incurred to date as a percentage of total estimated labour hours.

Where the contract outcome cannot be measured reliably, revenue is recognized only to the extent that the expenses incurred are recoverable.

***Sale of goods***

Revenue from the sale of goods is recognized when the significant risks and rewards of ownership have been transferred to the buyer, usually on delivery of the goods and when the amount of revenue can be measured reliably and it is probable that the economic benefits or service potential associated with the transaction will flow to the entity.

***Rental income***

Rental income arising from operating leases on investment properties is accounted for on a straight-line basis over the lease terms and included in revenue.



NOTES TO THE FINANCIAL STATEMENTS (Continued)

4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

b) Budget information

The original budget for FY 2020/2021 was approved by the Board on 21 June 2020. Subsequent revisions or additional appropriations were made to the approved budget in accordance with specific approvals from the appropriate authorities. The additional appropriations are added to the original budget by the entity upon receiving the respective approvals in order to conclude the final budget.

The entity's budget is prepared on a different basis to the actual income and expenditure disclosed in the financial statements. The financial statements are prepared on accrual basis using a classification based on the nature of expenses in the statement of financial performance, whereas the budget is prepared on a cash basis. The amounts in the financial statements were recast from the accrual basis to the cash basis and reclassified by presentation to be on the same basis as the approved budget. A comparison of budget and actual amounts, prepared on a comparable basis to the approved budget, is then presented in the statement of comparison of budget and actual amounts.

In addition to the Basis difference, adjustments to amounts in the financial statements are also made for differences in the formats and classification schemes adopted for the presentation of the financial statements and the approved budget.

A statement to reconcile the actual amounts on a comparable basis included in the statement of comparison of budget and actual amounts and the actuals as per the statement of financial performance has been presented under section xxx of these financial statements.

c) Property, plant and equipment

All property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the items. When significant parts of property, plant and equipment are required to be replaced at intervals, the entity recognizes such parts as individual assets with specific useful lives and depreciates them accordingly. Likewise, when a major inspection is performed, its cost is recognized in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognized in surplus or deficit as incurred. Where an asset is acquired in a non-exchange transaction for nil or nominal consideration the asset is initially measured at its fair value.

Depreciation on all other assets is calculated on the reducing balance basis method to write down the cost of each asset, or the revalued amount, to its residual value over its estimated useful life using the following annual rates:

	<u>Rate %</u>
Buildings	2
Plant and machinery	12.5%
Motor vehicles	25
Furniture and fittings	12.5
Computer equipment	30

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the



asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposal of property, plant and equipment are determined by comparing the proceeds with the carrying amount and are taken into account in determining operating profit/loss. On disposal of revalued assets, amounts in the revaluation reserve relating to that asset are transferred to retained earnings in the statement of changes in equity.

**d) Intangible assets**

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on

a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

**Computer software**

Computer software licences are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised over their estimated useful lives which are estimated to be 5 years.

**e) Nature and purpose of reserves**

**a. Accumulated surpluses**

This relates to surpluses brought forward and the one for the current year.

**b. Capital reserves**

This relates to fixed assets granted by the government or any other donor.

**f) Changes in accounting policies and estimates**

MMTVC recognizes the effects of changes in accounting policy retrospectively. The effects of changes in accounting policy are applied prospectively if retrospective application is impractical.

The changes in accounting policy that took place during the year is adoption of accrual basis of accounting from the cash basis. This policy will help the institution to report its financial performance and position more accurate and fairly state the position and performance than the cash basis.

**g) Employee benefits**

**Retirement benefit plans**

The College and its employees contribute to the National Social Security Fund (NSSF), a statutory defined contribution scheme registered under the NSSF Act. The institution's contributions to the defined contribution scheme are charged to profit or loss in the year to which they relate.

**h) Related parties**

MMTVC regards a related party as a person or an entity with the ability to exert control individually or jointly, or to exercise significant influence over the Institution, or vice versa. Members of key management are regarded as related parties and comprise the Board of Governors, the Principal, Head of Finance and Head of Procurement.

The government of Kenya through the ministry of education is also related party to the MMTVC.





**NOTES TO THE FINANCIAL STATEMENTS (Continued)**

**4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**i) Cash and cash equivalents**

Cash and cash equivalents comprise cash on hand and cash at bank, short-term deposits on call and highly liquid investments with an original maturity of three months or less, which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value. Bank account balances include amounts held at the Central Bank of Kenya and at various commercial banks at the end of the financial year. For the purposes of these financial statements, cash and cash equivalents also include short term cash imprests and advances to authorised public officers and/or institutions which were not surrendered or accounted for at the end of the financial year.

**j) Comparative figures**

Where necessary comparative figures for the previous financial year have been amended or reconfigured to conform to the required changes in presentation.

**k) Subsequent events**

There have been no events subsequent to the financial year end with a significant impact on the financial statements for the year ended June 30, 2018.



## 5. SIGNIFICANT JUDGMENTS AND SOURCES OF ESTIMATION UNCERTAINTY

The preparation of the Entity's financial statements in conformity with IPSAS requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

### **Estimates and assumptions**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Entity based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. However, existing circumstances and assumptions about future developments may change due to market changes or circumstances arising beyond the control of the Entity. Such changes are reflected in the assumptions when they occur. IPSAS 1.140

### **Useful lives and residual values**

The useful lives and residual values of assets are assessed using the following indicators to inform potential future use and value from disposal:

- The condition of the asset based on the assessment of experts employed by the Entity
- The nature of the asset, its susceptibility and adaptability to changes in technology and processes
- The nature of the processes in which the asset is deployed
- Availability of funding to replace the asset
- Changes in the market in relation to the asset



6. TRANSFERS FROM NATIONAL GOVERNMENT MINISTRIES

Description	2020-2021	2019-2020
	KShs	KShs
<b>Unconditional grants</b>		
Operational grant	30,300,000	11,835,000
<b>Conditional grants</b>	-	
Development grants	-	1,556,010
Development grants for Kilgoris TVC	29,364,660	-
Prior year deferred development grants utilised in 2019/2020	-	257,961
<b>Total government grants and subsidies</b>	<b>59,664,660</b>	<b>13,648,971</b>

6b) TRANSFERS FROM MINISTRIES, DEPARTMENTS AND AGENCIES

Name of the Entity sending the grant	Amount recognized to Statement of Comprehensive Income KShs	Amount deferred under deferred income KShs	Amount recognised in capital fund KShs	Total grant income during the year KShs	2018-2019 KShs
Ministry of Education State Department of Vocational and Technical Training	30,300,000		29,364,660	61,959,660	13,648,971
<b>Total</b>	<b>30,300,000</b>		<b>29,364,660</b>	<b>61,959,660</b>	<b>13,648,971</b>

7. RENDERING OF SERVICES

Description	2020-2021	2019-2020
	KShs	KShs
Tuition fees	38,083,382	39,315,216
Activity fees	94,554	26,974
Library fees	-	7,700
Registration fees	22,000	22,300
Examination fee	1,556,880	-
<b>Total Rendering of Services</b>	<b>39,756,816</b>	<b>39,372,190</b>

8. RENTAL REVENUE FROM FACILITIES

Description	2020-2021	2019-2020
	KShs	KShs
Rent	-	5,000
<b>Total Rentals</b>	<b>-</b>	<b>5,000</b>



**MAASAI MARA TECHNICAL TRAINING INSTITUTE**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021**  
**NOTES TO THE FINANCIAL STATEMENTS (Continued)**

**9. OTHER INCOME**

Description	2020-2021	2019-2020
	KShs	KShs
Income from sale of tender	16,000	2,000
Meals and accommodation	750,365	909,394
Student identification card	-	500
<b>Total other income</b>	<b>766,365</b>	<b>911,894</b>

**10. USE OF GOODS AND SERVICES**

Description	2020-2021	2019-2020
	KShs	KShs
Tuition	6,619,146	8,378,832
Examination fee	4,439,650	1,341,870
Library Expenses	870,050	531,065
Students Activity	-	1,193,300
Advertising	247,620	367,389
Admin Costs	11,985,506	590,931
Travel and accommodation	123,550	348,780
Accommodation Expenses	1,407,800	1,202,500
Student meals	3,545,572	2,948,645
Gardening	242,508	201,970
Bank charges	-	-
Borehole Drilling	-	83,000
Insurance	678,375	50,485
E.W.C Expenses	1,473,137	644,624
Students Council	26,500	86,800
Medical	83,575	72,450
Student I.D	-	230
Industrial attachment	292,400	151,400
Asset Tagging	-	188,100
<b>Total good and services</b>	<b>31,447,801</b>	<b>23,351,975</b>

**11. EMPLOYEE COSTS**

	2020-2021	2019-2020
	KShs	KShs
Salaries and wages	12,533,488	12,130,327
<b>Total Employee costs</b>	<b>12,533,488</b>	<b>12,479,107</b>





**MAASAI MARA TECHNICAL TRAINING INSTITUTE**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021**  
**NOTES TO THE FINANCIAL STATEMENTS (Continued)**

**12. REMUNERATION OF DIRECTORS**

Description	2020-2021	2019-2020
	KShs	KShs
Directors emoluments	2,803,275	944,000
<b>Total director emoluments</b>	<b>2,803,275</b>	<b>944,000</b>

**13. REPAIRS AND MAINTENANCE**

Description	2020-2021	2019-2020
	KShs	KShs
Repair of buildings and equipment	10,762,065	199,555
<b>Total Repairs and Maintenance</b>	<b>10,762,065</b>	<b>199,555</b>

**14. DEPRECIATION**

Description	2020-2021	2019-2020
	KShs	KShs
Property, plant and equipment	3,656,720	1,858,407
<b>Total depreciation</b>	<b>3,656,720</b>	<b>1,858,407</b>

**15. CASH AND CASH EQUIVALENTS**

Description	2020-2021	2019-2020
	KShs	KShs
Current account	13,200,927	38,206,649
Cash on hand	42,850	22,000
<b>Total cash and cash equivalents</b>	<b>13,243,777</b>	<b>38,206,649</b>

**16 (a). DETAILED ANALYSIS OF CASH AND CASH EQUIVALENTS**

Financial institution	Account number	2020-2021	2019-2020
		KShs	KShs
<b>a) Current account</b>			
Main KCB account	1202645658	5,346,522	36,431,204
Operational Transnational	162985001	13,658	1,685,971
Development account	1202643957	7,840,747	89,474
<b>Sub- total</b>		<b>13,200,927</b>	<b>38,206,649</b>
<b>b) Others(specify)</b>			
cash in hand		42,850	22,000
<b>Sub- total</b>		<b>42,850</b>	<b>22,000</b>
<b>Grand total</b>		<b>13,243,777</b>	<b>38,228,649</b>



NOTES TO THE FINANCIAL STATEMENTS (Continued)

16. RECEIVABLES FROM EXCHANGE TRANSACTIONS

Description	2020-2021	2019-2020
	KShs	KShs
<b>Receivables</b>		
Receivables from Exchange Transactions		
<b>Current receivables</b>		
Student debtors	3,449,286	10,904,797
<b>Total current receivables from exchange</b>	<b>3,449,286</b>	<b>10,904,797</b>

17. RECEIVABLES FROM NON-EXCHANGE TRANSACTIONS

Description	2020-2021	2019-2020
	KShs	KShs
Quarter 4/ quarter 3 capitation	7,260,000	4,965,000
<b>Total receivables from Non-Exchange Transactions</b>	<b>7,260,000</b>	<b>4,965,000</b>



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**18. PROPERTY, PLANT AND EQUIPMENT**

	Buildings	Land	Bore holes	Motor vehicles	Furniture and fittings	Computers	Plant and equipment	Capital Work-in progress	Capital Work-in progress Kilgore	Total
Cost	Shs	Shs	Shs	Shs	Shs	Shs	Shs	Shs	Shs	Shs
At 30 <sup>th</sup> June 2018	47,000,000	23,500,000			2,178,875	761,000	3,910,000			77,349,875
Additions	5,684,982									5,684,982
At 30 <sup>th</sup> June 2019	52,684,982	23,500,000		-	2,178,875	761,000	3,910,000	-		83,034,857
Additions								6,794,461		6,794,461
At 30 <sup>th</sup> June 2020	52,684,982	23,500,000		-	2,178,875	761,000	3,910,000	6,794,461		89,829,318
Additions	4,599,655		2,100,000	7,162,250	204,800			8,871,348	27,890,196	50,828,249
At 30 <sup>th</sup> June 2021	57,284,637	23,500,000	2,100,000	7,162,250	2,383,675	761,000	3,910,000	15,665,809	27,890,196	140,657,567
Depreciation and impairment										
At 30 June 2018	-	-		-	-	-	-	-	-	-
Depreciation	1,053,700	-			272,359	228,300	488,750	-	-	2,043,109
At 30 <sup>th</sup> June 2019	1,053,700			-	272,359	228,300	488,750	-	-	2,043,109
Depreciation	1,032,626	-		-	238,315	159,810	427,656	-	-	1,858,407
At 30 <sup>th</sup> June 2020	2,086,326	-		-	510,674	388,110	916,406	-	-	3,901,516
Depreciation	1,103,966	-			234,125	111,867	374,199	-	-	3,656,720
At 30 <sup>th</sup> June 2021	3,190,292	-		1,790,563	744,799	499,977	1,290,605	-	-	7,558,236
Net book values										
At 30 <sup>th</sup> June 2021	54,094,345	23,500,000	2,058,000	5,371,687	1,638,876	261,023	2,619,395	15,665,809	27,890,196	133,099,331
At 30 <sup>th</sup> June 2020	50,598,656	23,500,000		-	1,668,201	372,890	2,993,594	6,794,461	-	85,927,802
At 30 <sup>th</sup> June 2019	51,631,282	23,500,000		-	1,906,516	532,700	3,421,250	-	-	80,991,748



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**19. TRADE AND OTHER PAYABLES FROM EXCHANGE TRANSACTIONS**

Description	2020-2021	2019-2020
	KShs	KShs
Trade payables	2,975,425	3,607,470
Fees paid in advance	561,200	2,531,557
NYS prepaid fees	-	21,657,000
<b>Total trade and other payables</b>	<b>3,536,625</b>	<b>27,796,027</b>

**20. REFUNDABLE DEPOSITS**

Description	2020-2021	2019-2020
	KShs	KShs
Caution money	421,850	326,320
<b>Total deposits</b>	<b>421,850</b>	<b>326,320</b>

**21. DEFERRED INCOME**

Description	2020-2021	2019-2020
	KShs	KShs
National government	-	89,474
<b>Total deferred income</b>	<b>-</b>	<b>89,474</b>

**22. CAPITAL GRANTS**

Description	2020-2021	2019-2020
	KShs	KShs
Administration block donated by government	47,000,000	47,000,000
Land donated by Community	23,500,000	23,500,000
	(1,861,200)	(940,000)
Transfer of depreciation from accumulated surplus	(902,776)	(921,200)
<b>Total capital grants</b>	<b>67,736,024</b>	<b>68,638,800</b>

**23. ACCUMULATED SURPLUS**

Description	2020-2021	2019-2020
	KShs	KShs
At start of year	47,000,000	27,149,416
Surplus for the year	23,500,000	15,105,011
Transfer to capital reserves (Kilgoris TVC Work-In-Progress)	(1,861,200)	-
Transfer of depreciation to capital grants	(902,776)	921,200
<b>At end of year</b>	<b>67,736,024</b>	<b>43,175,627</b>





## 24. CASH GENERATED FROM OPERATIONS

	2020-2021	2019-2020
	KShs	KShs
<b>Surplus for the year</b>	41,279,492	15,105,011
<b>Adjusted for:</b>		
Depreciation	3,656,720	1,858,407
<b>Working Capital adjustments</b>		
(Increase) in receivables	5,160,511	-
Decrease in payables	(24,253,346)	-
<b>Net cash flow from operating activities</b>	25,843,377	16,963,418
<b>Surplus for the year</b>	<b>41,279,492</b>	<b>15,105,011</b>

## 25. FINANCIAL RISK MANAGEMENT

The institute's activities expose it to a variety of financial risks including credit and liquidity risks and effects of changes in foreign currency. The institute's overall risk management programme focuses on unpredictability of changes in the business environment and seeks to minimise the potential adverse effect of such risks on its performance by setting acceptable levels of risk. The company does not hedge any risks and has in place policies to ensure that credit is only extended to customers with an established credit history.

The entity's financial risk management objectives and policies are detailed below:

### (i) Credit risk

The entity has exposure to credit risk, which is the risk that a counterparty will be unable to pay amounts in full when due. Credit risk arises from cash and cash equivalents, and deposits with banks, as well as trade and other receivables.

Management assesses the credit quality of each customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external assessment in accordance with limits set by the directors. The amounts presented in the statement of financial position are net of allowances for doubtful receivables, estimated by the company's management based on prior experience and their assessment of the current economic environment.

The carrying amount of financial assets recorded in the financial statements representing the institution's maximum exposure to credit risk without taking account of the value of any collateral obtained is made up as follows:

	Total amount KShs	Fully performing KShs
<b>At 30 June 2021</b>		
Receivables from exchange transactions	3,449,286	3,449,286
Receivables from non-exchange transactions	7,260,000	7,260,000
Bank balances	13,459,048	13,459,048
<b>Total</b>	<b>24,168,334</b>	<b>24,168,334</b>
<b>At 30 June 2020</b>		



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Receivables from exchange transactions	10,904,797	10,904,797
Receivables from non-exchange transactions	4,965,000	4,965,000
Bank balances	38,228,649	38,228,649
<b>Total</b>	<b>54,098,446</b>	<b>54,098,446</b>

The customers under the fully performing category are paying their debts as they continue trading. The credit risk associated with these receivables is minimal and the allowance for uncollectible amounts that the company has recognised in the financial statements is considered adequate to cover any potentially irrecoverable amounts.

The board of directors sets the company's credit policies and objectives and lays down parameters within which the various aspects of credit risk management are operated.

**(ii) Liquidity risk management**

Ultimate responsibility for liquidity risk management rests with the entity's directors, who have built an appropriate liquidity risk management framework for the management of the entity's short, medium and long-term funding and liquidity management requirements. The entity manages liquidity risk through continuous monitoring of forecasts and actual cash flows.

The table below represents cash flows payable by the institution under non-derivative financial liabilities by their remaining contractual maturities at the reporting date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

	Less than 1 month	Between 1-3 months	Over 5 months	Total
	Kshs	Kshs	Kshs	Kshs
<b>At 30 June 2021</b>				
Trade payables	-	2,975,425	-	2,975,425
Fees paid in advance	-	-	561,200	561,200
NYS prepaid fees	-	-	-	-
Refundable deposits from customers	-	-	421,850	421,850
Deferred income	-	-	-	-
<b>Total</b>	-	<b>2,975,425</b>	<b>983,050</b>	<b>3,958,475</b>
<b>At 30 June 2020</b>				
Trade payables	-	3,607,470	-	3,607,470
Fees paid in advance	-	-	2,531,557	2,531,557
NYS prepaid fees	-	21,657,000	-	21,657,000
Refundable deposits from customers	-	-	326,320	326,320
Deferred income	-	-	89,474	89,474
<b>Total</b>	-	<b>25,264,470</b>	<b>2,947,351</b>	<b>28,211,821</b>



**NOTES TO THE FINANCIAL STATEMENTS (Continued)**

**26. RELATED PARTY BALANCES**

**Nature of related party relationships**

Entities and other parties related to the entity include those parties who have ability to exercise control or exercise significant influence over its operating and financial decisions. Related parties include management personnel, their associates and close family members.

**Government of Kenya**

The Government of Kenya is the principal shareholder of the *entity*, holding 100% of the *entity's* equity interest. The Government of Kenya has provided full guarantees to all long-term lenders of the entity, both domestic and external. Other related parties include:

- i) The National Government;
- ii) The Parent Ministry;
- iii) Key management;
- iv) Board of directors;
- v) Kilgoris TVC

The transactions and balances with related parties during the year are as

	2020-2021	2019-2020
	Kshs	Kshs
<b>Transactions with related parties</b>		
<b>a) Grants /Transfers from the Government</b>		
Grants from National Government	61,959,660	61,959,660
<b>Total</b>	<b>61,959,660</b>	<b>13,648,971</b>
<b>b) Expenses incurred on behalf of related party</b>		
Payments for construction of Kilgoris TVC tuition block	27,890,196	-
<b>Total</b>	<b>27,890,196</b>	<b>-</b>
<b>c) Key management compensation</b>		
Directors' emoluments	2,803,275	944,000
<b>Total</b>	<b>2,803,275</b>	<b>944,000</b>

**27. EVENTS AFTER THE REPORTING PERIOD**

There were no material adjusting and non- adjusting events after the reporting period.

**28. ULTIMATE AND HOLDING ENTITY**

The entity is a State Corporation under the Ministry of Education. Its ultimate parent is the Government of Kenya.

**29. CURRENCY**

The financial statements are presented in Kenya Shillings (Kshs).





