

REPUBLIC OF KENYA



Enhancing Accountability

THE NATIONAL ASSEMBLY	
DATE: 16 NOV 2022	DAY: Wednesday
REPORT BY: Lom	
CLERK AT THE TABLE: Maura Wanjiku	

OF

THE AUDITOR-GENERAL

ON

**NEW PARTNERSHIP FOR AFRICA'S
DEVELOPMENT/AFRICA PEER REVIEW
MECHANISM (NEPAD/APRM) KENYA
SECRETARIAT**

**FOR THE YEAR ENDED
30 JUNE, 2021**



OFFICE OF THE AUDITOR GENERAL
P. O. Box 30084 - 00100, NAIROBI
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NEPAD/APRM KENYA SECRETARIAT

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDING

30TH JUNE 2021

Prepared in accordance with the Accrual Basis of Accounting Method under the International Public Sector Accounting Standards (IPSAS)

NEPAD/APRM KENYA SECRETARIAT

Annual Report and Financial Statements for the Period Ended 30 June, 2021

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I. LIST OF ABBREVIATIONS

AATF-African Agricultural Technology Foundation
ACFTA - Africa Continental Free Trade area
AIW- Africa Industrialisation Week
APRM- African Peer Review Mechanism
AU - Africa Union
AUC - African Union Commission
AUDA - African Union Development Agency
CAADP - Comprehensive Africa Agriculture Development Program
CIDPs - County Integrated Development Plans
CMP - Crisis Management Plan
CMT - Crisis Management Team
CPRM- County Peer Review Mechanism
CRR-Country Review Report
EAC - East African Community
GIZ - Deutsche Gesellschaft für Internationale Zusammenarbeit
HSGOC - Heads of State and Government Orientation Committee
IGAD - Inter-Governmental Authority on Development
LCDA – LAPSSET Corridor Development Authority
MAPLE - Malabo Agricultural Policy Learning Event
MSME - Medium Small and Micro Enterprises
NEPAD - New Partnership for Africa's Development
NGC - National Governing Council
NGR- National Governance Report
OSBP - One Stop Border Post
PICI - Presidential Infrastructure Champion Initiative
PIDA- Program for Infrastructure Development in Africa
SIFA – Skills Initiative for Africa
ATVET -Agricultural Technical Vocational Education and Training
UNDP - United Nations Development Programme
UNECA -United Nations Economic Commission for Africa
UNFPA - United Nations Population Fund
UN - United Nations

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II. KEY ENTITY INFORMATION AND MANAGEMENT

(a) Background information

New Partnership for Africa's Development (NEPAD) Agency, now AUDA-NEPAD, is the technical arm of the African Union AU responsible for championing, facilitating and coordinating development initiatives in the continent. The primary objective of the Agency is eradication of poverty, promotion of sustainable growth and development, and women empowerment through strategic partnerships. The African Peer Review Mechanism (APRM) was initiated in 2002, and established in 2003 by the African Union in the framework of the implementation of NEPAD. AUDA-NEPAD Agency reports to the Heads of States and Government Orientation Committee (HSGOC) while the APRM Continental Secretariat reports to the African Peer Review (APR) Forum of Heads of States and Government participating in the APRM. The APRM is a voluntary "Self-Assessment" Governance tool by African countries focusing on the promotion of good governance and transformative leadership for sustainable socio- economic development. It focuses on governance under four thematic areas: Democracy and Political Governance, Economic Governance Management, Corporate Governance and Socio-Economic Development.

The NEPAD/APRM Kenya Secretariat is a Semi-Autonomous Government Agency under The National Treasury and Planning. The Secretariat was established through a Presidential Executive Order Gazette Notice No. 6225 of 2002 and was further reconstituted in June 2016, merging the NEPAD National Steering Committee and the Africa Peer Review Mechanism (APRM) National Governing Council into one body, NEPAD/APRM Kenya Governing Council. The Secretariat is headed by a Chief Executive Officer appointed by the Cabinet Secretary in charge of State Department for Planning. At the continental level, NEPAD and APRM are two separate entities.

The NEPAD/APRM Kenya Secretariat has a unified administrative structure at the national level and is responsible for coordinating the AU programmes and projects through the Ministries, Counties, Departments, Agencies (MCDAs), Development Partners and other stakeholders.

Administratively, the Secretariat is headed by the National Governing Council for policy direction while the Chief Executive Officer is in charge of day-to-day operations. It has three directorates; NEPAD Programmes; APRM and Governance; Corporate Services.

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(b) Principal Activities

The Secretariat draws its activities from the mandate assigned to it through the Gazette Notice No.4651. The principal activity of the Secretariat is to coordinate, facilitate, and monitor implementation of African Union (AU) development and governance agenda. Implementation of the mandate is anchored on the Secretariat Strategic Plan 2018-2022.

A model champion
for Africa's
development and
governance agenda
in the continent

Integrity
Professionalism
Efficiency and Effectiveness
Equity and Equality
Accountability

To promote
effective lobbying,
advocacy,
communication,
coordination and
research of
NEPAD/APRM
activities nationally
and regionally

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Core Mandate

- i. Promote Kenya's effective participation in activities of the New Partnership for Africa's Development (NEPAD) and the Domestication of the African Union (AU) Mission Core Principles and Values
- ii. Promote leadership, guidance and direction on the implementation of the African Peer Review Mechanism (APRM) in Kenya
- iii. Sustain the integrity of the APRM process, keeping it transparent, inclusive and accountable to the citizens of Kenya
- iv. Transmit the APRM review/progress reports to the APR Panel of Eminent Persons, the Head of State, and any other relevant national and African Union organs as specified by the APRM rules
- v. Monitor and report on progress realized in the implementation of the APRM National Programme of Action
- vi. Provide policy guidance in cascading the APRM as a governance tool to the counties
- vii. Serve as the Regional NEPAD/APRM co-ordinator for Eastern African Countries.
- viii. Co-ordination of NEPAD activities in the Eastern African region in liaison with the NEPAD Continental Secretariat with the aim of incorporating and promoting Kenya's interests in NEPAD
- ix. Design, develop and implement necessary measures to identify and address governance issues affecting Kenya's performance in national, regional and global governance surveys and indices
- x. Provide guidance for structured engagement with local and international agencies undertaking and disseminating reviews on Kenya's Governance to ensure accuracy of facts and fidelity to best-practices on objective reporting.

(c) Key Management

National Governing Council (NGC)	Oversight and Policy Direction
Chief Executive Officer	Accounting Officer
Director, APRM & Governance	APRM & Governance Programmes
Director, NEPAD Programmes	NEPAD Programmes
Director, Corporate Services	Corporate Services

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a) Fiduciary Management

The key management personnel who held office during the financial year ended 30th June 2021 and who had direct fiduciary responsibility were:

No.	Designation	Name
1.	Chief Executive Officer	Amb. Dr. Samori A. Okwiya (1 st December 2020 – 30 th June 2021)
2.	Ag. Chief Executive Officer	Mr. Benson M. Mapesa (1 st July – 30 th November 2020)
3.	Director, APRM & Governance Programme	Mr. Peter N. Kimemia
4.	Ag. Director, NEPAD Programmes	Mr. Erick M. Kiilu
5.	Ag. Director Corporate Services	Mr. Ezekiel G. Manyara
6.	Deputy Director, Accounts	CPA Miriam N. Sindiyo
7.	Manager, Supply Chain Management Unit	Ms. Monicah Kilach

b) Fiduciary Oversight Arrangements

<p>Technical Committee</p> <ul style="list-style-type: none"> • Dr. Monica Kerretts-Makau (<i>Chair</i>) • Mr. James Maina (<i>Member</i>) • Mr. James Nyongesa (<i>Member</i>) 	<p>Audit and Risk Management Committee</p> <ul style="list-style-type: none"> • Hon. Dr. Elias Mbau (<i>Chair</i>) • Mr. Joshua Mwangemi (<i>Member</i>) • Mr. Antony Muriu (<i>Member</i>)
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<p>Human Resource Management and Development Committee</p> <ul style="list-style-type: none">◦ Ms Nimo Maimuna Mohamed (<i>Chair</i>)◦ Mr. Michael Kisilu (<i>Member</i>)◦ Mr. Joshua Mwangemi (<i>Member</i>)	<p>Finance and Administration Committee</p> <ul style="list-style-type: none">◦ Mr. James Maina (<i>Chair</i>)◦ Mr. Michael Kisilu (<i>Member</i>)◦ Ms. Nimo Maimuna Mohamed (<i>Member</i>)
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c) Secretariat Headquarters

P.O. Box 46270-00100,
4th Floor, Liaison House
State House Avenue
Nairobi, Kenya

d) Independent Auditors

Office of the Auditor General
Anniversary Towers,
University Way
P.O. Box 30084
GPO 00100
Nairobi, Kenya

e) Secretariat Contacts

Telephone: +25420 2733735
E-mail : info@nepadaprmkenya.go.ke
Website: www.nepadaprmkenya.go.ke

f) Principal Legal Adviser

The Attorney General
State Law Office
Harambee Avenue
P.O. Box 40112
City Square 00200
Nairobi, Kenya

g) Secretariat Bankers

Co-operative Bank of Kenya,
Co-operative House Branch,
P.O. Box 48231 - 00100,
Nairobi, Kenya

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III. THE NATIONAL GOVERNING COUNCIL (NGC) MEMBERS

Prof. Michael Chege, B.A., MSc, PhD, E.B.S
Chairman (Non-Executive)



Prof. Chege was appointed the Chair of the NEPAD/APRM Kenya Governing Council on 24th June 2016. He was re-appointed as the chair to the Council from 22nd June 2019. He also serves as a board member for the Kenya Institute of Public Policy Research and Analysis (KIPPRA) where he chairs the Programmes Committee. He is also the chairman of the African Leadership Institute, a local NGO that provides training for young Kenyans with potential to be future African leaders.

Born on 30th January 1946, Professor Chege holds a Bachelor's Degree in Economics and Government, Master of Science Degree, and a PhD in Public Policy and Political Economy of Development. He has taught at the University of Nairobi, University of Geneva (Switzerland) and the University of Florida, Gainesville, where he served as the Director of the Centre for African Studies for eight years. He has also served as Policy Advisor to the Ford Foundation, and the National Treasury. In other capacities, he has been a consultant with the World Bank, UNDP, Rockefeller Foundation, SIDA, the Aga Khan Foundation, among other international organizations.

Michael Kisilu, BSc, MIBA
Member (Non-Executive)



Mr. Kisilu was re-appointed to NEPAD/APRM Kenya Governing Council on 22nd June 2019 as a Council member after a previous term of 3 years. He is a member of the Finance and Administration Committee and sits in the Human Resource Management and Development Committee. Mr. Kisilu holds a Bachelor of Science degree in Tourism Management from Moi University, and a Master of International Business Administration degree (Strategic Management), from USIU-Africa. He is currently pursuing

his doctoral studies in Tourism Management at Kenyatta University's School of Hospitality, Tourism and Leisure Studies. Mr. Michael Kisilu, currently the Principal Officer, Alumni Relations at United States International University (USIU) Africa, has also

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served both as Manager, Housing Services and Adjunct Faculty in USIU-Africa. In October 2015, he was appointed to serve in the Kenya Utalii College Council for a period of three years. Mr. Kisilu also actively serves as a Board Member of Kambiti Primary School, since 2015; and the Mbaikini High School, since 2019. He was born on 4th July 1974



**Antony Muriu, BA, MA, HSC,
Member (Non-Executive)**

Mr. Muriu, born in 1966, is the Alternate to the Principal Secretary, National Treasury. He is the Director of Planning in the Central Planning and Project Monitoring Unit of the National Treasury. He joined the NEPAD/APRM Council in October 2016 and is a member of the Audit and Risk Management Committee. Antony is a long serving civil servant with over 25 years' experience and serves in Kenya Tourism Board and Kenya Copyright Board. He holds a Bachelors of Arts Degree in Economics and Master's Degree in International Development Studies from the Graduate Institute of Policy Studies in Tokyo, Japan.

Mr. Muriu has worked in many Ministries and served in numerous Committees and Taskforces in the Government of Kenya.



**James Maina, BA, MA
Member (Non-Executive)**

Mr. Maina is an Alternate to the Principal Secretary, State Department for Planning. He is also the Director, Macroeconomic Planning and International Economic Partnerships Directorate under the State Department for Planning. He joined the Council in January 2020 and is a member of both Technical; and Finance and Administration Committees. Born in 1969, James is a career civil servant with over 24 years' working experience in Macroeconomic Planning and International relations. He holds both Masters

and Bachelor's degrees in Economics from University of Nairobi. James has also attended

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short courses on strategic leadership; Global WTO and negotiations; private sector driven regional development; performance management with balanced score card; fiscal decentralization; managing market economies in a globalizing world; management of South-South and Triangular Cooperation; and external resources management. James has a wide experience in National Development Planning; Economic Policy Formulation and Implementation; Budgeting and Budget Execution; Strategic Planning; Performance Contracting and management; Negotiations for Multilateral and Bilateral Cooperation Frameworks; Conference/Convention Coordination, Management and Logistics as well as Management of South-South and Triangular Cooperation.



Dr. Monica Kerretts-Makau
Member (Non-Executive)

Dr. Monica Kerretts-Makau is an Academic Director & Professor of Practice at Thunderbird School of Global Management Africa Hub. She is a Certified CMA/IFC Board Governance Trainer and has facilitated several training programs. She joined NEPAD/APRM Kenya Council on 21st October 2016 and was re-appointed to the Council on 11th October 2019. Prof. Kerretts-Makau chairs the Technical Committee.

Dr. Kerretts -Makau previously served as a Board Director in other companies such as: Bank of Africa (2013 to 2015) chairing the Credit Committee and the Governance & HR committee; and CCK (2010 to 2014) chairing the Audit Committee. She has also served as change advisor to the Judiciary (2012-2015). Prof. Kerretts-Makau has received a number of awards including: Top 100 Influential Africans 2017 and Top 100 Reputational Africans 2018. She is an addicted Gardener & passionate environmentalist. She can be reached on twitter @monicakerretts and Instagram as @kanakegardens. She was born on 26th April 1974.

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**Hon. Elias P. Mbau, BA (Econ), MBA, PhD.
Member (Non-Executive)**

Hon. Dr. Elias Mbau joined NEPAD/APRM Kenya Governing Council on 22nd June 2019. Hon. Mbau is a Certified Public Secretary Kenya (CPS-K). He chairs Audit and Risk Management Committee and is a member of Technical Committee. He holds a PhD in Public Finance (University of Nairobi), Master of Business Administration in Marketing (Nairobi University) and Bachelor of Arts (Economics) from the University of Nairobi. Previously, he served as the Chair of NG-CDF Board (2015-2017); Member of Parliament for Maragua Constituency and Chairman Parliamentary Budget Committee (2008-2013); Lecturer at United States International University (2000-2002); Director, Royal Communications (K) Ltd (1996- to date); Chairman Royal Capital Ltd (2012-to date) and Economist, Ministry of Planning (1988-1992). He was born on 29th March 1961.



**Joshua Mwangemi,
Dip. Telecoms, Dip. Langue De Francaise
Member (Non-Executive)**

Mr. Joshua Mwangemi, is a transport solution and innovation expert. He was appointed to the National Governing Council on 11th October 2019 and serves as a member of the Human Resource Management and Development Committee as well as the Audit and Risk Management Committee. He holds a Diploma in Telecommunications and Langue de Francaise. He also holds a Certificate in Renewable Energy from Denmark and Wind Technology from Sweden. Mr. Mwangemi previously worked in ICL as a Country Engineer in charge of ATMs Kenya, Uganda Tanzania and at Siemens as Country Manager. He was born on 16th May 1962.

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Nimo Maimuna Mohamed, Dip., B.A.

Member (Non-Executive)

Ms. Nimo Maimuna Mohamed joined the Council on 11th October 2019. She currently serves as the Chairperson of the Human Resource Management and Development Committee as well as a member of the Finance and Administration Committee. Ms. Mohamed is an educationist holding a Bachelors of Education from Kampala University and a diploma in education from same institution and has experience in developing curriculum to accommodate different learning styles and maximizing student's comprehension. She has experience in consultancy working for United Nations Scientific and Cultural Organization (UNESCO). She has also worked with the Kenya Red Cross Society raising awareness to the public on famine, First Aid projects, education services and disaster and emergency services. She was born on 23rd October 1976.



Nelly W. Nasike, B.A., M.A.

Member (Non-Executive)-(1st July -30th November 2020)

Nelly is the alternate to the Principal Secretary in the Ministry of Foreign Affairs. She is a Senior Foreign Service Officer at the Africa and AU Directorate, Ministry of Foreign Affairs. Born on 9th October, 1982, Nelly has served in the Ministry of Foreign Affairs for fourteen (14) years which includes Foreign Service in the capacity of First Secretary at the Kenya Embassy in Japan. Nelly holds a Master's Degree in Diplomacy and International Affairs, with a focus on International Security and Conflict Resolution and a Bachelor's Degree in Tourism Management. She has extensive knowledge and experience in International relations operations, particularly African Union Operations,

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regional peace and security matters, Regional integration, and Bilateral and multilateral cooperation matters. She joined the Council in September 2019 and left on 30th November 2020



James Otsuila Nyongesa, B.Ed. Arts, M.A., G.C.D

Member (Non-Executive)

Born on 10th September 1980, James, is an alternate to the Principal Secretary Foreign Affairs. He is a career Foreign Service Officer, with over 14 years of experience having joined the Ministry of Foreign Affairs in 2007. He is currently an Assistant Director of Foreign Service, attached to the office of the Cabinet Secretary at the Ministry of Foreign Affairs.

James holds a 1st Class Honours degree in Education (B.Ed. Arts) from Kenyatta University, a Master of Arts degree (M.A) in International Relations from the University of Leicester, United Kingdom, as well as a Graduate Certificate in Diplomacy from the University of Queensland in Australia.

Professionally, James has served in various Directorates in the Ministry of Foreign Affairs including Africa and the African Union, UN & Multilateral Affairs, Americas and the Caribbean, Europe and Commonwealth as well as Horn of Africa. He has also previously worked in the office of the Principal Secretary. In terms of serving Kenya Missions abroad, James served in Embassy of Kenya in Bangkok, Thailand (with accreditation to Vietnam, Laos, Cambodia and Myanmar) from 2014 to 2019, and the Kenya Mission to the United Nations Education, Scientific and Cultural Organization (UNESCO) in Paris, France from 2008 to 2012. He joined the Council in December 2020 to replace Ms. Nelly W. Nasike. He is proficient in English, Kiswahili and French. He serves as a member of the Technical Committee.

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Amb. Dr. Samori A. Okwiya
CEO, (Executive) - Ex-officio

Amb. Dr. Samori A. Okwiya joined NEPAD/APRM Kenya Secretariat as the Chief Executive Officer on 1st December 2020. As the CEO he is responsible for running all facets of the Secretariat to achieve the Secretariats' goals, objectives and agreed performance targets. Amb. Dr. Okwiya, has a proven executive management track record and over 20 years of experience in the public, private and non-profit sectors. Prior to joining NEPAD/APRM Kenya Secretariat, Amb.

Dr. Okwiya was the High Commissioner/Ambassador Plenipotentiary of the Republic of Kenya to Malaysia with multiple accreditations to Indonesia, the Philippines and the Sultanate of Brunei. As Kenya's envoy, he enhanced the bilateral diplomatic relations between Kenya and the countries he was accredited to, increased visibility and awareness of Kenya's potential in trade and economic diplomacy in South East Asia.

Amb. Dr. Samori Okwiya has earned a Doctor of Philosophy (PhD) in Management from the Binary Graduate School, Binary University. He matriculated through a Master's program in Management and Organizational Development and pursued a baccalaureate Degree in Business Administration at the United States International University.



Benson Mapesa, B.A (Econ) M.A. (Econ), M.A. (EPM)
Ag. CEO, (Executive) - Ex-officio (1st July-30th November 2020)

Benson Mapesa is a career civil servant with 25 years of work experience. He holds a Master of Arts Degree in Economic Policy Management; Master of Arts in Economics and Bachelor of Arts (Economics). He is currently pursuing a PhD Course in Governance. Prior to joining the Secretariat, he served as a Chief Economist in the Macroeconomic Planning and International Cooperation Directorate in the State Department for Planning. He was instrumental in coordination of National Economic Policy

Formulation and promotion of Regional and International Economic Cooperation towards realization of Vision 2030. Some of the current key activities that he undertook

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include development of the First, Second and Third Medium Term Plans of the Kenya Vision, preparation of policy briefs and advice to the ministry itself and line ministries on national economic issues, regional and international economic cooperation, coordination and promotion of South – South Cooperation and other economic partnership activities, negotiator on development matters on the Economic Partnerships Agreements between the East African Community and the EU and research and development activities. He was born on 23rd November 1967.

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IV. MANAGEMENT TEAM



Amb. Dr Samori A. Okwiya
Chief Executive Officer
BA, M.A. (Organizational Management & Development)



Mr. Peter Kimemia
Director APRM & Governance
B.A, PGDip (Diplomacy) M.A (Economics), MSocSci (Rural Development)



Mr. Erick Kiilu
Ag Director NEPAD Programme
B.A, (Economics)



Mr. Ezekiel Manyara
Ag. Director Corporate Services
B.A. (Econ). Msc (Int. Dev't & Cooperation)

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Ms. Stellamaris Ndenge
Deputy Director, Human
Resource Management and
Development
*Dip (HRM); HND (HRM); BBA
(HRM); MBA (Strategic
Management), IHRM*



Ms. Miriam N. Sindiyo
Deputy Director, Accounts
*B.A. (Eco), MSC (Finance),
CPA-K*



Ms. Monicah C. Kilach
Manager, Supply Chain Management
B.A (Econ); CISP-K



Ms. Hellen W. Muthoni
Senior Legal Officer
LLB; PGDip (Law)



Ms. Rhodah Chepngetich
Manager, Internal Audit
*BBM, (Finance and Banking),
CPA-K*



Mr. Frankline Kaburu
Manager, Public Relations and
Corporate Communications Unit
*B.A. (Comm); Dip (Project
Planning, MA (Project Planning
and Management)*



Mr. Francis Omondi
Senior ICT Officer
BSC. Information Sciences

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V. CHAIRMAN'S STATEMENT



I am pleased to foreword the Annual Report and Financial Statements of the NEPAD/APRM Kenya Secretariat for the financial year ended 30th June 2021. I would like to begin by welcoming Amb. Dr. Samori A. Okwiya who joined the Secretariat as the substantive CEO on 1st December 2020. Amb. Dr. Samori has the National Governing Council's full support as he leads the Secretariat into the next phase of growth.

I will hereby highlight the Secretariat's successes, the challenges experienced and the prospects for the upcoming year.

During the year under review, the Secretariat organized and ensured that the 2nd APRM Country Review Report was disseminated in all the 47 counties during which the concept of cascading peer review was introduced to the Counties. This led to the Secretariat engaging various counties on County Peer Review Mechanism during the FY 2020/21. The Secretariat has also taken part in the development of the National Governance Report and this was done in collaboration with the APRM Continental Secretariat and Kenya National Bureau of Statistics.

The Secretariat has also started the process of Kenya's Targeted Review exercise on the Big Four Agenda and cross cutting issues identified in the 2nd APRM Country Review Report and in doing so, the APRM Continental Secretariat has been very instrumental in lending technical support in order to ensure that the process will be carried out effectively.

The Secretariat also coordinated and provided necessary technical back up towards Kenya's participation in the 38th NEPA D Heads of State and Government Orientation Committee meeting and the 30th Summit of the APR Forum of Heads of State and Government participating in APRM.

The FY 2020/21 also saw the Secretariat successfully conducting a monitoring and evaluation exercise on various PIDA and PICI projects and programmes in the region. Further, in collaboration with UNFPA and Moi University the Secretariat organized a pilot training for nurses and midwives in Uasin Gishu County. The Secretariat also collaborated with United Nations Economic Commission for Africa (UNECA) and AUDA-NEPAD to

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undertake capacity building of Economists and Statistician and organized a training in partnership with AUDA-NEPAD which covered the Agenda 2063's 1st Ten Year Implementation Plan reporting template.

In collaboration with LAPSSET Corridor Development Authority (LCDA), the Secretariat undertook monitoring and evaluation on the LAPSSET Corridor from Isiolo International Airport, Isiolo-Moyale Road and the Moyale One Stop Border Post (OSBP). During the mission, the Secretariat also undertook an assessment of the viability of the Kibwezi-Kitui-Embu Corridor which is an alternative route for cargo evacuation from Mombasa to Moyale. The Secretariat was also instrumental in coordinating a ministerial meeting convened by the UNECA on LAPSSET in Addis Ababa, Ethiopia. In addition, the Secretariat participated in the operationalization of the first berth of the new Lamu Port presided over by President Uhuru Kenyatta.

Despite the above achievements, the Secretariat faced a few challenges for instance the COVID - 19 pandemic hindering the full realization of planned activities. Other challenges experienced include inadequate funding and untimely disbursement of funds from the exchequer.

Moving forward, the Secretariat looks forward to implementing the CPRM in the upcoming FY 2021/22 where Counties will showcase their best practices; the finalization of the National Governance Report; and Kenya's Targeted Review process on the Big Four Agenda and cross cutting issues identified in the 2nd CRR. We also look forward to Kenya's Agenda 2063 1st 10 year implementation Report, which will be submitted to the African Union in the course of the next FY; and the composition of the LAPSSET Regional Steering and Technical Committees.

And finally, on behalf of NEPAD/APRM Kenya National Governing Council and the Secretariat's staff, I would like to extend my thanks to the Government of Kenya, our strategic partners and stakeholders for their continued support which has helped the Secretariat attain its goals and achieve its mandate.



Prof. Michael Chege

Chairman - National Governing Council

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VI. REPORT OF THE CHIEF EXECUTIVE OFFICER



I am pleased to present to you the NEPAD/APRM Kenya Secretariat Annual Report and Financial Statements for the year ended 30th June 2021, in compliance with the Public Finance Management Act of 2012.

Taking this role as the Chief Executive Officer and joining the Secretariat at this unique season, the Financial Year (FY) 2020/2021 has proved to be a very

transformative period highly necessitated by the current global COVID - 19 pandemic, which has led to a paradigm shift in operations at the Secretariat. Despite the disruption, our ambition has been consistent in driving and coordinating a high-performance culture, advocating for consistent sustainable development and good governance. From the forgoing, both the staff and the National Governing Council have shown tremendous resilience in supporting our vision and mission. I am therefore proud to share with you the Secretariat's activities within the year under review.

Throughout the FY 2020/21, the Secretariat coordinated and undertook a number of key and strategic activities that are in line with its vision and mission, both at the Regional and National level, notwithstanding the prevailing circumstances, and hence committed to fulfil its mandate. This report entails the Secretariats' operations based on activities and initiatives undertaken and implemented within the year under review.

The Secretariat received a total of Kshs. 210,130,000 as grants through the State Department for Planning during the FY 2020/2021, a decrease from the previous year where it received Kshs. 228,515,000. It is worth noting, that the Government has been the main source of funding for the Secretariat in all its operations. In addition, during the year the Secretariat received Ksh. 3,852,975 from the African Peer Review Mechanism (APRM) Continental Secretariat to support the development of the National Governance

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Report for Kenya. Consequently, the Secretariat has engaged in strategies to compliment the government grants by incorporating strategic partners like United Nations Population Fund (UNFPA), United Nations Economic Commission for Africa (UNFPA), APRM Continental Secretariat in programme activities. In this regard, I therefore applaud the unwavering Government support through the State Department for Planning and that of our partners.

NEPAD Programme Activities

Regional Integration, Infrastructure and Trade

During the year under review, the Secretariat undertook various activities. Significant among these is the 38th session of NEPAD Heads of State and Government Orientation Committee (HSGOC) which is mandated to provide leadership, sets policies, priorities and the programmes of action to NEPAD. The HSGOC was chaired by H. E President Paul Kagame and the Secretariat ensured H. E President Uhuru Kenyatta and the Focal Point, Hon. Amb. Ukur Yatani Cabinet Secretary National Treasury and Planning, were well briefed and provided with the progress reports and position papers of the government of Kenya on various issues. These included reaffirming of the Government's support to the acceleration of implementation of Lamu Port - South Sudan - Ethiopia Transport (LAPSSET) Corridor programme. Notable progress reported during the meeting was the operationalization of the first berth of the Lamu Port, which marked a major milestone for the implementation of LAPSSET programme and paved the way for the launch of the 2nd and 3rd berths proposed for October 2021.

The Secretariat together with UNECA organized for the 2nd LAPSSET Corridor Programme Ministerial Meeting which was convened by the Federal Democratic Republic of Ethiopia in Addis Ababa in June 2021. The main objective of the meeting was to share experience and assess the progress that the Republic of Ethiopia has made in the implementation of LAPSSET corridor projects. The meeting facilitated the signing of the Terms of References (ToRs) for the Steering Committee to spearhead the institutionalization of the Regional LAPSSET Corridor Coordination Mechanism. This meeting also produced the 2nd Communiqué and a revised roadmap from the initial roadmap developed during the 1st ministerial meeting held in Mombasa, Kenya in January 2020. Further, in its effort to promote Regional Integration, the Secretariat undertook monitoring and evaluation mission to assess the progress achieved in the construction of various integration roads.

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These include Isbania – Sirare – Ahero route, Kitale – Suam route, Kitale –Kainuk route, Isiolo – Marsabit – Moyale route including the Moyale One Stop Boarder Post (OSBP).

Human Capital Development

The NEPAD/APRM Kenya Secretariat is mandated to ensure synchronisation of the Country reports on the progress of Agenda 2063. During the period under review, the Secretariat in collaboration with the State Department for Planning facilitated the development of the Agenda 2063 progress report. This report will be presented to the African Union Commission (AUC), upon validation at Sub-national and National levels. During the same period, the Secretariat collaborated with UNFPA and Moi University to train 20 nurses and midwives on maternity care and international childbirth initiative in Uasin Gishu County. Similarly, the Secretariat also collaborated with UNECA to undertake capacity building of Economists and Statistician on the Integrated Planning and Reporting Toolkit (IPRT). The IPRT is designed to assists member States implement and simultaneously report on the national development plans and international commitments such as Africa’s Agenda 2063 and the Sustainable Development Goals (SDGs). The toolkit also seeks to align the output/outcome, targets and indicators of the development plans to ensure harmonized structures to track progress of implementation.

Natural Recourses Governance, Food Security and Industrialisation, Science, Technology & Innovation

Other activities in which the Secretariat participated in include the Open Day: Skills Transformation, Breakthrough Innovation Leading to Change, organized by The Federation of Kenya Employers (FKE), Skills Initiative for Africa (SIFA) and National Industrial Training Authority (NITA) and the 2020 edition of the Malabo Agricultural Policy Learning Event (MAPLE) which took place in December 2020 among many others.

African Peer Review Mechanism (APRM) Activities

APRM CRR Phase Three Dissemination

The African Peer Review Mechanism (APRM) process is an important framework for good governance in Africa aimed at championing transformative leadership through sharing of experiences and best practices amongst member countries. In the year under review, the 2nd and 3rd Phases of APRM CRR dissemination exercise was carried out between the

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month of September and December 2020 at respective County Headquarters in 31 counties. The dissemination exercise attracted over two thousand stakeholders from the academia, civil society, religious organizations, and community-based organizations, the business community, special interest groups and non-government organisations. Further, the Secretariat participated in the virtual 30th APR Forum of Heads of State & Government held on 25th March 2021, during which His Excellency the President Uhuru Kenyatta presented the country's first Annual Progress Report on the implementation of the 2nd APRM Country Review Report National Programme of Action.

County Peer Review Mechanism (CPRM) Sensitization

In addition, the Secretariat initiated and carried out sensitization exercise on the County Peer Review Mechanism (CPRM), a voluntary comprehensive Governance Self-Assessment tool by Counties aimed at enhancing and promoting good governance, political stability, high economic growth and sustainable development. In this regard, the Secretariat engaged all the 47 Counties which voluntarily agreed to participate in the CPRM process. Consequently, Meru, Embu, Tharaka Nithi, Kilifi, Nyandarua, Nakuru, Kwale, Kisumu, Nyeri, Machakos, Isiolo and Vihiga counties expressed willingness to begin the process of undertaking a comprehensive County self-assessment.

National Governance Report (NGR)

Furthermore, in order to promote good governance at the African Union (AU) level, Kenya was accorded an opportunity to pioneer the development of the National Governance Report (NGR) in 2020, which seeks to monitor and evaluate the status of national governance within all AU Member States by utilizing a wide-range of their own specific data sources. Particularly, the national governance report sought to provide credible, up-to-date and reliable data on governance issues for National, Regional, Continental and International stakeholders; Promote citizens centred governance as strategy of strengthening democracy, accountability and inclusiveness; provide the basis for measuring progress or regress in governance; enable the formulation of realistic and actionable recommendations for the improvement of governance; and to enable the identification of best practices that could be shared among AU Member States; among many other. To this end, the Secretariat has received a draft NGR 2021 awaiting validation exercise before onward transmission to His Excellency the President Uhuru Kenyatta for submission to his peers.

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Targeted Review

During the launch of the 2nd APRM Country Review Report (CRR) in 2019, H. E. President Uhuru Kenyatta expressed his desire to submit to a targeted review on the Big 4 Agenda and other cross-cutting issues identified in the report. He reiterated this commitment in his address at the most recent APRM Summit held on 25th March 2021. Consequently, during the year under review, the Secretariat hosted a Support Mission from the APRM Continental Secretariat during which the various TORs for both the National and International consultants were discussed and a roadmap for the exercise drawn. The Targeted Review Report is expected to be tabled at the next APRM Summit in February 2022 where H. E. the President will be reviewed by his peers.

Despite the challenges exacerbated by the COVID - 19 pandemic experienced during the period under review, the Secretariat endeavoured to undertake its mission, vision and mandate. This was made possible by adopting supplementary customs of working virtually and hybrid at both Regional and National echelons including constant coordination and awareness creation of various initiatives underscored in this report. The Secretariat also adhered to the Ministry of Health procedures which included generating a staff work from home schedule, providing hand sanitizers, office fumigation and maintaining safe social distance among staff among others.

I commend the National Governing Council for their guidance and oversight role, as well as commitment exhibited by the Secretariat staff in achieving major milestones during the year under review. Sincere gratitude and appreciation to all our strategic partners for their continuous and endless support that enabled the realization of these tremendous results in attaining the Secretariat's mission and vision.

Given the momentum at which we are propelling, I am increasingly confident in our ability to progressively deliver towards our mandate in subsequent years.



Amb. Dr. Samori A. Okwiya,
CHIEF EXECUTIVE OFFICER

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VII. STATEMENT OF SECRETARIAT'S PERFORMANCE AGAINST PREDETERMINED OBJECTIVES

Section 81 Subsection 2 (f) of the Public Finance Management Act, 2012 requires the accounting officer to include in the financial statement, a statement of the national government entity's performance against predetermined objectives.

NEPAD/APRM Kenya Secretariat has five (5) strategic themes/issues within the current Strategic Plan for the FY 2017/18- 2021/22 FY. These strategic themes/ issues are as follows:

- i) Lobbying, Advocacy and Communication;
- ii) Facilitation and coordination of the implementation of AUDA - NEPAD/APRM Programmes at County, National and Regional Levels;
- iii) Knowledge Management and Governance;
- iv) Institutional Management and Development; and
- v) Resource Mobilization and Partnerships

NEPAD/APRM Kenya Secretariat develops its annual work plans based on the above 5 strategic issues. Assessment of the Council's performance against its annual work plan is done on an annual basis. The Secretariat achieved its performance targets set for the FY 2020/2021 period for its five (5) strategic pillars, as indicated in the diagram below:

Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
Lobbying, Advocacy and Communication	To enhance advocacy and outreach programmes to increase awareness levels of the role of NEPAD/APRM Kenya Secretariat	<ul style="list-style-type: none"> Revamp of website 	No. of visitors to the Secretariat website	100,000	118,144	Target surpassed by 118% due to consistent posting of topical issues on governance and development.
		<ul style="list-style-type: none"> Press releases Media engagements Social media updates on AUDA-NEPAD & APRM programmes 	Media analytics report	1	1	Increase in the number of stakeholders aware of the Secretariat's activities
Facilitation and coordination of the implementation of AUDA - NEPAD/APRM	To promote learning, linking and leveraging of NEPAD/APRM	Promote BT Cotton adoption in two counties in Kenya	Reports	2	0	Physical activities suspended due to COVID 19

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
Programmes at County, National and Regional Levels	programmes both nationally and regionally	Monitor and report on the implementation of LAPSET Corridor Project Components in Kenya	M & E reports	2	2	M & E to Isiolo airport, Isiolo Moyale-Marsabit highway; Lamu port launch of 1 st Berth; Lamu-Garsen road;
		Monitor Implementation of LAPSET in Hawasa, Addis Ababa Ethiopia	M & E reports	2	2	High level team comprising of Ministers from footprint (South Sudan, Ethiopia and Kenya); LCDA, AU-Rep. for Infrastructure Development in Africa; NAKs, AfDB and UNECA

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		Participate in AUDA-NEPAD meetings <ul style="list-style-type: none"> • PICI TTT Workshop • PIDA Week • PIDA Policy dialogue framework • AUDA-NEPAD Steering Committee African Union Summits 	Reports/Communique	4	2	TTT did not take place; PIDA policy dialogue did not take place
		Undertake M & E on implementation of PIDA projects: <ul style="list-style-type: none"> • Bogoria Geothermal Project 	Project Status/M&E reports	2	1	Conducted one (1) M&E to Isibania-Sirare-Ahero Junction; Busia-Kisumu road;

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		<ul style="list-style-type: none"> • Menengai phase II • Ethiopia-Kenya power connectivity • Integration roads, Zambia-Tanzania-Kenya Power Connectivity 				
		Coordinate regional workshop on developing a regional PPP framework in collaboration with the Continental bodies for Sustainable Development Agenda	Workshop reports	1	0	Planning meetings held and concept developed
		Collaboration with Regional,	Meeting reports	2	4	UNECA training held;

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		Continental and international bodies for inclusive and sustainable development Agenda 2063				partnered with AUDA continental office to train stakeholders on the Agenda 2063 reporting toolkit; Drafted initial Agenda 2063 status report for Kenya
		Track Implementation of SE4ALL investment plan in Kenya	Implementation Status Report	1	0	Activity not done
		Undertake Monitoring of the Status of Isiolo and Mumbi girls under NEPAD E-Schools	NEPAD E-Schools Status Reports	2	0	Activity not done

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		Participate in National and Continental meetings on the implementation of CAADP	Meeting reports	2	4	Participated in the 2020 edition of Malabo Agricultural Policy Learning Event; Participated in the Calestous Juma Executive Dialogue on Innovation and Emerging Technologies; participated in the launch of the 3 rd Biennial Review (BR) reporting

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
						process on CAADP; Participated in the 4 th CJED on strategic innovation and emerging technologies for smart agriculture to strengthen Africa Food Security
		Participate in quarterly ATVET meetings	Meeting reports	4	0	Activity not done
		Facilitate capacity building on community health, nursing and midwifery in liaison with AUDA-NEPAD,	No. of nurses and midwives trained	140	20	Undertook a pilot in Uasin Gishu County in collaboration with UNFPA

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		UNFPA, Ministry of health and Moi University				and Moi University
		Organize Sensitization Workshops for TVET institutions on the financing facility for SIFA	Workshop reports	2	0	Event not done due to COVID 19
		Monitor the implementation of SIFA in selected TVET Institutions	Project Status Reports	2	1	Coordinated engagements between Coast national Polytechnic and the National Treasury on funding of Ksh.350m under SIFA Window III

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		Partner with stakeholders in promoting youth participation in Agriculture production (Yatta farm, Dominion Farm)	No of youths trained	40	0	Activity not done due to COVID 19
		Participate in the GiZ Technical working groups meeting for ATVET	No. of Strategies finalized and launched	2	1	Participated in the stakeholder's operational and annual work planning workshop for the new face of ATVET for women projects
		Facilitate the implementation of UN Development Account for	No. of officers Trained	50	0	Event not done but two (2) planning

Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		accountability in planning processes and collaboration with UNECA				meetings held
		Ensure Kenya's Participation in AUDA-NEPAD Agency Capacity Development Programmes e.g Country Results Framework, GPEDC, Africa Mining Vision	Reports	2	3	Participated in the launch of Development Cooperation Forum Survey Study held alongside high level political forum; participated in the UNDESA Workshop on sound policy making for sustainable development; participated in the launch of small

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
						medium and micro enterprises academy in collaboration with ECO Bank and AUDA NEPAD attracting about 2,000 MSMEs in Kenya
		Facilitate peer learning for NGC members with NEPAD institutions (Nigeria, Senegal)	No. of countries toured	2	0	Financial Constrains
		Tracking and reporting on Implementation of Agenda 2063	Kenya's Status report on the implementation of Agenda 2063	1	1	Draft developed awaiting validation

Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
Knowledge Management and Governance	To promote good governance practices at the National and the County levels	Disseminate 2 nd CRR to all Counties	No. of Counties reached	31	31	Activity successfully held. CPRM initiative well appreciated by counties as a tool of good governance
		Obtain concurrence from counties to adopt CPRM framework	Letters of concurrence	8	12	Counties include Nyeri, Kisumu, Vihiga, Machakos, Meru, Tharaka Nithi, Laikipia, Kilifi, Kwale, Nakuru, Nyandarua, Embu

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		Capacity build Counties on CPRM	No. of County Secretaries and CECs trained	94	55	Counties are in the process of developing the County Self-Assessment Report
		Documentation of the first and second country reviews in Kenya	No. of documentaries developed	2	1	Documentary developed for 2 nd APRM CRR
		Monitor progress on implementation of National Plan of Action (NPoA)	NPoA progress report	1	1	1 st annual progress report developed and presented by H.E. during the 30 th APR Summit
		Track governance indices and	No. of reports on governance indices for Kenya	1	0	Work in progress

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		prepare status reports (Mo Ibrahim, World Governance Index, Transparency International)				
		Production of the APRM National Governance Report for Kenya 2021	National Governance Report for Kenya 2021	1	1	Draft report developed awaiting validation and submission
	To enhance research capacity of the Secretariat as part of knowledge management	Forge collaboration with key research institutions to carry out research on topical issues related to governance	Research report on governance issues developed	4	0	COVID 19 restrictions and suspension of learning in public institution

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		Train staff on research	No. of officer trained	10	0	COVID 19 restrictions and suspension of learning in public institution
	To improve the tracking and implementation of AUDA-NEPAD/APRM programmes in the Eastern Africa Region	Develop a database of projects and programs	Projects/programmes database	1	1	Database developed
Institutional Management and Development	To develop capacity to enhance efficiency and transparency in service delivery	Conduct a review of organizational structure and staffing levels	Updated organizational structure	1	0	The activity was deferred due to COVID 19
		Undertake a Training Needs Assessment	Training needs assessment report	1	1	The assessment was done

Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
						with guidance from Ministry of Public Service
		Review and implement staff insurance scheme	Implementation status report	1	1	The activity was implemented
		Develop staff pension Scheme	Staff Pension Scheme	1	0	The Secretariat had developed the proposals to aid procurement process
		Develop and implement staff performance appraisal system	No. of officers on PAS	30	30	All Secretariat staff trained on PAS
	To strengthen the legal framework	Institute a taskforce on the	Taskforce appointment memo	1	0	Consultations ongoing

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
Resource Mobilization and Partnerships	under which the Secretariat is established for ease of project funding and implementation	Secretariat's legal status				
	To mobilize adequate resources to finance the Secretariat programmes	Organize quarterly roundtable meetings with development partners for collaboration and resource mobilization NEPAD and APRM Programmes	Quarterly Round table meetings reports	4	0	Postponed due to COVID 19 restrictions
	To facilitate mobilization of resources for National and Regional	Develop a resource mobilization strategy	Resource mobilization strategy	1	0	COVID 19 restrictions

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
	flagship projects					

During the year under review the Secretariat did not have a stand-alone performance contract but contributed 7% of the Cabinet Secretary's targets for year on the following areas:

	PERFORMANCE CRITERIA CATEGORY	Description of activities	Annual Cumulative Achievements (Ending 30 th June, 2021)	Reasons for underachievement where applicable	Evidence	Responsibility
C2311	a.	Implementation of the County Peer Review Mechanism in 5 Counties (1%).	Secured acceding letters from eight counties to participate in the voluntary county peer review. Developed a Cabinet Memo to source for funds to undertake the activity	Inadequate budgetary provision	Draft Cab Memo	State Department for Planning
	b.	Tracking the implementation of the National Plan of Action (NPoA) (1%).	NPoA progress report done and presented by H.E the President during the APRM Forum virtual Summit on 25 th March 2021	N/A	Draft NPoA status Report for Kenya	State Department for Planning

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	c.	Preparation of an Annual National Governance Report for Kenya (1%).	Annual national governance report for Kenya prepared but not yet validated	COVID-19	Draft annual national governance report for Kenya 2021	State Department for Planning
	d.	Tracking and reporting on key governance indicators (Mo Ibrahim Index, Transparency International and World Governance Indicators) (1%).	Indicators tracked and draft report developed	COVID-19 restrictions to validate the report	Draft report on key governance indices for Kenya	State Department for Planning
	e.	Implementation of ECA-Kenya Macro Economic Model (1%).	Facilitated virtual training of technical officers to support the implementation of ECA Kenya Macro Model	COVID-19 restrictions of face-to-face meetings	Capacity building report	State Department for Planning

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	f.	Participation in the development of Agenda 2063 Progress Report for Kenya (1%).	Facilitated capacity building and development of draft Agenda 2063 report for Kenya	Reporting period was rescheduled to August 2021	Agenda 2063 training report	State Department for Planning
	g.	Tracking and reporting progress of PIDA-PICI project (LAPSSSET) (1%).	Tracking done, annual report developed and presented during the 9th PIDA Week	Fully achieved	PIDA Annual Progress Report 2020	State Department for Planning

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VIII. CORPORATE GOVERNANCE STATEMENT

Corporate Governance is a process through which the Council directs, controls institutional operations and is held accountable. It offers a good framework for engagement and synergy between the Governing Council, management and stakeholders for sustainable benefit of the Secretariat. NEPAD/APRM Kenya has put in place systems to ensure that high standards of corporate governance are maintained at all levels. This statement of corporate governance provides an update of NEPAD/APRM Kenya Governance performance to date.

The Council is the highest governing body of the Secretariat. It exercises leadership, enterprise integrity and judgment in directing the Secretariat so as to achieve continued prosperity for the Secretariat and its stakeholders.

Appointment of Council Members

The Council Members are appointed by the Cabinet Secretary responsible for the State Department for Planning for a renewable three-year term. Any removal of a Council member shall be through a formal revocation.

Council Charter

The Charter is a critical corporate governance tool of the Council which documents the composition, roles and responsibilities of the Council. This ensures effectiveness of each Council member's contribution in the governance of the institution by facilitating independent judgment, decision making and professional competencies. In the performance of its functions, the Council:

- Seeks policy guidance and direction from the NEPAD/APRM Focal Point, the Cabinet Secretary for National Treasury and Planning;
- Holds quarterly meetings and such additional meetings in such places and at such times as the Council shall consider necessary for the proper discharge of its functions;
- Carries out or cause to be carried out such studies or research as may inform the activities of the NEPAD and the APRM in Kenya; and

Have powers for the proper execution of its mandate, including the power to regulate its procedures.

Role of the Council

1. The Council offers strategic guidance, leadership and control of the Secretariat activities by clearly defining the strategic purpose, objectives and values; evaluates the strategic direction and adopts the annual work plans to support the management operations at the Secretariat.

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2. The Council constitutes and reviews the structure of the NGC Committees and approves reports and performance of each Council Committee. It also approves the Quarterly and Annual Reports and financial statements.
3. The Council assesses performance of the Management against targets and objectives as set out in the Secretariat's strategic plan as well as against best international practices.
4. The Council considers and gives consent to the Secretariat's overall budget and specific proposals for capital expenditure & acquisitions and strategic opportunities.
5. It reviews succession planning for the management team and approves senior executive appointments, organizational changes and remuneration.

National Governing Council Meetings

The Council's Charter provides for Council's quarterly meetings and special meetings on need basis for the proper discharge of its functions.

During the year under review, the Council met four (4) times for regular meetings and held additional one (1) special meeting.

The table below presents attendance of members to the Council meetings:

NGC Member	Attendance out of 5 Meetings
1. Prof. Michael Chege	5
2. Michael Kisilu	5
3. Anthony Muriu	3
4. Dr. Monica Kerretts-Makau	4
5. Hon. Elias Mbau	5
6. James Maina	5
7. Joshua Mwangemi	5
8. Nimo Mohamed	5
9. Nelly Nasike	1
10. John Nyongesa	2
11. Amb. Dr. Samori Okwiya	3

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12. Benson Mapesa	2
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**Mr. James Nyongesa, the alternate to the Principal Secretary Ministry of Foreign Affairs, joined the Council in the third quarter of the financial year replacing Nelly Nasike.*

**Mr. Benson Mapesa's acting CEO tenure ended in December 2020 and was replaced by Amb. Dr. Samori A. Okwiya.*

NGC Committees meetings

There are four NGC Committees which are the Audit and Risk Committee, Finance Committee, Human Resource and Development Committee and the Technical Committee.

1. Technical Committee

The key duty of the Technical Committee is to provide direction in execution of the Secretariat's mandate through NEPAD and APRM related programs. The Committees were reconstituted on the 27th NGC meeting held on 18th March 2021.

The table below presents attendance of members to the Committee meetings:

Name	Attendance	
	16 th October 2020	28 June 2021
Michael Kisilu	✓	N/A
James Maina	✓	✓
Dr. Monica Kerretts-Makau	x	✓
Nelly Nasike	x	N/A
Hon. Elias Mbau	✓	N/A
James Nyongesa	N/A	x

✓ Attended

x Not attended

N/A – Not Applicable to Member

NOTES

- *Mr. Michael Kisilu ceased to be a member of the Technical Committee on 18th March 2021.*
- *Ms. Nelly Nasike ceased to be a member of the Council in October 2020 and was replaced by Mr. John Nyongesa.*
- *Hon. Elias Mbau ceased to be a member of the Technical Committee on 18th March 2021.*

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2. Finance and Administration Committee

This is the Committee that oversees the support activities and sustainability of the Secretariat. This includes finances, human resource issues, strategy, administration and institutional sustainability.

The table below presents attendance of members to the Committee meetings:

Name	Attendance	
	3 rd December 2020	29 th June 2021
Dr. Monica Kerretts-Makau	✓	N/A
Antony Muriu	✓	N/A
James Maina	✓	✓
Joshua Mwangemi	✓	N/A
Nimo Maimuna	x	✓
Michael Kisilu	N/A	✓

✓ Attended

x Not attended

N/A – Not Applicable to Member

NOTES

- *Dr. Monica Kerretts ceased to be a member of the Finance and Administration Committee on 18th March 2021.*
- *Mr. Anthony Muriu ceased to be a member of the Finance and Administration Committee on 18th March 2021.*
- *Mr. Joshua Mwangemi ceased to be a member of the Finance and Administration Committee on 18th March 2021.*
- *Mr. Michael Kisilu was appointed as a member of the Finance and Administration Committee on 18th March 2021.*

3. Audit and Risk Management Committee

The duties of the Audit, Risk & Compliance Committee are based on six broad functions namely the Internal Control, Risk Management & Compliance, Financial Reporting, Internal Audit, External Audit, Compliance with laws and regulations and Compliance with the Secretariat’s Code of Conduct and ethical guidelines functions.

The table below presents attendance of members to the Committee meetings:

Name	Attendance			
	8 th July 2020	14 th December 2020	6 th April 2021	23 rd June 2021
Hon. Elias Mbau	✓	✓	✓	✓
Antony Muriu	✓	✓	✓	✓
Michael Kisilu	✓	✓	✓	N/A

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Nimo Mohamed	✓	✓	✓	N/A
Joshua Mwangemi	✓	✓	✓	✓

✓ Attended × Not attended N/A – Not Applicable to Member

NOTES

- *Mr. Michael Kisilu ceased to be a member of the Audit and Risk Management Committee on 18th March 2021.*
- *Ms. Nimo Mohamed ceased to be a member of the Audit and Risk Management Committee on 18th March 2021.*

4. Human Resource and Development Committee

The Committee was constituted on 18th March 2021. The human resource matters were previously handled by the Finance and Administration Committee. This committee deals with matters involving human resource functions. The table below presents attendance of members to the Committee meetings:

Name	Attendance
	18 th June 2021
Nimo Maimuna	✓
Michael Kisilu	✓
Joshua Mwangemi	✓

✓ Attended × Not attended N/A – Not Applicable to Member

Induction and training

The Secretariat has an elaborate framework to ensure that the Council effectively carries out its mandate. In terms of induction, newly appointed members to the NGC embark on a detailed programme to familiarize themselves with the operations of the Secretariat. Relevant background material is provided and a formal meeting is organized for interaction with Senior Management. For continuous improvement, topical courses are organized for the members to enhance their oversight role. In terms of evaluation, plans are undertaken to have members undergo a sensitization forum on performance evaluation before each one of them is evaluated.

Conflict of Interest

Members are required to disclose to the Council real or potential conflict of interest, which comes to their attention, whether directly or indirectly. The statutory duty to avoid situations in which they have or may have interests that conflict with those of

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the Secretariat has been observed by the Council. All transactions with all parties, Council Members or related parties are carried out at an arms' length policy. After an appointment to the National Governing Council, Members are required to make a formal declaration of any interest they may have in the course of their engagement with the Secretariat.

NGC Members Remuneration

During every Council meeting, present Council Members are entitled to a sitting allowance, sitting allowance and mileage reimbursement where applicable within government set limits for state corporations.

No.	Allowance	Chairperson	Board Member
1.	Honoraria	Kshs 80,000 per month	N/A
2.	Sitting	Kshs 20,000 per sitting	Kshs 20,000 per sitting
3.	Accommodation	Kshs 18,200 per night	Kshs 18,200 per night
4.	Airtime	Kshs 7,000	N/A
5.	Lunch	Kshs 2,000	Kshs 2,000
6.	Transport	Determined by the prevailing Government Guidelines	Determined by the prevailing Government Guidelines
7.	Personal Accident Cover (Not life)	Procured competitively	Procured competitively
8.	Medical expenses	Inpatient- Kshs 2 million per annum Outpatient- Kshs 100,000 per annum Last expenses (Self)- Kshs 100,000	Inpatient- Kshs 2 million per annum Outpatient- Kshs 100,000 per annum Last expenses (Self)- Kshs 100,000

Code of Ethics

The Secretariat is committed to high standards of integrity, behavior and ethics. All employees of the Secretariat are expected to avoid activities and financial interest, which could give rise to conflict of interest with their responsibilities in the Secretariat. Strict rules of conduct embedded in the Secretariat's Human Resource Policies and Procedures Manual apply to the entire Secretariat's staff.

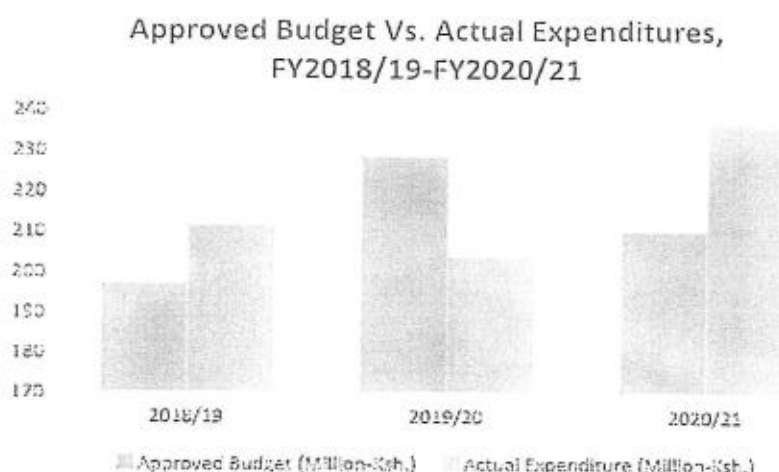
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IX. MANAGEMENT DISCUSSION AND ANALYSIS

a. Financial performance

NEPAD/APRM Kenya Secretariat is a line-item under the Macro and International Relations Division in the State Department for Planning. During the previous Medium Term Expenditure period, FY2018/19 to FY 2020/21, the Secretariat cumulatively received a total of **Ksh. 632.25 million** and spent **Ksh.627.79 million**. The graph below describes the trend of receipts and expenditures per financial year of funds for the Secretariat.



During the FY 2020/21 the Secretariat approved budget was **Ksh.210, 130,000** from the exchequer and **Ksh.3, 852, 975** from APRM Continental Secretariat and spent **Ksh. 239,895,736**

b. Operational Performance

Operational Highlights of NEPAD Programmes

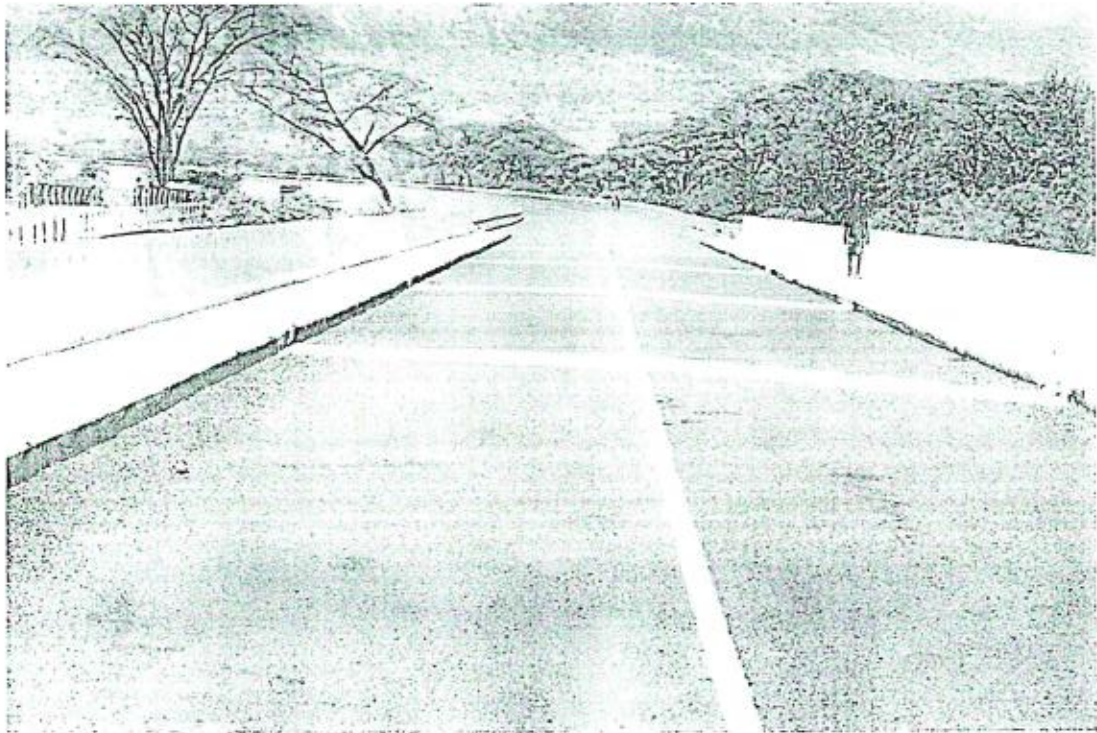
During the period under review, the World was battling the Covid-19 pandemic which hindered various activities from March 2020. The pandemic led to the slow execution of most socio-economic activities thus the Secretariat's planned projects could not be achieved as earlier anticipated. Despite this, the Secretariat was able to accomplish several projects and activities as highlighted below:

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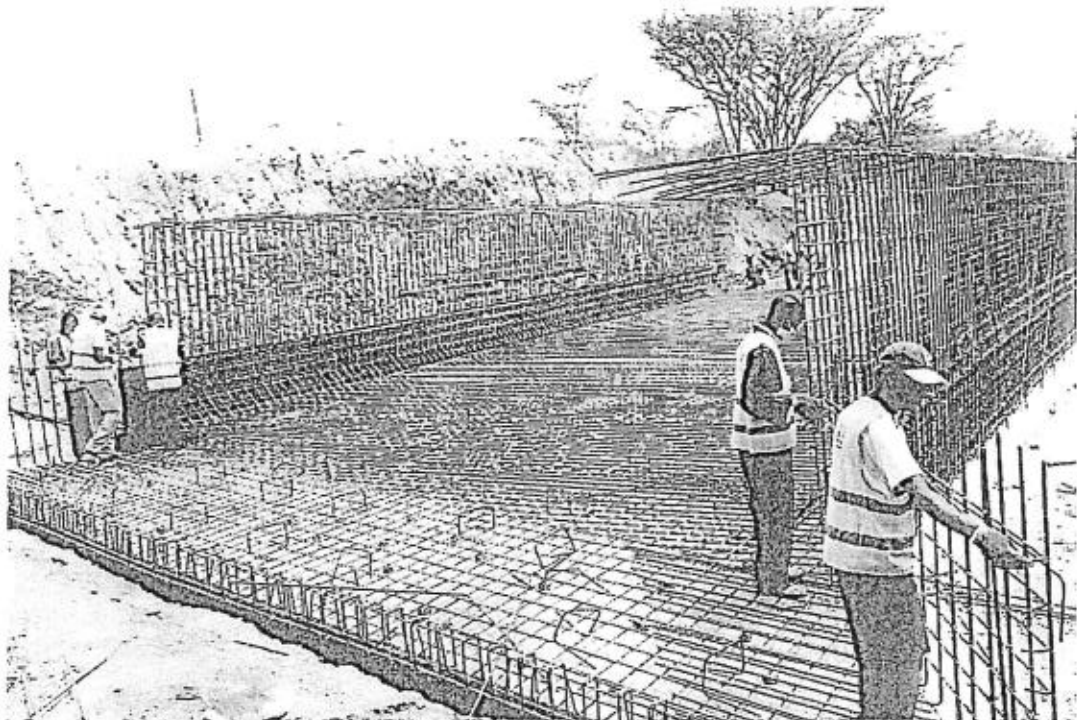
Monitoring and Evaluation of Integration Roads

In bid to enhance the country's support for the AU agenda to integrate the continent and accelerate the implementation of Africa Continental Free Trade area (ACFTA), the Secretariat in collaboration with KENHA undertook M & E on the integration roads from Sirare/Isbania-Ahero, Malaba - Busia -Kisumu -Ahero and Kitale- Kainuk, Kitale to the Kenya-Uganda border at Suam. From the exercise, it was noted that progress has been achieved in the construction of the various linking roads which are envisaged to improve regional integration and trade facilitation between Kenya, Tanzania, Uganda, South Sudan and Ethiopia through the promotion of regional integration.



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Nursing and Midwifery

Based on the realization that nurses and midwives play an important role in tackling the public health challenges present in the maternity setting, the Secretariat in collaboration with UNFPA and Moi University organized a pilot training for nurses and midwives. The training was held in Uasin Gishu and attracted 20 participants across

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the sub-county health facilities. This was prompted by the need to take extra care during delivery process escalated by the health sector threatening Covid-19, that requires people to keep social distance, put on face mask all the times and observing stringent hygiene measures. The training also aimed at eliminating the misconception and fear of childbirth, and provide midwives/nurses with adequate maternity care information and support in order to satisfactorily prepare women and families for favorable childbirth.

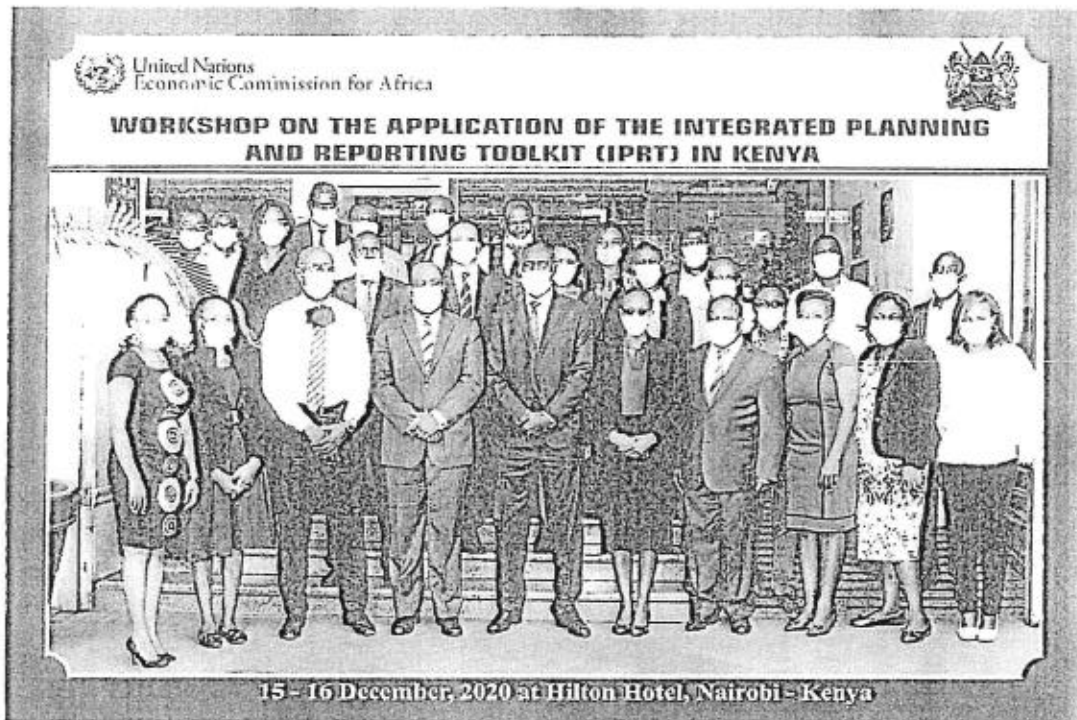


Training Workshop on Integrated Planning and Reporting Toolkit (IPRT)

During the period under review, the Secretariat also collaborated with ECA and AUDA-NEPAD to undertake capacity building of Economists and Statistician on the Integrated Planning and Reporting Toolkit (IPRT). The IPRT is designed to assists member States implement and simultaneously report on the national development plans and international commitments such as the Agenda 2030 (SDGs) and Africa's Agenda 2063. The toolkit also seeks to align the output/outcome, targets and indicators of the development plans to ensure harmonized structure to track progress of implementation.

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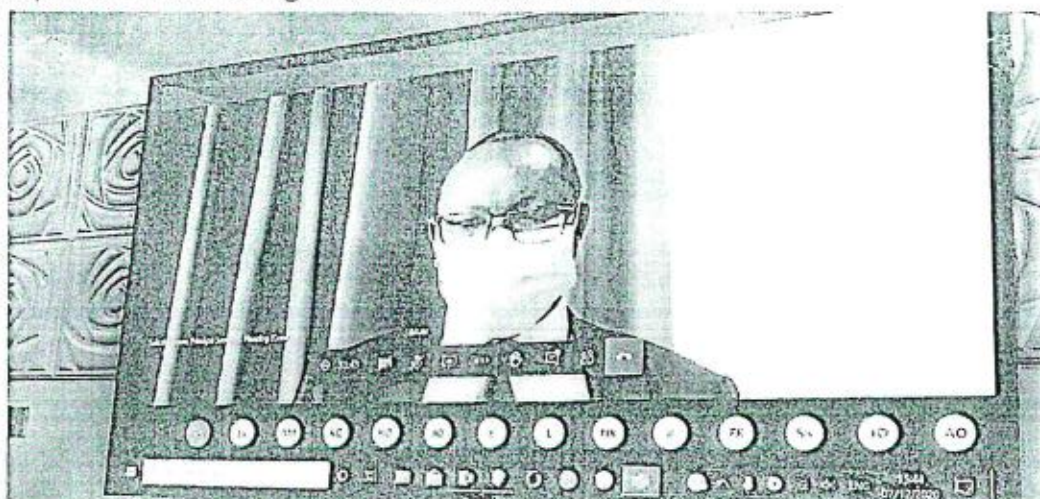
Training Workshop on Agenda 2063's 1st Ten Year Implementation Plan reporting template.

The training was organized in partnership with AUDA-NEPAD covered the Agenda 2063's 1st Ten Year Implementation Plan reporting template. The AUDA-NEPAD

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Agenda 2063 Reporting Template focuses on harmonized reporting of progress in the implementation of Agenda 2063 across counties.



The training assisted the participants gain skills for compiling and reporting on country development plans in line with the achievement of the AU Agenda 2063 targets. In this regard, Kenya is expected to submit a progress report to the AU regarding the attainment of Agenda 2063 targets and the SDGs goals through the Voluntary National Reporting (VNR).

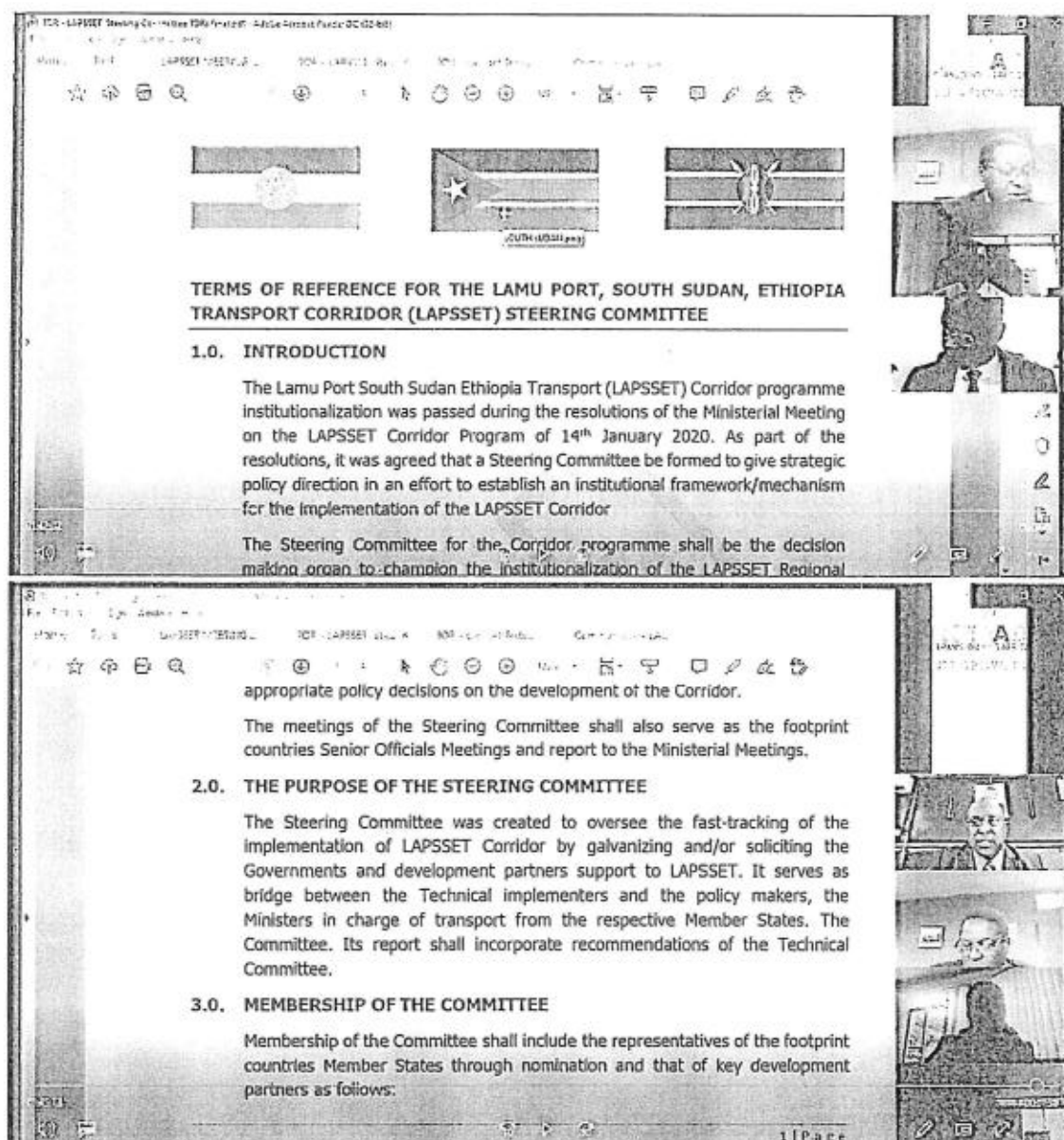
LAPSSET Programme Regional Coordination Framework

NEPAD Kenya in collaboration with ECA consultant convened a meeting of Kenya's Key stakeholders in the implementation of LAPSSET on the 25th of January 2021 at Hilton Hotel. The main objective of the meeting was to review the draft TORs and discuss the way forward to accelerate the implementation of the LAPSSET Programme Regional Coordination framework. The meeting brought together participants from: Ministry of Transport; LCDA; Kenya Ports Authority; NEPAD Kenya and the Office of the High Representative for Infrastructure Development in Africa.

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A follow-up meeting was held virtually on 24th March 2021 where the committee reviewed the Terms of Reference and charted the way forward regarding the implementation of the LAPSSET Regional Coordinating Framework.



Development of a Concept Note on the Establishment of PPP Framework

The NEPAD-APRM Kenya Secretariat, with support from AUDA-NEPAD prepared a draft Concept Note proposing for the development and establishment of a Public Private Partnership (PPP) Framework for the continent. The Framework seeks to promote the effective, efficient and sustainable delivery of PPP projects and programs on the continent through Continental and Regional infrastructure development initiatives such as PIDA and PICI. The framework is intended to be piloted in the Eastern Africa region before a continental rollout can be undertaken. Various

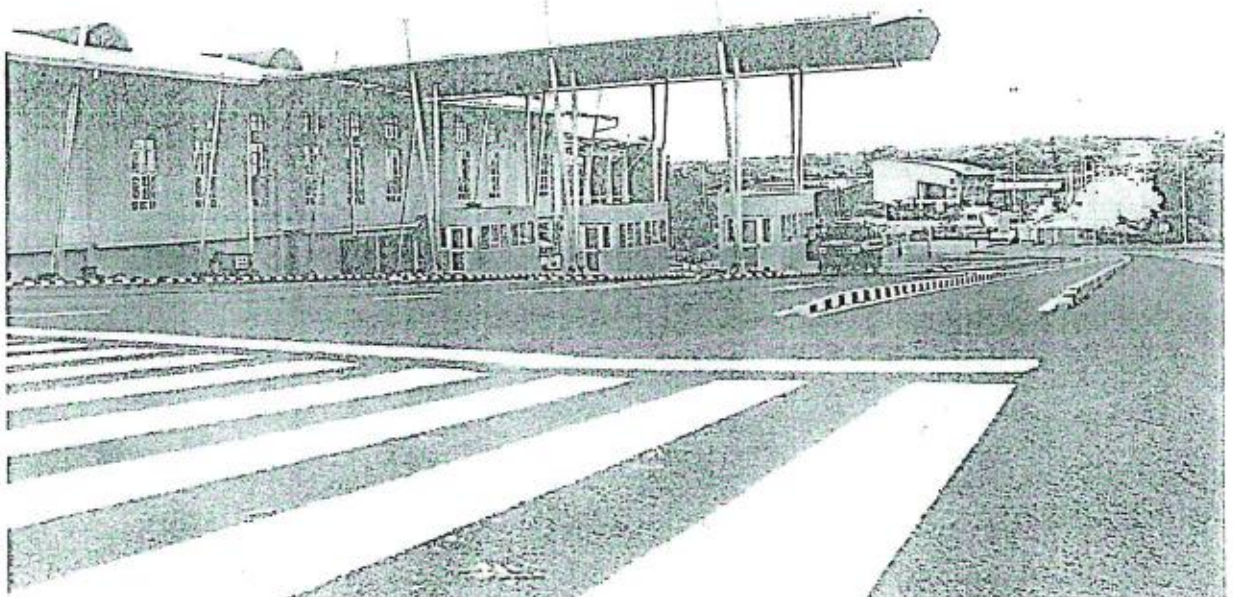
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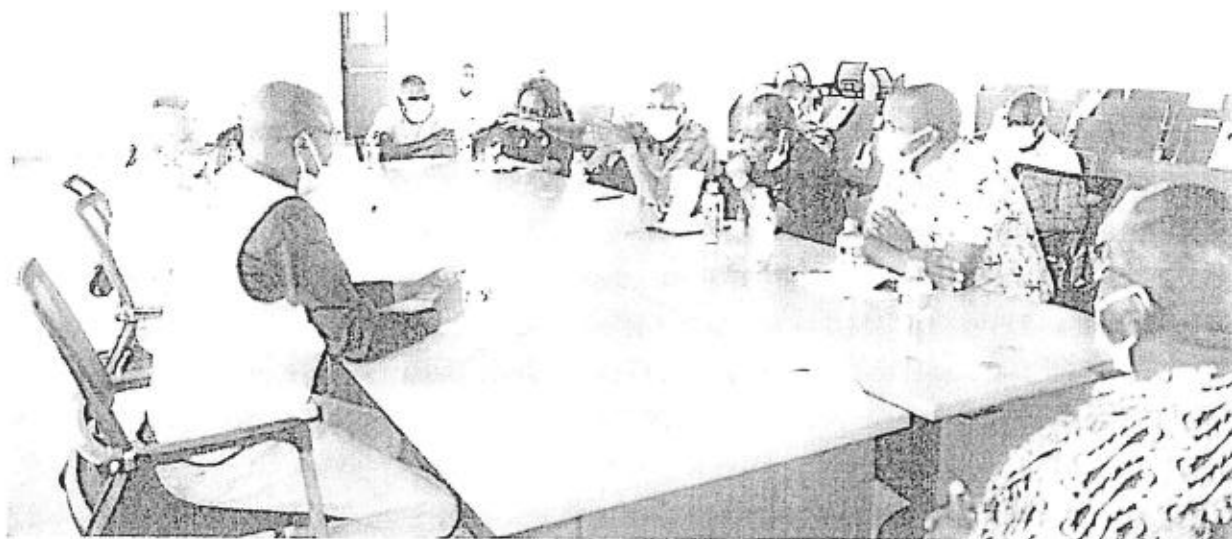
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meetings have therefore been convened by AUDA-NEPAD and NEPAD Kenya, to review the concept note and discuss the roadmap for the actualization of the mandate.

Monitoring and Evaluation of LAPSSET Corridor (Isiolo - Moyale)

The Secretariat is mandated to enhance the country's support for the AU Agenda to integrate the continent and accelerate the implementation of ACFTA. In this regard, the Secretariat in collaboration with LAPSSET Coordination Development Authority (LCDA) undertook M & E of a section of the LAPSSET Corridor. The team also inspected Isiolo International Airport, Isiolo-Moyale Road and the Moyale One Stop Border Post (OSBP). During the mission, the Secretariat also undertook an assessment of the viability of the Kibwezi-Kitui-Embu Corridor which is an alternative route for cargo evacuation from Mombasa to Moyale. The team prepared a detailed report on the findings with recommendations to both the implementing and coordinating agencies to consider.





Kenya's Agenda 2063 First Ten-year Implementation Plan and Biannual Report

The AU member States are required to domesticate the Africa Agenda 2063 and the First Ten-year Implementation Plan which should be reported on biannually on the progress made. Kenya domesticated the Agenda 2063 in its Third Medium term Plan (MTP III), the County Integrated development Plans (CIDPs) and the Sector Plans. However, Kenya is yet to report on progress in the implementation of the Agenda 2063 despite her being held in high esteem by other Member States in such matters. NEPAD-APRM Kenya was therefore given the mandate to ensure the Country reports on the progress of Agenda 2063 implementation in Kenya. During the 4th Quarter, the Secretariat, through the office of the Principal Secretary, State Department for Planning organized for a virtual training of Economists in 28th April 2021, on the AU approved Agenda 2063 Implementation Toolkit facilitated. The session was conducted by officers from AUDA-NEPAD with the objective to equip participants from Ministries, Department and Agencies (MDAs) on the Reporting Tool and its application for the Country's Agenda 2063 First 10 Year Implementation Plan Report.



Following successful capacity building session, NEPAD in partnership with the State Department for Planning organized a virtual meeting for MDAs to review the outcome

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of the capacity building session and chart the way forward on populating the reporting tool as per the agreed timelines.

From 13th - 19th June 2021, the Secretariat participated in a workshop to compile, review and validate the data for the Country's draft Agenda 2063 report and development of the first draft of the report. The retreat produced a draft report which will be presented to the African Union Commission in August 2021 after being finalised and validated at the Sub-national, National and Regional levels.

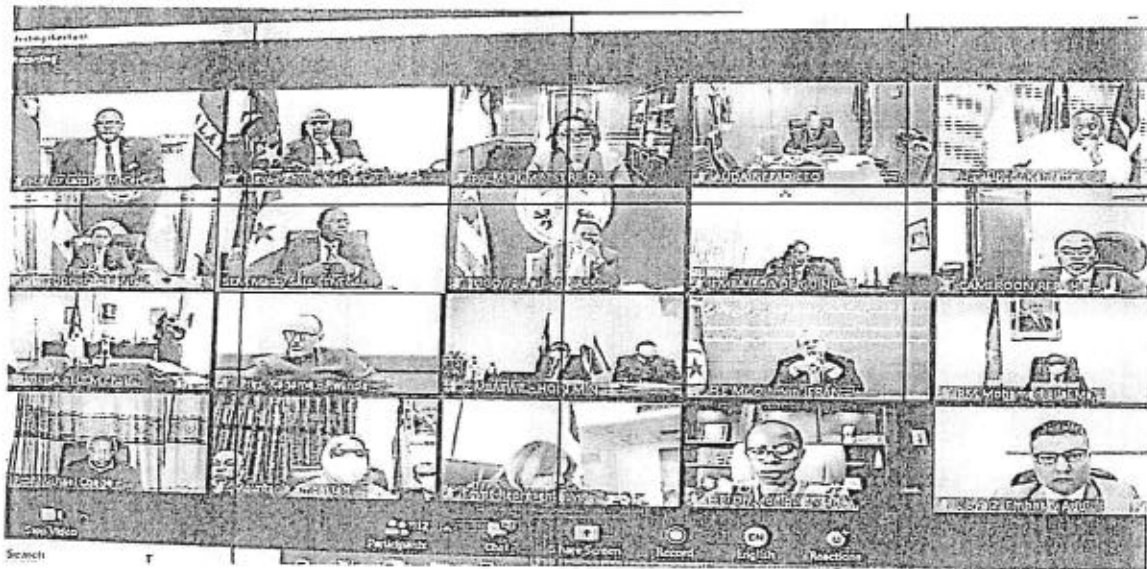
38th NEPAD Heads of State and Government Orientation Committee (HSGOC)

The NEPAD Heads of States and Government Orientation Committee (HSGOC) provides leadership to the NEPAD process, sets policies, priorities and the programmes of action. This year, the 38th HSGOC meeting was held virtually on 25th May 2021 hosted by the African Union Development Agency (AUDA-NEPAD) and Chaired by H.E President Paul Kagame. For Kenya's active participation, the Secretariat ensured H.E the President and the Focal Point, CS National Treasury and Planning were well briefed and provided with the status reports giving the position of various issues for the government of Kenya.



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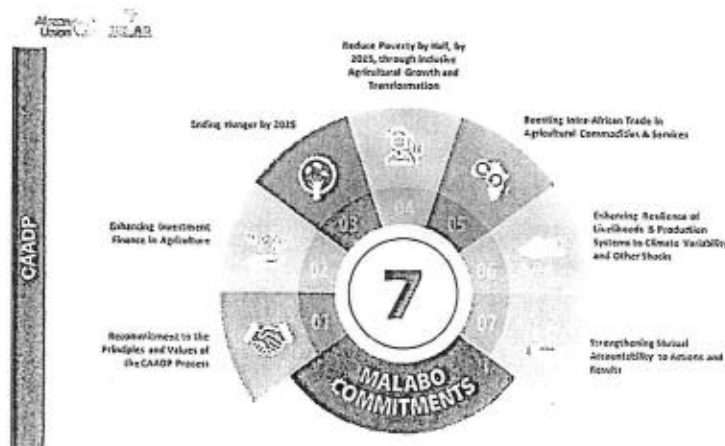
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In his speech, the President affirmed the role of NEPAD in promoting and ensuring successful implementation of the Presidential Infrastructure Champion Initiatives (PICII) among them the Lamu Port South Sudan Ethiopian Corridor (LAPSSET) programme. The President further noted that NEPAD, which was adopted in 2002 by the African Union as a continental socio-economic development framework, should be used to consolidate expertise and other resources needed to uplift Africa's economy. He further added that NEPAD is an important tool that can help mobilize resources for the continent to enable it achieve tremendous growth in all sectors.

Launch of the 3rd Biennial Review (BR) reporting process on Comprehensive Africa Agriculture Development Program (CAADP)

On 27th May 2021, the Secretariat participated in the official launch of the 3rd Biennial Review (BR) reporting process on Comprehensive Africa Agriculture Development Program (CAADP).



The 3rd BR report which will be presented during the 2022 African Union (AU) Summit, was due for submission to the African Union Commission through the Regional

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Economic Communities (RECs). The aim of the BR process is to track the progress of the seven Malabo commitments of the CAADP. Further, the BR Mechanism aims to motivate increased performance by AU Member States to deliver on targets set by the Malabo Declaration. The meeting's agenda was to share the 2nd BR results and roadmap for the 3rd BR development process.

Operationalization of the 1st Berth of Lamu Port

The Secretariat participated in the operationalization of the first berth of the new Lamu Port presided over by President Uhuru Kenyatta on 20th May 2021. This marked a major milestone for the regional Lamu Port-South Sudan-Ethiopia Transport Corridor project (LAPSSET) launched in 2012. When complete, the port will have 32 berths, 29 of which will be financed by the private sector, making it the largest deep-water port in Sub-Saharan Africa. The President also launched the 114 KM Garsen-Witu-Lamu Road which will facilitate the movement of cargo in and out of Lamu Port. During the event, the participants witnessed the docking of Maersk operated MV Cap Carmel and MV Seago Bremerhaven, the first and second vessels to dock at the new port respectively.



LAPSSET Regional Ministerial Meeting

The Secretariat Coordinated a Regional Ministerial meeting convened by the Economic Commission for Africa on LAPSSET from 28th June – 2nd July 2021 in Addis Ababa, Ethiopia. The AU High Representative for Infrastructure Development in

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Africa, Hon Raila Odinga and the Focal Point Ministers from the three countries were present. The representatives from Kenya, Ethiopia and South Sudan deliberated on the proposed LAPSSET regional body and signed TORs of Steering Committees paving the way to the establishment of a regional coordination mechanism for the LAPSSET corridor program among the footprint countries. It is envisioned that these instruments will see the three countries oversee the implementation, management and operations of the LAPSSET corridor projects.



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Roadmap of implementation of Rural Education Transformation Programmes (ReTRA)

NEPAD-APRM Kenya Secretariat with the Ministry of Education and the Binary University launched the roadmap of implementation of Rural Education Transformation Programmes (ReTRA). The programme components include;

- ReTRA Academic- For Bachelors level delivered by the University using real time classes
- ReTRA Skills- Delivered by certified trainers from Malaysia to rural youth.
- ReTRA Education- Focus in primary and secondary education using RTC Mode.

In the fourth quarter of the year, the Secretariat and the Ministry of Education revised the Concept Note and draft MOU with Binary University. The MoU was shared with the Attorney General (AG) for review and direction and it has been finalised and forwarded to Binary University. The purpose of this Memorandum of Understanding is

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- To forge a partnership that will enable Kenyan students from rural areas to access international quality education through Real Time Class (RTC) without enquiring them to physically move from their counties.
- To enable students from rural areas to access higher education with minimal cost or at no cost through the creation of a smart partnership based on a PPP model.
- To support Sustainable Goal number 4 of the United Nations of ensuring inclusive and equitable quality education and promotion of learning opportunities for all

Collaboration with Forum of Small Medium Economic Africa ASEAN (FORSEAA)

NEPAD-APRM Kenya sought collaborations to support SMEs in the agriculture sector and support on the blue economy sector in Kenya. The Secretariat engaged the Forum of Small Medium Economic Africa ASEAN (FORSEAA) to provide opportunities for farmers to generate value addition for their produce. The Secretariat developed Memorandum of Understanding to forge a partnership that will enable Kenyan farmers to generate value addition of agriculture and food-based products which meet international health standards and enable Kenyan farmers to create high yields for the community farming and adoption of sustainable eco-friendly technology. The MoU has been shared with FORSEAA for consideration.

Centre for Excellence on Blue Economy

On blue economy, the Secretariat developed a concept note shared with BlueLab and The Food Systems Innovation Lab to mobilise donor support to set up a Centre for Excellence on Blue Economy at the Technical University of Mombasa. The Centre of Excellence will,

- i. Improve governance and use of marine space and resources in the country by use of Research and Development investments in private sector and academia
- ii. Create a coordination hub along the coastal region to support a Sustainable Blue Economy by procuring market innovations
- iii. Strengthen capacity building, document best practices and create a platform for knowledge management and sharing, lessons on blue economy to minimise coordination challenges amongst government entities.

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- iv. Harnessing the partnership ecosystem to bring expertise and best practices for implementation by promoting linkages between government and private sectors.

Stakeholder's Operational and Annual Work Planning Workshop for the New Phase of ATVET for Women Project

From 2012 to 2020, the AUDA – NEPAD, implemented CAADP with support from the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) in the “Promotion of Technical Vocational Education and Training for the Agricultural Sector in Africa (ATVET) project. In 2017, the ATVET for Women (ATVET4W) project was added which focused on women to enhance their participation and empowerment in ATVET. The ATVET4W has been implemented in 6 countries namely: Kenya, Ghana, Malawi, Benin, Burkina Faso and Togo. Within these countries, the project works together with the ministries of agriculture, gender, education, vocational education and/or labour. The ATVET4W project duration has since been extended to run up to October 2022, and this therefore necessitated a planning workshop for the next phase. The Secretariat was therefore requested to participate in the above stakeholder's workshop held in July 2020.

Other activities where the Secretariat participated:

1. **Launch/webinar of the Development Cooperation Forum (DCF) Survey Study** in July 2020 alongside the 2020 High-level Political Forum. The 2020 DCF Survey Study reviews the enablers of effective development cooperation and their potential import in COVID-19 response and recovery.
2. **Webinar on Strengthening the Engagement of Women in CIS Generation, Packaging, Dissemination, Uptake and Use** held in August 2020. The main objective of the webinar was to strengthen the engagement of women in CIS at regional level and to build their capacity and awareness of climate information tools and resources, which they can utilize to support the CIS value chain for the benefit of their countries and communities.
3. **Launch of the Interim Report of the High-Level Panel on International Financial Accountability, Transparency and Integrity (FACTI) for achieving the 2030 Agenda** held in September. The event was convened to present the interim report of the FACTI Panel, which identifies the major gaps in implementation and the systemic shortcomings of the existing international frameworks for tax cooperation, anti-corruption, anti-money laundering.

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4. **Workshop to promote manufacturing of personal protective equipment (PPE) in Africa** held in September 2020. Over 300 participants representing policymakers, regulatory agencies, the private sector, government and non-government institutions, manufacturers and distributors of PPE, PPE technical experts, multilateral and bilateral organizations, attended the workshop organized by the Infection Prevention and Control Technical Working Group of the Africa Task Force for Coronavirus Response (AFTCOR). This workshop was therefore organized to respond to the growing and urgent need for local manufacturing of high-quality and standardized PPE to meet the increasing demand in the continent.
5. **Launch of Medium Small and Micro enterprises (MSME) Academy** organized by AUDA-NEPAD (the African Union Development Agency) in partnership with Ecobank Group. Spearheaded under the AUDA-NEPAD “100,000 MSMEs by 2021” (100K MSMEs) programme for Africa’s Micro Small and Medium Enterprises, the Academy provides easy access to practical training and resources on financing opportunities in various countries, the how in building digital presence for businesses and how to adapt business operations in the era of the COVID-19 pandemic.
6. **The 2020 Africa Industrialization Week** was held virtually through a series of webinars. In this regard, the Secretariat participated in the various webinars organized by UNECA in partnership with AUDA-NEPAD. The main objective of the AIW 2020 was to bring together various stakeholders involved in Industrialization on the continent to raise awareness of the strides made to industrialize Africa and highlighted the various activities being implemented, as well as the challenges faced in the efforts to advance structural transformation in Africa.
7. **Workshop to Prepare Kenya’s Report on International Conference on Population and Development (ICPD) commitments.** The Secretariat was instrumental in the Annual Report Writing workshop organized by the National Council for Population and Development (NCPD) to compile the achievements attained by the Government so-far towards the realization of Kenya’s ICPD 5 commitments.
8. **Calestous Juma Executive Dialogue on Innovation and Emerging Technologies (CJED) Consultative Roundtable** held in October, 2020 organized by African Agricultural Technology Foundation (AATF) and AUDA-NEPAD under the theme: *Enhancing Political Will towards harnessing Agricultural Biotechnology, Innovation and Emerging Technologies for Africa’s Rural Economic Transformation*. The executive dialogue aimed to strengthen the knowledge

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and capacity of African executives, senior officials, decision and policy makers, researchers and academia on innovation and emerging technologies.

9. **2020 Edition Malabo Agricultural Policy Learning Event (MAPLE)** held in December 2020. The virtual event drew participants from across Africa and representing the Public Sector, Private Sector, farmer groups, civil society, youth, academia and media, convened by the African Union Commission (AUC), African Union Development Agency (AUDA-NEPAD) and partners. MAPLE 2020 offered a platform for detailed discourse on continental agricultural policy processes - highlighting progress, lessons learned, and developing collective actions to drive the Malabo Agenda.
10. **UN Department of Economic and Social Affairs (DESA) Workshop on Sound Policy Making for Sustainable Development** held in February 2021, which aimed at sharing knowledge, raising awareness and providing a platform to connect participants with partners in other countries, the UN system and other organizations to undertake action-oriented activities on sound policymaking. The workshop was intended to benefit policymakers in centres of Government, ministries of finance, planning and public administration of developing countries.
11. **Calestous Juma Executive Dialogue on Innovation and Emerging Technologies (CJED)** organized by AUDA-NEPAD as part of its webinar series on harnessing innovation and emerging technologies for Africa's development. In this regard, the Secretariat participated in the CJED webinar on "Experience sharing and lessons learned during the COVID-19 pandemic: impact on personal wellbeing and livelihoods and adapting to the "New Normal".
12. **United Nations Economic Commission for Africa Forum on Integrated Implementation of Agendas 2030 and 2063.** The forum sought to advance integrated implementation of the 2030 Agenda and Agenda 2063, which are mutually reinforcing. To that end, the Regional Forum provided a multi-stakeholder platform for follow-up and review of progress and challenges in the implementation of the two Agendas, while strengthening learning and advocating effective policy measures and actions.
13. **Webinar on Promoting MSME formalization through the Cooperative Enterprise Model** jointly organized by the Division for Sustainable Development Goals, Department of Economic and Social Affairs, the United Nations (DSDG/DESA) together with the Micro and Small Enterprise Authority (MSEA) Kenya. It aimed to explore good practices in promoting Micro-, Small and Medium-sized Enterprises (MSME) formalization through leveraging the cooperative enterprise model and drawing on lessons from the successful

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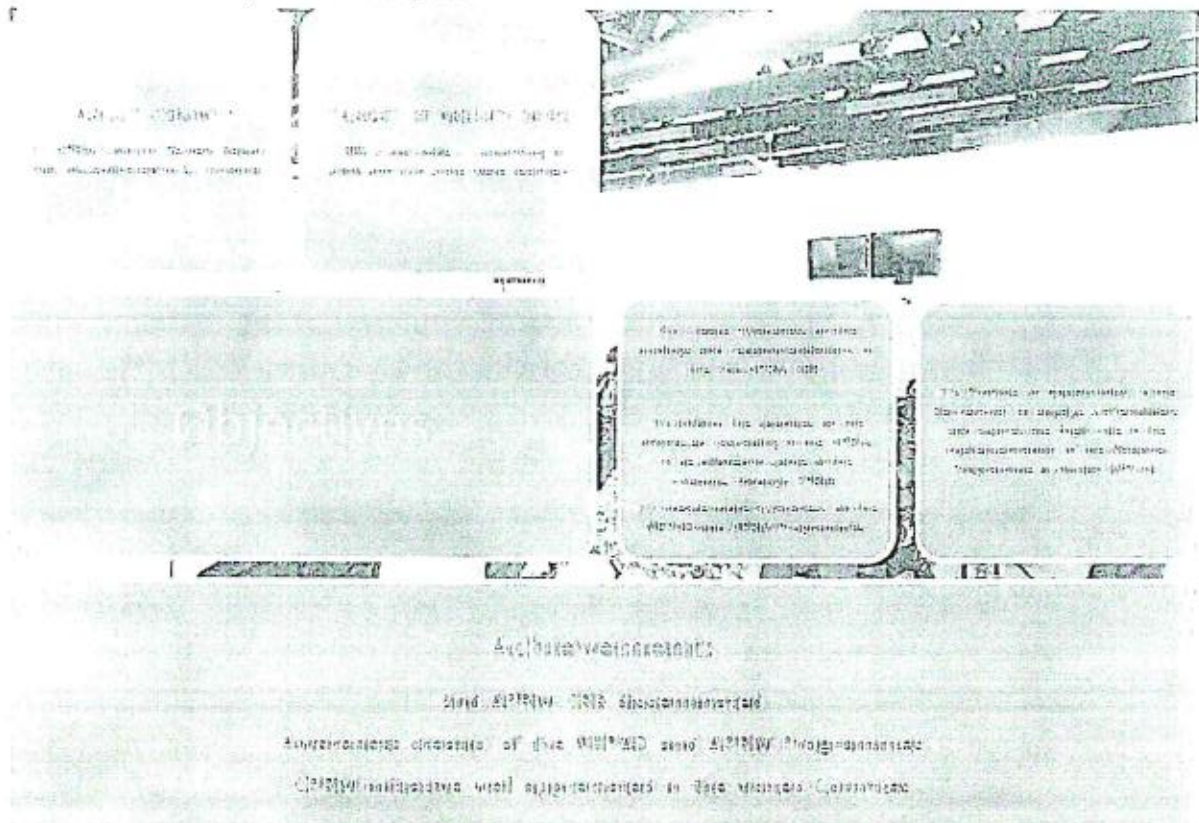
experience of Kenya. DSDG/DESA has supported formulating the MSEA Strategic Plan 2020-2024 that constitutes an overarching framework to address key challenges facing the growth of the MSME sector in Kenya. The strategic plan has highlighted priorities to expand contributions of MSMEs to sustainable development visions, such as the Sustainable Development Goals (SDGs), Kenya Vision 2030 and the Big 4 Agenda, in which the issue of MSME formalization has been included.

- 14. Open Day: Skills Transformation, Breakthrough Innovation Leading to Change** organized by the Kenya Federation of Employer (KFE), National Industry Training Authority (NITA) and the Skills Initiative for Africa (SIFA). The open day aimed at being a career-focused and professional development event that sought to promote and develop student leadership skills, provide career connection opportunities for the trainees, and allow trainees to show case their skills to prospective employers.
- 15.4th Calestous Juma Executive Dialogue (CJED) on strategic innovation and emerging technologies for smart agriculture to strengthen Africa's food security.** The executive dialogue strengthened the capacity of senior policy and decision-makers through the exchange of knowledge and national experiences, networking, experiencing diversity and building mutually beneficial relationships. The session focused on emerging technologies in the 21st century suitable for Africa's sustainable agriculture and food security. In recognition of the seminar participation, participants were awarded online certificates of achievement by AUDA-NEPAD.
- 16.9th Kenya National Monitoring & Evaluation Week** hosted by the State Department for Planning. The conference was themed: *"Monitoring and Evaluation in the context of Covid -19 pandemic"* and was held in May 2021. This event is hosted every year bringing together county, national, regional and international multidisciplinary practitioners drawn from government, civil society organizations, private sector and development partners to discuss generation and use of M&E findings to inform policy decisions. The Conference provides an opportunity for sharing experiences and good M&E practices for development planning.

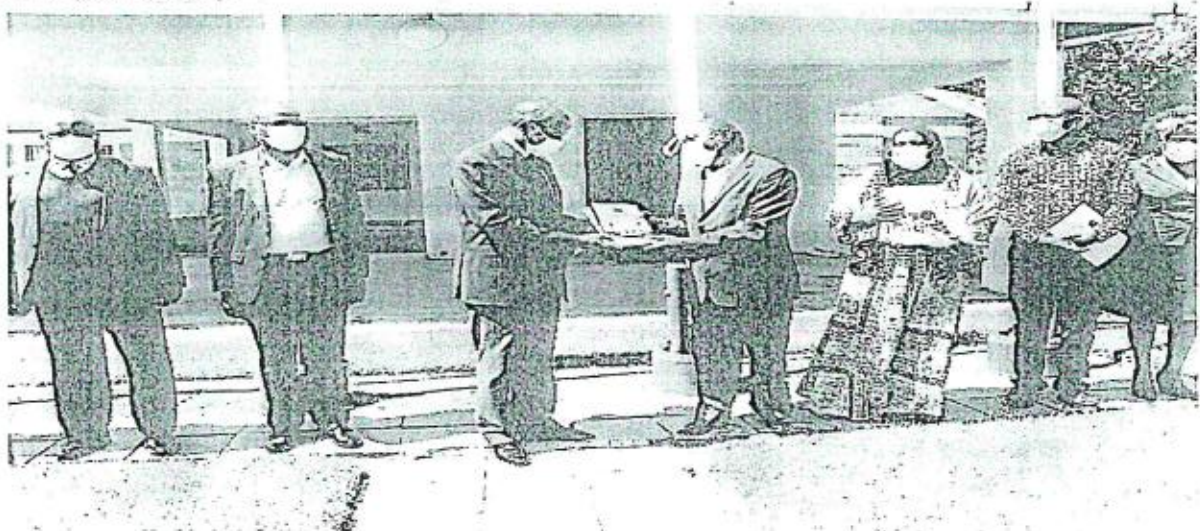
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Operational Highlights-APRM and Governance Programmes Dissemination of the 2nd APRM County Review Report.



Hon. Gov Ndiritu Muriithi being presented the 2nd CRR by Hon. Elias Mbau in Laikipia County.



The Key issues raised among the Counties were;

- Unemployment- County stakeholders expressed that the government was not adequately addressing the issues of unemployment especially among the youth.

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- Inter and Intra county conflicts due to porous borders leading to economic and social conflicts.
- Stalled County projects- The citizens raised concerns on the various incomplete County projects.
- Corruption- There was great concern on the efforts of both levels of government in curbing corruption cases.

Development of the Kenya National Governance Report (NGR)

The Africa Governance Architecture (AGA) in collaboration with the APRM published an African Governance Report in February 2019 in Nairobi, Kenya. The report recommended that member states should develop an annual National Governance Report taking into consideration some key governance indicators, such as rule of law, democracy, human rights, freedoms, inclusiveness, efficiency, effectiveness, natural resources management, accountability among many others.

As one of the pioneer countries identified to pilot the NGR Framework, Kenya through the Secretariat held a preparatory workshop with key stakeholders; Kenya National Bureau of Statistics (KNBS), State Department for Planning, Monitoring & Evaluation Department to develop national indicators and a methodology that would be used for data collection during the exercise.

The objectives of the activity were:

- To develop national indicators for the NGR.
- To consult with key stakeholders on the appropriate methodology of the exercise.
- To develop a roadmap for the exercise.

Achievements

- Development of NGR Kenya concept.
- Development of Key Informant Interview (KII's) and Focus Group Discussion (FGD's) NGR questionnaires.
- Resource mobilization for development of NGR.

Developing the National Programme of Action (NPoA) Annual Progress Report (APR)

The National Plan of Action being a product of APRM Country Review Report. The NPoA presents a clear, time-bound commitment on governance and socio-economic

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development priorities over the next 3-5 years. The NPoA is informed by the countries priorities and recommendations made by the APR Panel of eminent persons. The country reviewed is mandated to track the implementation of the NPoA on an annual basis.

The secretariat assessed the performance of the various NPoA programmes and projects both at the National and County level, through the guidance of the National handbook of reporting indicators, and validation of the report by the relevant MDAs and Academia.

The objectives of the activity were;

- To draft the NPoA APR.
- To assess data and review relevant documents of Government programmes and plans (MTP III Reports, Ministerial Annual Monitoring and Evaluation Reports (MAMERs), Annual Expenditure Reviews).

Achievements

The Secretariat developed the Annual Progress Report on the Implementation of the NPoA which was presented by H.E the President to his peers during the 30th APRM Summit on 25th March, 2021.

County Secretary County Peer Review Mechanism Workshop

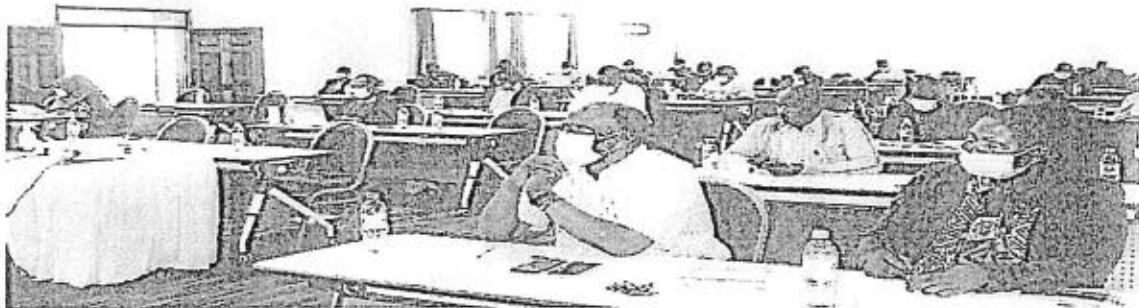
The Secretariat carried out a sensitization workshop for County Secretaries on the County Peer Review Mechanism. The participants were drawn from various counties with representation from Council of Governors and Strategic Partners.



CEO, NEPAD/APRM Kenya Secretariat Amb. Dr. Samori A. Okwiya giving his opening remarks during the sensitization exercise of the County Peer Review Mechanism

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County Secretaries and County Representatives during the CPRM Sensitization workshop in Naivasha

The objectives of the workshop were;

- To deliberate on the CPRM survey instruments.
- To develop a roadmap for the implementation of CPRM.
- To have a comprehensive dialogue to secure buy in from counties willing to be peer reviewed.

Achievements

- Revised agreed CPRM tools (FGD's, CEC's, Political Class and General Public)
- Updated list of Counties willing to be part of CPRM.
- Agreed roadmap on CPRM

30th Summit of Heads of State and Governments Participating in the APRM

The Secretariat participated in the 30th Summit of APR Heads of State and Government. His Excellency, President Uhuru Kenyatta presented Kenya's progress made on the implementation of the recommendations incorporated in the NPoA of Kenya's Second Country Review Report which was conducted in 2017.

There were notable achievements reported during the summit under the four APRM thematic pillars. They included;

- Strengthened financial sector to ensure investors are supported with affordable credit.
- Created and strengthened frameworks for civic education and public participation.
- Empowering of vulnerable groups by increasing access to funds.
- Enhanced systems for asset tracking and recovery.

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- High priority to the health sector in the country by investing in community and primary healthcare services.



President Uhuru Kenyatta presenting Kenya's second country review report to the 30th summit of African Peer Review Forum of Heads of state and Government held virtually

NATIONAL GOVERNANCE REPORT (NGR) FOR KENYA 2021

Kenya, was selected to be the pilot country with regards to the development of the National Governance Report (NGR). To this end, the Secretariat in conjunction with the APRM continental secretariat and KNBS facilitated the development of National Governance Report (NGR) for Kenya 2021.

The report seeks to provide credible and reliable data on governance issues for both national and regional stakeholders and promote citizen-centred governance as a strategy of strengthening democracy, accountability and inclusiveness. This will enable the identification of best practices that could be shared amongst AU member states.

The secretariat is currently working closely with the consultant in the finalization of the NGR before submission to the APRM continental Secretariat for validation and approval for onwards transmission to the APR Summit.

The objectives of the activities were;

- To collect data from state and non-state actors.
- To track the status of National Governance indicators.

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Annual Report and Financial Statements for the Period Ended 30 June, 2021

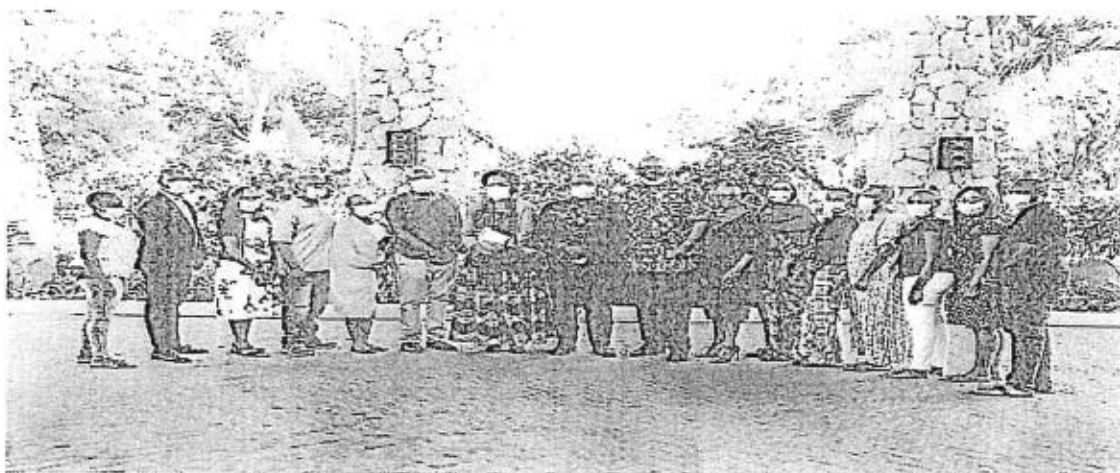
Achievements

- Draft National Governance Report.
- Created awareness among the citizens on national governance indicators.

KENYA'S TARGETED REVIEW (BIG 4 AGENDA)

During the launch of the 2nd APRM Country Review Report (CRR) in 2019, His Excellency President Uhuru Kenyatta expressed his desire to undertake a targeted review on the Big 4 Agenda and cross-cutting issues identified in the report. He reiterated this commitment in his address at the most recent APRM Summit held on 25th March 2021.

In response to the President's request the Secretariat in collaboration with the APR Continental secretariat commenced the preparation of the country's targeted review process.



Hon Dr. Hope Kiverenge, Amb. Dr. Samori Okwiya, Prof. Eddy Maloka and the team from APRM Continental Office and NEPAD/APRM Kenya Secretariat



Hon. Dr. Hope Kiverenge lead panelist for Kenya's Targeted Review addressing a press conference in Mombasa county in preparation to the upcoming targeted review.

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Annual Report and Financial Statements for the Period Ended 30 June, 2021

Kenya's Target Review

Kenya's target review will focus on the following sectors; Affordable housing; Manufacturing; Food Security & Nutrition and Universal healthcare for all, it will also focus on cross cutting issues such as Implementation of two – thirds gender rule, National Security and Terrorism, Overall cost of the devolved system and ballooning wage bill, Diversity management for national unity, Corruption and quest for transformative leadership and Poverty & inequality.

Status of the Kenya Targeted Review process

As part of the preparation for the targeted review, the Secretariat held a sensitization workshop with the APRM Continental Secretariat at the Mombasa Continental Hotel in June 2021 to discuss and prepare for the upcoming targeted review activities.

Achievements

- Kenya Terms of Reference for the Recruitment of Consultants (National and International) which clearly stated the duration of the assignment as well as the requisite qualifications for consultants'
- Roadmap for the Targeted Review
- County Clustering Schedule

Implementation of the initiative is scheduled to commence during the first quarter of the FY 2021/2022 once funds are availed.

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Annual Report and Financial Statements for the Period Ended 30 June, 2021

X. ENVIRONMENTAL AND SUSTAINABILITY REPORTING

The Secretariat exists to transform lives through sustainable development and good governance. This is our purpose; the driving force behind everything we do. Below is an outline of the Secretariat's policies and activities that promote sustainability.

- i) Lobbying, Advocacy and Communication
- ii) Facilitation and coordination of the implementation of AUDA - NEPAD/APRM Programmes at County, National and Regional Levels
- iii) Knowledge Management and Governance;
- iv) Institutional Management and Development; and
- v) Resource Mobilization and Partnerships

Environmental Performance

The Secretariat remains committed to supporting protecting the Health and Safety of all its stakeholders that include employees and the general public. The aim is to provide a safe and healthy working environment that is accident free and to mitigate impacts on the environment by aiming to promote responsible environment practices and continuous improvements.

The Secretariat acts in support of all activities that impact on the environment positively like encouraging the culture of going paperless which reduce on the paper demand. This helps in reducing destruction of trees, putting off lights when not required in order to minimise on wastage and efficient waste disposal. The Secretariat aims to support proposals that aim at improving the working environment, however, during the period under review, the Agency did not have any external environmental activity due to Covid- 19 Pandemic.

Employee Welfare

The Secretariat ensures that all employees are treated fairly and with dignity bearing consideration to their aspirations. Diversity at workplace is embraced. There is equal opportunity in the aspect of employment, no engagement of or tolerance of unlawful workplace conduct, discrimination, intimidation or harassment.

The Secretariat applies labour laws and support proposals that call for increase in national diversity at workplace with an aim to attract and retain talented and professional staff.

In making appointments, the Secretariat decrees for fairness. This on the basis of gender, race, religion, disability, ethnicity or any other form of discrimination. The constitutional requirements as stipulated in Article 232 of the Constitution are observed during the process.

NEPAD/APRM KENYA SECRETARIAT
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NEPAD/ APRM Kenya Secretariat Gender



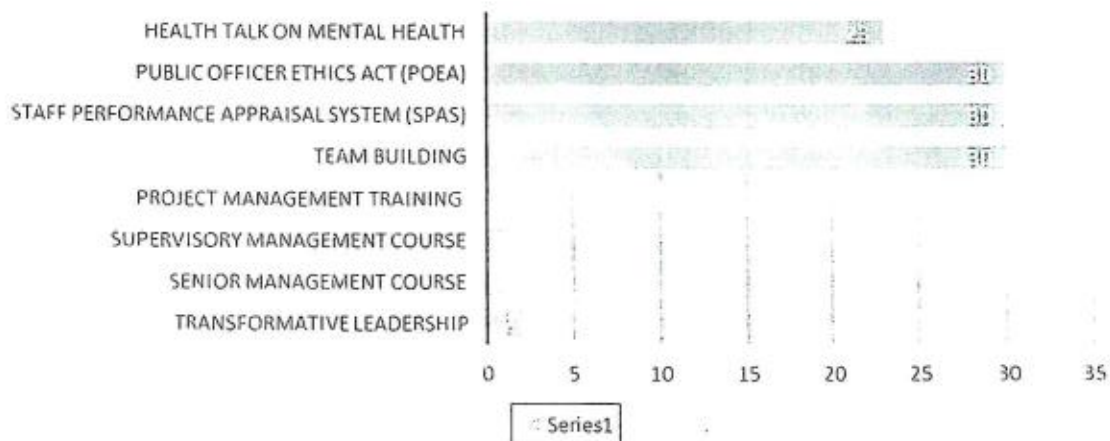
Internship and Attachment

The Secretariat engages students/graduates from time to time on internship/attachments for a continuous period Twelve (12) months and Three (3) respectively as guided by the Public Service Commission.

There has however been a challenge in engagement of People Living with Disabilities (PLWDs) since none has shown interest during employment, internship and attachment opportunities.

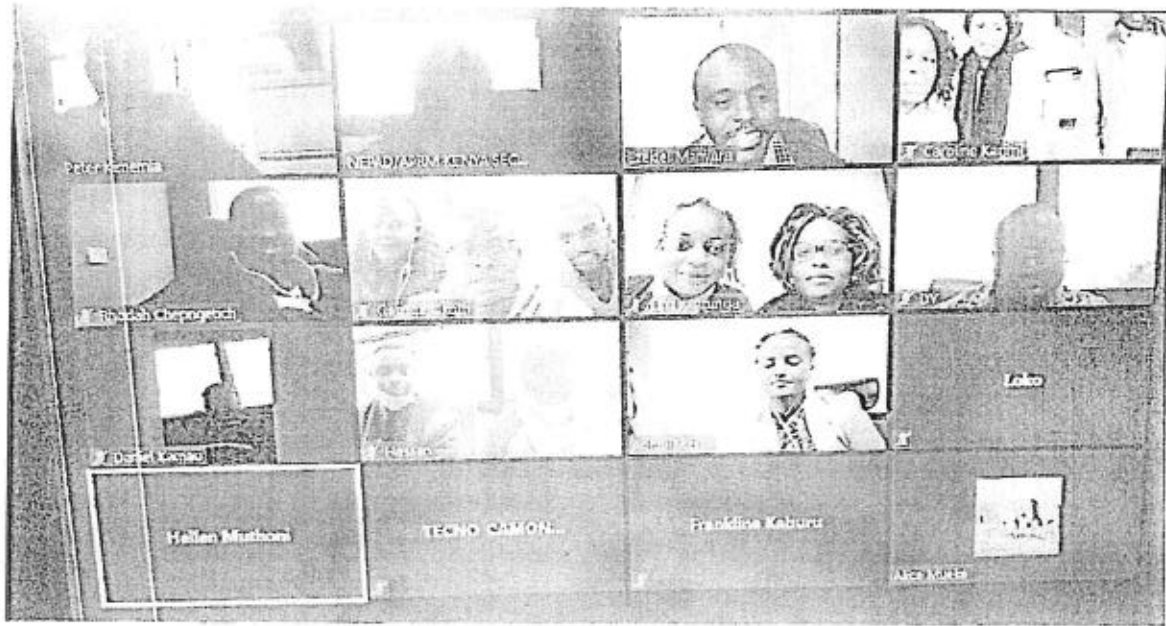
The Secretariat has been on the forefront in ensuring that staff attain the right skills and competencies for career progression. During the period under review, officers were trained on various competencies as shown below:

Staff Training



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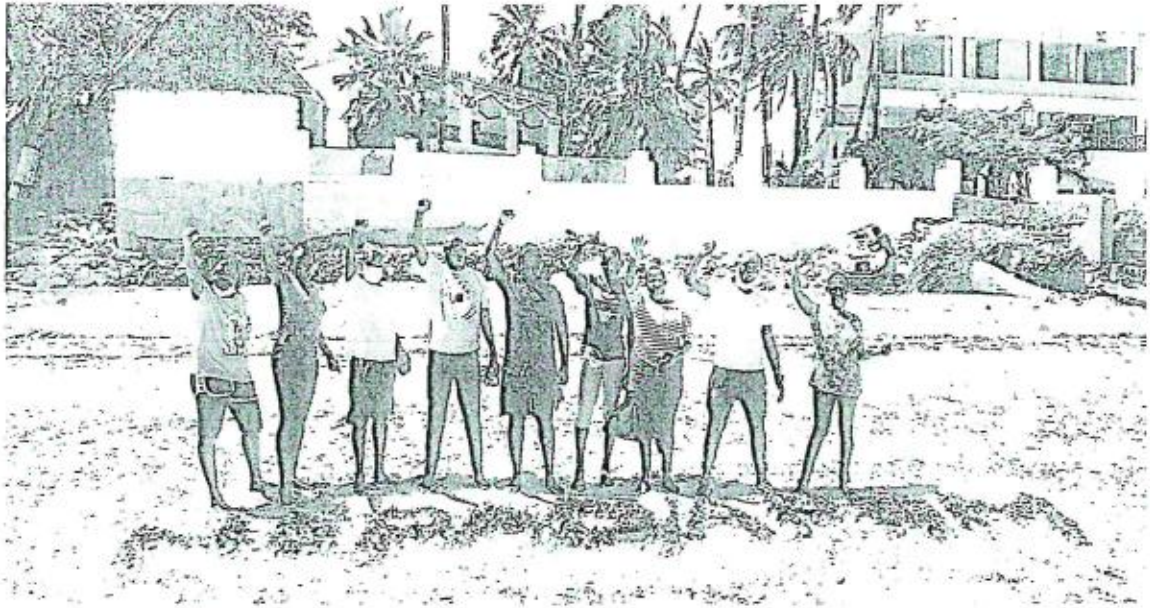
Some of the Secretariat's staff during a virtual meeting on mental health talk



Secretariat's staff during training on Staff Performance Appraisal system (SPAS) and Public Officer Ethics Act (POEA)

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Secretariat's staff during team building activity.

Market place practices

NAKS strictly adheres to the Constitution of Kenya 2010, Public Finance Management Act 2012 and the Regulations 2015 the Public Procurement and Asset Disposal Act [No.33 of 2015], The Public Procurement and Asset Disposal Regulations, 2020 and also promotes transparency and access to information.

NAKS has achieved competitive advantages through superior performance avoiding unethical or illegal business practices which is done through a thorough evaluation before a contract is awarded. All suppliers are treated equally preference being given to the Special Groups [Youth, Women and people with Disabilities]. According to the Secretariat's AGPO report, these special groups were awarded 31% of procurement tenders during FY 2020/21 thus implementing the legal requirements for such groups to access 30% of Government Procurement opportunities within the context of AGPO programme, which was officially launched by H.E. President Uhuru Kenyatta on 16th October 2013 in Nairobi. These procurement opportunities have created diverse financial benefits for the special groups as well as enhancing the NAKS corporate image and reputation.

The Secretariat is committed to maintaining the highest standards of integrity and corporate governance practices in order to maintain excellence in its daily operations and to promote confidence in the governance system.

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That the secretariat conducts its activities in an open, honest and ethical manner. This means we treat all groups and individuals with whom it has partnership in a fair, open and respectful manner.

That the Secretariat recognizes the importance of protecting all its human, financial, physical, information, social, environmental and reputational assets. Suppliers are given favourable lead times and paid on time. There is also an improved supplier-customer relationship.

Corporate Social Responsibility

The Secretariat continues to be a responsible corporate citizen with focus on participation in various initiatives as part of its corporate social investment strategy and taking responsibility to both its external and internal stakeholders.

During the year under review, the Secretariat in collaboration with UNFPA and Moi University organized a pilot training for nurses and midwives. The training was held in Uasin Gishu and attracted 20 participants across the sub-county health facilities. The training aimed at eliminating the misconception and fear of childbirth, and provide midwives/nurses with adequate maternity care information and support in order to satisfactorily prepare women and families for favourable childbirth.



Secretariat's staff training nurses and midwives during safe midwifery activity

The Secretariat remains keen on compliance with the Occupational Safety and Health Act of 2007, (OSHA). This is achieved through continuous sensitization on safety in addition to initiatives to optimize work place ergonomics and productivity, and adhering to the Ministry of Health guidelines and directives from the Head of Public Service. The following has been implemented in the Office;

- Issuing staff with masks and sanitisers
- Frequent fumigation of all offices

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Annual Report and Financial Statements for the Period Ended 30 June, 2021

- Working in shifts, and from home
- Medical insurance cover which covers COVID – 19
- Staff in the office are advised to keep social distance
- Installation of desk shields at the reception areas
- Ensuring ample office ventilation

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Annual Report and Financial Statements for the Period Ended 30 June, 2021

XI. REPORT OF THE DIRECTORS

Members of the Governing Council submit their report together with the audited financial statements for the year ended June 30, 2021 which shows the state of the Secretariat affairs.

Principal activities

The principal functions of NEPAD/APRM Kenya Governing Council include:

- Seeking policy guidance and direction from the NEPAD/APRM Focal Point, the Cabinet Secretary for Planning;
- Holding quarterly meetings and such additional meetings in such places and at such places and at such times as the Council shall consider necessary for the proper discharge of its functions;
- Carrying out or cause to be carried out such studies or research as may inform the activities of the NEPAD and the APRM in Kenya; and
- Having powers for the proper execution of its mandate including the power to regulate its procedures

Results

The results of the NEPAD/APRM Kenya Secretariat for the year ended June 30, 2021 are set out on page 90-94.

Council Members

Members of the Council who served during the year 2020/21 are shown on page 8-15. During the year 2020/21, Nelly Nasike from the Ministry of Foreign Affairs left the Council and was replaced by James Nyongesa.

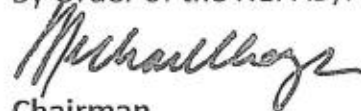
Dividends/Surplus remission

NEPAD/APRM Kenya Secretariat is a coordinating non-enterprising entity.

Auditors

The Auditor General is responsible for the statutory audit of the NEPAD/APRM Kenya Secretariat in accordance with Article 229 of the Constitution of Kenya 2010 the Public Audit Act 2015 for the year ended June 30, 2021.

By Order of the NEPAD/APRM Kenya Governing Council



Chairman
National Governing Council

10. 6. 2023

Date:

NEPAD/APRM KENYA SECRETARIAT

Annual Report and Financial Statements for the Period Ended 30 June, 2021

XII. STATEMENT OF COUNCILS' RESPONSIBILITIES

Section 81 of the Public Finance Management Act, 2012 requires an Accounting Officer for a National Government owned Entity to prepare a report for the financial year in respect of that entity. The report should give a true and fair view of the state of affairs of the entity at the end of the financial year/period and the operating results of the entity for that period. The Council is required to ensure that the Secretariat keeps proper accounting records which disclose with reasonable accuracy the financial position of the Secretariat. Finally, the Council is also responsible for safeguarding the assets of the Secretariat.

The Council is responsible for the preparation and presentation of the Secretariat's financial statements which give a true and fair view of the state of affairs of the Secretariat for and as at the end of the financial year ended on June 30, 2021. This responsibility includes: (i) maintaining adequate financial management arrangements and ensuring that these continue to be effective throughout the reporting period; (ii) maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of the entity; (iii) designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of financial statements, and ensuring that they are free from material misstatements, whether due to error or fraud; (iv) safeguarding the assets of the entity; (v) Selecting and applying appropriate accounting policies; and (vi) Making accounting estimates that are reasonable in the circumstances.

The Council accepts responsibility for the Secretariat's financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates in conformity with accrual basis of the International Public Sector Accounting Standards (IPSAS), and in the manner required by the PFM Act, 2012. The Council is of the opinion that the Secretariat's financial statements give a true and fair view of the state of the Secretariat's transactions during the financial year ended June 30, 2021 and of the Secretariat's financial position as that date. The Council further confirms the completeness of the accounting records maintained for the Secretariat which have been relied upon in the preparation of the Secretariat financial statements as well as the adequacy of the systems of internal financial control.

Nothing has come to the attention of the Council to indicate that the Secretariat will not remain a going concern for at least the next twelve months from the date of this statement.

NEPAD/APRM KENYA SECRETARIAT

Annual Report and Financial Statements for the Period Ended 30 June, 2021

Approval of the annual report and financial statements

The *Secretariat's* annual report and financial statements were approved by the Council on 09/06/2022 ~~2021~~ and signed on its behalf by:



**Chairman
National Governing Council**



**Chief Executive Officer
NEPAD/APRM Kenya Secretariat**

REPUBLIC OF KENYA



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HEADQUARTERS
Anniversary Towers
Monrovia Street
P.O. Box 30084-00100
NAIROBI

REPORT OF THE AUDITOR-GENERAL ON NEW PARTNERSHIP FOR AFRICA'S DEVELOPMENT/AFRICA PEER REVIEW MECHANISM (NEPAD/APRM) KENYA SECRETARIAT FOR THE YEAR ENDED 30 JUNE, 2021

PREAMBLE

I draw your attention to the contents of my report which is in three parts:

- A. Report on the Financial Statements that considers whether the financial statements are fairly presented in accordance with the applicable financial reporting framework, accounting standards and the relevant laws and regulations that have a direct effect on the financial statements.
- B. Report on Lawfulness and Effectiveness in Use of Public Resources which considers compliance with applicable laws, regulations, policies, gazette notices, circulars, guidelines and manuals and whether public resources are applied in a prudent, efficient, economic, transparent and accountable manner to ensure Government achieves value for money and that such funds are applied for intended purpose.
- C. Report on Effectiveness of Internal Controls, Risk Management and Governance which considers how the entity has instituted checks and balances to guide internal operations. This responds to the effectiveness of the governance structure, the risk management environment, and the internal controls developed and implemented by those charged with governance for orderly, efficient and effective operations of the entity.

An unmodified opinion does not necessarily mean that an entity has complied with all relevant laws and regulations, and that its internal controls, risk management and governance systems are properly designed and were working effectively in the financial year under review.

The three parts of the report are aimed at addressing the statutory roles and responsibilities of the Auditor-General as provided by Article 229 of the Constitution, the Public Finance Management Act, 2012 and the Public Audit Act, 2015. The three parts of the report, when read together constitute the report of the Auditor-General.

REPORT ON THE FINANCIAL STATEMENTS

Opinion

I have audited the accompanying financial statements of the New Partnership For Africa's Development/Africa Peer Review Mechanism (NEPAD/APRM) Kenya Secretariat set out on pages 90 to 117, which comprise the statement of financial position as at 30 June, 2021, statement of financial performance, statement of changes in net assets, statement of cash flows, and statement of comparison of budget and actual amounts for the year then ended, and a summary of significant accounting policies and other explanatory information in accordance with the provisions of Article 229 of the Constitution of Kenya and Section 35 of the Public Audit Act, 2015. I have obtained all the information and explanations which, to the best of my knowledge and belief, were necessary for the purpose of the audit.

In my opinion, the financial statements present fairly, in all material respects, the financial position of the New Partnership For Africa's Development / Africa Peer Review Mechanism as at 30 June, 2021, and its financial performance and its cash flows for the year then ended, in accordance with Public Sector Accounting Standards (Accrual Basis) and comply with the Public Finance Management Act, 2012

Basis for Opinion

The audit was conducted in accordance with International Standards of Supreme Audit Institutions (ISSAIs). I am independent of the New Partnership for Africa's Development/Africa Peer Review Mechanism Management in accordance with ISSAI 130 on Code of Ethics. I have fulfilled other ethical responsibilities in accordance with the ISSAI and in accordance with other ethical requirements applicable to performing audits of financial statements in Kenya. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgment, are of most significance in the audit of the financial statements. There were no key audit matters to report in the year under review.

Other Matter

Budgetary Control and Performance

The statement of comparison of budget and actual amounts reflects total expenditure budget balance of Kshs.214,010,975 against actual expenditure of Kshs.234,462,598 resulting to unauthorized over-expenditure of Kshs.20,451,623.

In the circumstances, it was not possible to confirm whether the over expenditure of Kshs.20,451,623 was approved.

REPORT ON LAWFULNESS AND EFFECTIVENESS IN USE OF PUBLIC RESOURCES

Conclusion

As required by Article 229(6) of the Constitution, based on the audit procedures performed, I confirm that, nothing has come to my attention to cause me to believe that public resources have not been applied lawfully and in an effective way.

Basis for Conclusion

The audit was conducted in accordance with ISSAI 4000. The standard requires that I comply with ethical requirements and plan and perform the audit to obtain assurance about whether the activities, financial transactions and information reflected in the financial statements are complying, in all material respects, with the authorities that govern them. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

REPORT ON EFFECTIVENESS OF INTERNAL CONTROLS, RISK MANAGEMENT AND GOVERNANCE

Conclusion

As required by Section 7(1)(a) of the Public Audit Act, 2015, based on the audit procedures performed, I confirm that, nothing has come to my attention to cause me to believe that internal controls, risk management and governance were not effective.

Basis for Conclusion

The audit was conducted in accordance with ISSAI 2315 and ISSAI 2330. The standards require that I plan and perform the audit to obtain assurance about whether effective processes and systems of internal control, risk management and overall governance were operating effectively, in all material respects. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

Responsibilities of Management and National Governing Council

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Public Sector Accounting Standards (Accrual Basis) and for maintaining effective internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error and for its assessment of the effectiveness of internal control, risk management and overall governance.

In preparing the financial statements, Management is responsible for assessing the Secretariats' ability to continue to sustain its services, disclosing, as applicable, matters related to sustainability of services and using the applicable basis of accounting unless Management is aware of the intention to terminate the Secretariat or to cease operations.

Management is also responsible for the submission of the financial statements to the Auditor-General in accordance with the provisions of Section 47 of the Public Audit Act, 2015.

In addition to the responsibility for the preparation and presentation of the financial statements described above, Management is also responsible for ensuring that the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities which govern them, and that public resources are applied in an effective way.

The National Governing Council is responsible for overseeing the Secretariat's financial reporting process, reviewing the effectiveness of how the Management monitors compliance with relevant legislative and regulatory requirements, ensuring that effective processes and systems are in place to address key roles and responsibilities in relation to governance and risk management, and ensuring the adequacy and effectiveness of the control environment.

Auditor-General's Responsibilities for the Audit

The audit objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion in accordance with the provisions of Section 48 of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement and weakness when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In addition to the audit of the financial statements, a compliance audit is planned and performed to express a conclusion about whether, in all material respects, the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities that govern them and that public resources are applied in an effective way, in accordance with the provisions of Article 229(6) of the Constitution and submit the audit report in compliance with Article 229(7) of the Constitution.

Further, in planning and performing the audit of the financial statements and audit of compliance, I consider internal control in order to give an assurance on the effectiveness of internal controls, risk management and overall governance processes and systems in accordance with the provisions of Section 7(1)(a) of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. My consideration of the internal control would not necessarily disclose all matters in the internal control that might be material weaknesses under the ISSAIs. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Because of its inherent limitations, internal control may not prevent or detect misstatements and instances of non-compliance. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the Secretariat's policies and procedures may deteriorate.

As part of an audit conducted in accordance with ISSAIs, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management.
- Conclude on the appropriateness of the Management's use of the applicable basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Secretariat's ability to continue to sustain its services.
- If I conclude that a material uncertainty exists, I am required to draw attention in the auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the

audit evidence obtained up to the date of my audit report. However, future events or conditions may cause the Secretariat to cease to continue to sustain its services.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information and business activities of the Secretariat to express an opinion on the financial statements.
- Perform such other procedures as I consider necessary in the circumstances.

I communicate with the Management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that are identified during the audit.

I also provide Management with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.


CPA Nancy Gathungu, CBS
AUDITOR-GENERAL

Nairobi

27 July, 2022

NEPAD/APRM KENYA SECRETARIAT

Annual Report and Financial Statements for the Period Ended 30 June, 2021


XIV. STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2021

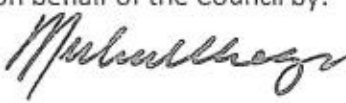
	Notes	FY2020-21 Kshs.	FY2019-20 Kshs
Revenue from non-exchange transactions			
Transfers from State Department for Planning	6	210,130,000	228,515,000
Sub-total		210,130,000	228,515,000
Revenue from exchange transactions			
Other income	7	3,880,975	
Total revenue		214,010,975	228,515,000
Expenses			
Use of goods and services	8(a)	112,968,099	98,487,906
Employee costs	9(a)	113,204,935	91,030,683
Remuneration of Council Members	10	6,530,361	5,345,400
Depreciation expense	11	2,907,262	3,741,330
Repairs and maintenance	12	1,895,931	3,114,170
Contracted services	13	676,463	700,420
Total expenses		238,183,051	202,419,909
Net Surplus/(Deficit) for the year		-24,172,076	26,095,091

The notes set out on pages 95 to 116 form an integral part of these Financial Statements.

The Financial Statements set out on pages 90 to 94 were signed on behalf of the Council by:


Amb. Dr. Samon Okwiya
Chief Executive Officer


CPA Miriam N. Sindiyo
Deputy Director, Accounts
ICPAK Mno. 10746


Prof. Michael Chege
Chairman
National Governing Council

Date 09.06.2022

Date 09/06/2022

Date.....

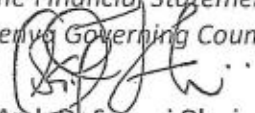
NEPAD/APRM KENYA SECRETARIAT

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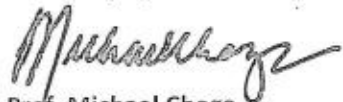
XV. STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2021

	Notes	FY2020-21	FY2019-20
		Kshs	Kshs
Assets			
Current assets			
Cash and cash equivalents	14	17,407,742	37,796,365
Receivables from non-exchange transactions	15	2,810,491	5,862,256
Total Current Assets		20,218,233	43,658,621
Non-current assets			
Property, plant and equipment	16	4,714,337	5,531,092
Total Non-current assets		4,714,337	5,531,092
Total assets		24,932,569	49,189,714
Liabilities			
Current liabilities			
Trade and other payables from non-exchange transactions	17	134,293	219,362
Total Current Liabilities		134,293	219,362
Total liabilities			219,362
Net assets			
Revaluation Reserves			-
Accumulated Surplus		24,798,276	48,970,352
Total net assets and liabilities		24,932,569	49,189,714

The Financial Statements set out on pages 90 to 94 were signed on behalf of the NEPAD/APRM Kenya Governing Council by;


Amb. Dr. Samori Okwiya
Chief Executive Officer


CPA Miriam N. Sindiyo
Deputy Director
ICPAK Mno. 10746


Prof. Michael Chege
Chairman National Governing Council

Date: 09.06.2022

Date: 09/06/2022

Date: 10.6.22

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XVI. STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED 30 JUNE 2021

Financial Year	Accumulated Surplus (Deficit)	Revaluation reserve	Total
			-
Balance as at 1 st July 2018	39,089,853	-	-
Adjustment for accumulated depreciation overcharge 2018/19	387,157	-	-
Deficit of the year	(17,877,750)	-	(17,877,750)
Balance as at 30 th June 2019	21,599,260	6,380,000	27,979,260
Adjustment for depreciation FY2018/19	1,276,000		
Adjusted balance – 30th June 2019	22,875,260		
Balance as at 1 st July 2019	21,599,260	6,380,000	27,979,260
Surplus for the year	26,095,092	(6,380,000)	
Balance as at 30 th June 2020	48,970,352	0	48,970,352
Balances as at 1st July 2020	48,970,352		
Deficit for the year	-24,172,076		
Balances as at 30th June 2021	24,798,276		24,798,276

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XVII. STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2021

		2020-2021	2019-2020
		Kshs	Kshs
Cashflows from operating activities			
Receipts			
Government grants		210,130,000	228,515,000
Other income		3,943,975	-
Total Receipts		214,073,975	228,515,000
Payments			
Use of Goods and services	8(b)	110,523,801	99,154,897
Compensation of employees	9(b)	112,745,536	94,673,259
Remuneration of Council Members	10	6,530,361	5,345,400
Contracted services	11	676,463	700,420
Repairs and maintenance	12	1,895,931	3,114,170
Total Payments		232,372,092	202,988,146
Net Cash flow from Operating Activities		-18,298,117	25,526,854
Cash flows from investing activities			
Purchase of property, plant, equipment		-2,090,506	-1,121,166
Net cash flows used in investing activities		-2,090,506	-1,121,166
Cash flows from financing activities			
Net cash flows used in financing activities		-	-
Net increase/(decrease) in cash and cash equivalents		-20,388,623	24,405,688
Cash and cash equivalents at 1 st July 2020		37,796,365	13,390,677
Cash and cash equivalents at 30th June 2021	14	17,407,742	37,796,365

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XVIII. STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS

	Original budget	Adjustments	Final budget	Actual on comparable basis	Performance difference	% Variance	Not
	a	b	c = a+b	d	e = c-d	f = e/c	
	FY2020-2021	FY2020-2021	FY2020-2021	FY2020-2021	FY2020-2021	FY2020-2021	
Revenue	Kshs	Kshs	Kshs	Kshs	Kshs	(%)	
Government grants and subsidies	210,130,000	-	210,130,000	210,130,000		100%	
Other Income	3,880,975		3,880,975	3,880,975			
Total income	214,010,975		214,010,975	214,010,975			
Expenses							
Use of goods	94,760,975		94,760,975	110,523,801	-15,762,826	(17)	(a)
Compensation to Employees	108,000,000		108,000,000	112,745,536	-4,745,536	(4)	
Remuneration of Council Members	6,700,000		6,700,000	6,530,361	169,639	3	
Repairs and Maintenance	1,750,000		1,750,000	1,895,931	-145,931	(8)	
Contracted Services	700,000		700,000	676,463	23,537	3	
Purchase of Assets	2,100,000		2,100,000	2,090,506	9,494	0	
Total (b)	214,010,975		214,010,975	234,462,598			

a) The Secretariat carried out the dissemination of 2nd Country review report to thirty-one (31) Counties, which was a pending activity for financial the previous year.

XIX. NOTES TO THE FINANCIAL STATEMENTS

1. General Information

The NEPAD/APRM Kenya Secretariat is established by and derives its authority and accountability (*locus standi* as a Secretariat) from the Kenya Gazette Notice No.4651. The Secretariat's principle mandate is to consistently promote sustainable socio-economic development and good governance based on the premises of the African Union Mission core principles and values.

2. Statement of Compliance and Basis of Preparation

The financial statements have been prepared on a historical cost basis except for the measurement at re-valued amounts of certain items of property, plant and equipment.

The financial statements have been prepared in accordance with the PFM Act, International Public Sector Accounting Standards -IPSAS 1 (Presentation of Financial Statements) with particular emphasis on Accrual basis of accounting and relevant legal framework of the Government of Kenya, especially the Public Sector Accounting Standards Board of Kenya.

The financial statements have been prepared and presented in Kenya Shillings, which is the functional and reporting currency of the Secretariat and all values are rounded to the nearest Shilling (Kshs). The accounting policies have been for the third time applied to the reporting period of (1st of July 2020 to 30th June 2021).

3. Adoption of New and Revised Standards

i. Relevant new standards and amendments to published standards effective for the year ended 30 June 2021

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ii. LATEST IPSASs

<p>Other Improvements to IPSAS</p>	<p>Applicable: 1st January 2021:</p> <p>a) Amendments to IPSAS 13, to include the appropriate references to IPSAS on impairment, in place of the current references to other international and/or national accounting frameworks</p> <p>b) IPSAS 13, Leases and IPSAS 17, Property, Plant, and Equipment.</p> <p>Amendments to remove transitional provisions which should have been deleted when IPSAS 33, First Time Adoption of Accrual Basis International Public Sector Accounting Standards (IPSASs) was approved</p> <p>c) IPSAS 21, Impairment of Non-Cash-Generating Assets and IPSAS 26, Impairment of Cash Generating Assets.</p> <p>Amendments to ensure consistency of impairment guidance to account for revalued assets in the scope of IPSAS 17, Property, Plant, and Equipment and IPSAS 31, Intangible Assets.</p> <p>d) IPSAS 33, First-time Adoption of Accrual Basis International Public Sector Accounting Standards (IPSASs).</p> <p>Amendments to the implementation guidance on deemed cost in IPSAS 33 to make it consistent with the core principles in the Standard</p> <p><i>The new standard did not have an impact on NEPAD/APRM (K) Secretariat</i></p>
<p>IPSAS 41: Financial Instruments</p>	<p>Applicable: 1st January 2023:</p> <p>The objective of IPSAS 41 is to establish principles for the financial reporting of financial assets and liabilities that will present relevant and useful information to users of financial statements for their assessment of the amounts, timing and uncertainty of an entity's future cash flows.</p> <p>IPSAS 41 provides users of financial statements with more useful information than IPSAS 29, by:</p> <ul style="list-style-type: none"> • Applying a single classification and measurement model for financial assets that considers the characteristics of the asset's cash flows and the objective for which the asset is held; • Applying a single forward-looking expected credit loss model that is applicable to all financial instruments subject to impairment testing; and; • Applying an improved hedge accounting model that broadens the hedging arrangements in scope of the guidance. The model develops a strong link between an entity's risk management strategies and the accounting treatment for instruments held as part of the risk management strategy. <p><i>The new standard did not have an impact on NEPAD/APRM (K) Secretariat.</i></p>

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IPSAS 42:	Applicable: 1st January 2023
Social Benefits	<p>The objective of this Standard is to improve the relevance, faithful representativeness and comparability of the information that a reporting entity provides in its financial statements about social benefits. The information provided should help users of the financial statements and general-purpose financial reports assess:</p> <ul style="list-style-type: none">(a) The nature of such social benefits provided by the entity;(b) The key features of the operation of those social benefit schemes; and(c) The impact of such social benefits provided on the entity's financial performance, financial position and cash flows. <p><i>The new standard did not have an impact on NEPAD/APRM (K) Secretariat</i></p>
Amendments to Other IPSAS resulting from IPSAS 41, Financial Instruments	<p>Applicable: 1st January 2023:</p> <ul style="list-style-type: none">a) Amendments to IPSAS 5, to update the guidance related to the components of borrowing costs which were inadvertently omitted when IPSAS 41 was issued.b) Amendments to IPSAS 30, regarding illustrative examples on hedging and credit risk which were inadvertently omitted when IPSAS 41 was issued.c) Amendments to IPSAS 30, to update the guidance for accounting for financial guarantee contracts which were inadvertently omitted when IPSAS 41 was issued. <p>Amendments to IPSAS 33, to update the guidance on classifying financial instruments on initial adoption of accrual basis IPSAS which were inadvertently omitted when IPSAS 41 was issued.</p> <p><i>The new standard did not have an impact on NEPAD/APRM (K) Secretariat</i></p>

iii. Early adoption of standards

During the year, the Secretariat did not early – adopt any new or amended standard.

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4. Summary of Significant Accounting Policies

a) Revenue recognition

i) Taxes

The Secretariat has been classified as a Semi-Autonomous Government Agency relies on Government funding thus not subject to the provision of section 219(2) of the Public Finance Management Regulations under the Public Finance Management Act. The Secretariat is an agent for Kenya revenue authority with the mandate to withhold tax and remit to Kenya Revenue Authority. The withheld taxes are recognised as current liabilities until paid to the relevant authority.

ii) Transfers from other government entities

Revenues from non-exchange transactions with other government entities are measured at fair value and recognized on obtaining control of the asset (cash, goods, services and property) if the transfer is free from conditions and it is probable that the economic benefits or service potential related to the asset will flow to the entity and can be measured reliably. Recurrent grants are recognized in the statement of comprehensive income. Development/capital grants are recognized in the statement of financial position and realised in the statement of comprehensive income over the useful life of the assets that has been acquired using such funds. NEPAD/APRM Kenya Secretariat receives its budget inform of recurrent grants from the State Department for Planning and it was appropriately recognized in the statement of financial performance.

b) Budget information

The budget for FY 2020-21 was approved by the Council of the Secretariat. Subsequent revisions were made to the approved budget in accordance with specific approvals from the appropriate authorities. The Secretariat budget for the year was **Ksh. 214,010,975** which was the final budget.

In line with IPSAS 24 (Presentation of Budget Information in Financial Statements), the budget has been prepared in IPSAS's cash basis; the same accounts classification basis and for the same period as the financial statements. The Secretariat's budget was approved as required by the Law and as detailed in the Government of Kenya Budget Printed Estimates. A high-level assessment of the Secretariat's actual performance against the comparable budget for the financial year under review has been included in an annex to these financial statements.

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c) Property, Plant and Equipment

The Secretariat recognises assets in accordance to IPSAS 17(Property plant and equipment). All property, plant and equipment are stated at cost less accumulated depreciation. Cost includes expenditure that is directly attributable to the acquisition of the items. When significant parts of property, plant and equipment are required to be replaced at intervals, the entity recognizes such parts as individual assets with specific useful lives and depreciates them accordingly. Likewise, when a major inspection is performed, its cost is recognized in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognized as expenses when incurred. Where an asset is acquired in a non-exchange transaction for nil or nominal consideration the asset is initially measured at its fair value.

The assets are categorised and depreciated on a straight-line basis as follows:

Item	Rate
Motor Vehicle	20%
Furniture and Fittings	12.5%
Computers	30%
Office Equipment	12.5%

Note: The class of motor vehicle has been fully depreciated but the Secretariat continues to draw economic benefit from the vehicles. Their details is as per the table below:

No.	Motor Vehicle Type	Registration	Year bought	Cost (Ksh)
1.	Toyota Prado	KBT 971N	2013	10,045,832
2.	Toyota Hiace - Van	KBU 230T	2013	6,595,395
3.	Volkswagen - Tiguan	KCE 379D	2016	5,623,680

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d) Leases

Operating leases are leases that do not transfer substantially all the risks and benefits incidental to ownership of the leased item to the Entity. Operating lease payments are recognized as an operating expense in surplus or deficit on a straight-line basis over the period under review. In this regard, the Secretariat operates from a rented office space whose expense is duly recognized as an operating expense.

e) Research and development costs

The Secretariat's expenses research costs as incurred. Development costs on an individual project are recognized as intangible assets when the Entity can demonstrate:

- The technical feasibility of completing the asset so that the asset will be available for use or sale
- Its intention to complete and its ability to use or sell the asset
- How the asset will generate future economic benefits or service potential
- The availability of resources to complete the asset
- The ability to measure reliably the expenditure during development.

During the period under review, the Secretariat did not carry out research

f) Intangible Assets

Following IPSAS 31(Intangible Assets), the Secretariat recognises intangible assets to consist of computer software purchased for use in the organisation as an Enterprise Resource Planning (ERP) system. This item is amortised at the rate of 30% per annum on a straight line basis over their useful lives as estimated by management from time to time. However, during the year no intangible assets existed.

g) Inventories

The Secretariat has adopted IPSAS12: (Inventories). It measures all its stock based on their fair value as at the date of acquisition because all its inventories are acquired through a non-exchange transaction. The stock held as consumables for the use in the normal operations are expensed upon purchase.

h) Provisions

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Under IPSAS 19(Provisions, Contingent Liabilities and Contingent Assets) provisions are recognised when the Secretariat has a present obligation (legal or constructive) as a result of a past event and it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. During the period, the Secretariat did not recognise any contingent liability.

i) Changes in accounting policies and estimates

The Secretariat recognizes the effects of changes in accounting policy retrospectively. The effects of changes in accounting policy are applied prospectively if retrospective application is impractical.

Changes in accounting estimates are applied prospectively in line with IPSAS 3 provisions.

j) Employee Benefit

The Secretariat contributes to the National Social Security Fund (NSSF). This is a defined contribution scheme registered under the Social Security Act. The Secretariat's obligation under the scheme is limited to specific monthly contributions legislated from time to time and are currently fixed at Kshs. 1,080/= per employee per month. The Secretariat's contributions to NSSF in respect of current service have been charged to the statement of performance for the year.

k) Staff Gratuity

The Secretariat had thirty members of staff as at the end of the year, which are all employed on a 3-year renewable contract basis and are eligible to gratuity upon expiry off their respective contract terms. The Secretariat therefore operates a separate Gratuity Account for them where the amounts equivalent to 31% of the employee's monthly basic salary is remitted. Movements in this account are clearly tabulated and accounted in the financial statements.

l) Staff Annual Leave Accrual

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Employee entitlements to annual leave are recognised when they accrue. A provision is made for the estimated liability for annual leave as a result of services rendered by the employee up to the end of the financial year.

m) Foreign currency transactions

Transactions in foreign currencies are initially accounted for at the ruling rate of exchange on the date of the transaction. During the period under review, the Secretariat operations that were involving foreign currency were handled through the Kenya Shilling based on the prevailing exchange rate.

n) Cash and Cash Equivalents

Cash and cash equivalents comprise of cash at bank. The bank account balances include amounts held at the Co-operative Bank of Kenya at the end of the financial year. For the purposes of these financial statements, cash and cash equivalents also include advances to authorized public officers which were not accounted for at the end of the financial year.

o) Related Parties

Following IPSAS 20 (Related party disclosures), the Secretariat regards a related party as a person or an entity with the ability to exert control individually or jointly, or to exercise significant influence over it, or vice versa. Members of key management are regarded as related parties and comprise of the Chairman and Members of the National Governing Council, Chief Executive Officer and directors.

p) Comparative Figures

Where necessary comparative figures for the previous financial year have been amended or reconfigured to conform to the required changes in the presentation.

q) Subsequent Events

In accordance to IPSAS 14 (Events after the reporting period), there have been no events subsequent to the previous financial year end that are of significant impact on the financial statements for the year ended June 30, 2021.

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5. Significant judgments and sources of estimation uncertainty

The preparation of the Secretariat's financial statements in conformity with IPSAS requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

The Secretariat did not make any significant judgments or change estimates during the year.

Useful lives and residual values

The useful lives and residual values of assets are assessed using the following indicators to inform potential future use and value from disposal:

- a) The condition of the asset based on the assessment.
- b) The nature of the asset, its susceptibility and adaptability to changes in technology and processes.
- c) The nature of the processes in which the asset is deployed.
- d) Availability of funding to replace the asset.
- e) Changes in the market in relation to the asset

6. Transfers from Government

There Secretariat received funds from the State department for Planning.

a) Transfers from Government

Description	FY 2020-2021	FY 2019-2020
	KShs	KShs
Unconditional grants		
Operational grant	210,130,000	228,515,000
Total	210,130,000	228,515,000

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(b) Transfers from Ministries, Departments and Agencies

Name of the Entity sending the grant	Amount recognized to Statement of Comprehensive Income KShs	Amount deferred under deferred income KShs	Amount recognised in capital fund.	Total grant income during the year :2020-21	FY 2019-2020
			KShs	KShs	KShs
State Department for Planning	210,130,000	-	-	210,130,000	228,515,000
Total	210,130,000	-	-	210,130,000	228,515,000

7. Other Income

Description	FY 2020-2021	FY 2019-2020
	KShs	KShs
Funds from APRM Continental Secretariat, South Africa	3,852,975	-
Income from sale of tender	28,000	-
Total other income	3,880,975	

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8. (a) Use of Goods and Services – Statement of Financial Performance

Description	FY2020-2021	FY2019-2020
	KShs	KShs
Utilities Supplies and Services	901,103	771,639
Communication Supplies and Services	6,021,393	3,934,789
Domestic Travels and Subsistence	50,857,648	25,125,021
Foreign Travels and Subsistence	1,034,658	12,019,526
Printing, Information Supplies & Services	126,580	378,440
Advertising	214,924	134,212
Office Rent	9,691,507	9,740,921
Insurance Costs	10,066,748	11,469,813
Training Expenses	5,638,534	7,355,705
Hospitality Supplies and Services	22,420,836	22,227,016
Office and General Supplies and Services	1,886,356	1,151,861
Fuel, Lubricants, and Oil	2,054,563	1,882,300
Other Operating Expenses *	1,931,849	2,076,439
Purchase of uniforms	121,400	220,224
Total good and services	112,968,099	98,487,906

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Other Operating Expenses

Description	FY2020-2021	FY2019-2020
	KShs	KShs
Courier & Postal Expenses	42,000	15,200
Bank Charges	380,111	238,610
Membership Subscription	42,400	42,100
Parking Fees	1,090,200	1,094,940
Subscriptions to newspapers	281,278	321,093
Tree planting	0	60,900
Other expenses	95,860	303,596
Total	1,931,849	2,076,439

8(b) Use of Goods and Services – Cashflow Statement workings

Description	FY2020-2021	FY2019-2020
	KShs	KShs
Utilities Supplies and Services	766,810	715,055
Communication Supplies and Services	6,021,393	3,792,468
Domestic Travels and Subsistence	50,857,648	24,462,033
Foreign Travels and Subsistence	1,034,658	12,019,526
Printing, Information Supplies & Services	126,580	378,440
Advertising	214,924	134,212
Office Rent	9,702,373	9,730,055
Insurance Costs	8,465,647	11,782,508
Training Expenses	4,638,279	8,355,960
Hospitality Supplies and Services	22,420,836	22,227,016

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Office and General Supplies and Services	1,886,356	1,151,861
Fuel, Lubricants, and Oil	2,182,401	1,882,300
Other Operating Expenses	1,931,849	2,076,439
Purchase of uniforms	121,400	220,224
	110,371,154	98,928,097
Add: Payables prior year	152,647	226,800
Total good and services	110,523,801	99,154,897

9. (a) Employee Costs – Statement of Financial Performance

Description	FY2020-2021	FY2019-2020
	KShs.	KShs
Salaries and wages*	59,585,977	41,415,033
Employee related costs-contributions to pensions and medical aids	17,766,835	12,745,503
Travel, motorcar, accommodation, subsistence and other allowances	5,349,329	5,685,295
Housing benefits and allowances	17,892,892	19,469,908
Other allowances	12,231,902	11,312,184
Social contributions-NSSF	378,000	402,760
Employee costs	113,204,935	91,030,683

* The increase in Salaries was due to implementation of the salary harmonization as recommended by the Salaries and Remuneration Commission, promotion and appointment of a substantive Chief Executive Officer.

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9(b) Employee costs – Statement of Cashflow workings

Description	FY2020-2021	FY2019-2020
	KShs.	KShs
Salaries and wages*	59,585,977	41,415,033
Employee related costs-contributions to pensions and medical aids	17,766,835	12,745,503
Travel, motorcar, accommodation, subsistence and other allowances	5,349,329	5,685,295
Housing benefits and allowances	17,892,892	19,469,908
Other allowances	12,231,902	12,877,728
Social contributions-NSSF	378,000	402,760
Payable- Basic/Gratuity	66,715	2,077,032
Salary advance payments	(526,114)	0
Employee costs	112,745,536	94,673,259

10. Remuneration of Council Members

Description	FY2020-2021	FY2019-2020
	KShs	KShs
Chairman's Honoraria	960,000	960,000
Council Members' emoluments	5,570,361	4,385,400
Total director emoluments	6,530,361	5,345,400

11. Depreciation Expense

Description	FY2020-2021	FY2019-2020
	KShs	KShs
Property, plant and equipment (see note 17)	2,907,262	3,741,330
Total depreciation	2,907,262	3,741,330

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12. Repairs and Maintenance

Description	FY2020-2021	FY2019-2020
	KShs	KShs
Computer, Equipment and Furniture	442,000	639,939
Vehicles	1,453,931	2,474,231
Total repairs and maintenance	1,895,931	3,114,170

13. Contracted Services

Description	FY2020-2021	FY2019-2020
	KShs	KShs
Office Cleaning Services	610,463	634,420
Office Flower Grooming	66,000	66,000
Total contracted services	676,463	700,420

14. Cash and Cash Equivalents

Description	FY2020-2021	FY2019-2020
	KShs	KShs
Current account	17,407,742	37,796,365
Total cash and cash equivalents	17,407,742	37,796,365

14 (a). Detailed Analysis of the Cash and Cash Equivalents

Financial institution	Account number	FY2020-2021	FY2019-2020
		KShs	KShs
<hr/>			

a) Current account

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Co-operative Bank of Kenya 01136006041100	17,407,742	37,796,365
Sub- total	17,407,742	37,796,365
Grand total	17,407,742	37,796,365

15. Detailed Analysis of the Receivables from Exchange Transactions

Description	FY2020-2021	FY2019-2020
	KShs.	KShs.
Other debtors (non-exchange transactions)		
Staff temporary imprests	0	1,064,255
Salary advances to staff	526,114	913,075
Sub-total	526,114	1,977,330
Prepayments (Insurance & rent)		
Medical (Inpatient and Outpatient)	1,050,843	2,798,792
Motor vehicle	50,151	92,438
Group life	130,882	168,822
WIBA	97,270	44,860
Rent & Service charge	790,881	780,014
Fuel	139,000	0
Service of ICT Equipment	25,350	0
Sub-Total	2,284,377	3,884,926
Grand Total	2,810,491	5,862,256

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16. Property, Plant and Equipment

	Motor vehicles	Furniture and Fittings	Computers	Other-Office Equipment	Total
Cost	Shs	Shs	Shs	Shs	Shs
At 1 July 2019	29,716,797	5,911,620	3,738,777	9,695,846	49,063,040
Additions	-	-	996,166	125,000	1,121,166
As at 30 June 2020	29,716,797	5,911,620	4,734,943	9,820,846	50,184,206
At 1 July 2020	29,716,797	5,911,620	4,734,943	9,820,846	50,184,206
Additions	-	-	1,625,366	465,140	2,090,506
As at 30 June 2021	29,716,797	5,911,620	6,360,310	10,285,986	52,274,713
DEPRECIATION					
As at 1 st July, 2019					
Depreciation charge for the year	1,124,736	738,953	650,036	1,227,606	3,741,330
As at 30 June 2020	29,716,797	4,587,707	3,941,526	6,407,085	44,653,114
As at 1 st July, 2020	29,716,797	4,587,707	3,941,526	6,407,085	44,653,114
Depreciation charge for the year	0	738,953	882,562	1,285,748	2,907,262
Acc Dep As at 30 June 2021	29,716,797	5,326,659	4,824,087	7,692,833	47,560,376
Net book Values					
As at 30 June 2021	0	584,961	1,536,222	2,593,153	4,714,337
As at June 2020	0	1,323,914	793,417	3,413,761	5,531,092

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Net book Values					
As at 30 June 2021	0	584,961	1,536,222	2,593,153	4,714,337
As at June 2020	0	1,323,914	793,417	3,413,761	5,531,092

17. Trade and Other Payables from Exchange Transactions

Description	FY2020-2021	FY2019-2020
	KShs	KShs
Trade payables	134,293	219,362
Total trade and other payables	134,293	219,362

18. Fixed Asset Register

NEPAD/APRM Kenya Secretariat Asset Register as at 30th June 2021

During The Year, the Secretariat acquired Property, Plant and Equipment of Ksh. 2,090,506

19. Cash Generated from Operations

	2020-2021	2019-2020
	KShs	KShs
Surplus/(Deficit) for the year	-24,172,076	26,095,091
Adjusted for:		
Depreciation	2,907,262	3,741,330
Working Capital adjustments		
Increase in receivables	-3,051,765	1,956,093
Increase in payables	85,069	2,353,473
Net cash flow from operating activities	-18,298,117	25,526,855

Financial Risk Management

The Secretariat's activities expose it to a variety of financial risks including credit and liquidity risks and effects of changes in foreign currency. The Secretariat's overall risk management programme focuses on unpredictability of changes in the business environment and seeks to minimise the potential adverse effect of such risks on its performance by setting acceptable levels of risk. The Secretariat does not hedge any risks as a non-enterprising Government institution in the statement of financial position are net of allowances for doubtful receivables, estimated by the company's management based on prior experience and their assessment of the current economic environment.

The Secretariat's financial risk management objectives and policies are detailed below:

(i) Credit risk

The Secretariat has exposure to credit risk, which is the risk that a counterparty will be unable to pay amounts in full when due. Credit risk arises from cash and cash equivalents, and deposits with banks as well under other receivables the Secretariat has salary advance and outstanding imprests.

Management assesses the credit quality of each employee, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external assessment in accordance with limits set by the Council. The amounts presented

The Council sets the Secretariat's Risk Management Policies within which credit risk is managed.

(ii) Liquidity risk management

Ultimate responsibility for liquidity risk management rests with the Council, which has developed an appropriate liquidity risk management framework for the management of the Secretariat's short, medium and long-term funding and liquidity management requirements. The Secretariat manages liquidity risk through continuous monitoring of forecasts and actual cash flows.

iii) Market risk

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The Secretariat has minimal transactional currency exposures. Such exposures arise from the foreign exchange rates fluctuations during participation in the African Union

v) Capital Risk Management

The objective of the entity's capital risk management is to safeguard the Board's ability to continue as a going concern. Summits, international conferences and learning exchange visits.

20. Related Party Balances

Nature of related party relationships

Entities and other parties related to the Secretariat include those parties who have ability to exercise control or exercise significant influence over its operating and financial decisions. Related parties include management personnel, their associates and close family members.

Government of Kenya

The Government of Kenya is the principal financier of the Council and the Secretariat. During the period under review, Government support to the budget was 100%. The related parties during the year were; -

- i) The State Department for Planning
- ii) NEPAD/APRM Kenya National Governing Council
- iii) Key management

Transactions with related parties		FY2020-2021	FY2019-2020
		Ksh	Ksh
a)	Grants from Government	210,130,000	228,515,000
b)	Remuneration of Council members		
	• Chairman's Honoraria	960,000	960,000
	• Council emoluments	5,570,361	4,385,400
	Total	6,530,361	5,345,400

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c)	Key Management >Compensation to the CEO	8,379,984	2,941,248
	>Other management	20,116,726	15,938,508
	Total	28,496,710	18,879,756
d)	Purchases from related parties		
	• Advertisement -My GoV	88,726	
	• Training -Kenya School of Government (Embu)	79,800	
	• Conference Facility-Kenya School of Government Nairobi Campus	350,208	
	Total	518,734	

iv) Segment Reporting

NEPAD/APRM Kenya Secretariat does not have any branches/reporting segments. All operations are managed from the registered office.

v) Contingent Assets and Contingent Liabilities

The Secretariat does not have pending court cases or bank guarantees.

vi) Capital Commitments

Capital commitments are commitments to be carried out in the next financial year and are disclosed in accordance with IPSAS 17

vii) Dividends/Surplus Remission

In accordance with Section 219 (2) of the Public Financial Management Act regulations, regulatory entities shall remit into Consolidated Fund, ninety per centum of its surplus funds reported in the audited financial statements after the end of each financial year. Due to the nature of its operations, the Secretariat does not pay dividend or remit surplus.

viii) Taxation

There was no taxation during the financial year because this is a non-enterprising organization.

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ix) Deferred Tax Liability

There was no deferred tax during the financial year

x) Events After the Reporting Period

There were no material adjusting and non- adjusting events after the reporting period.

xi) Ultimate and Holding Entity

The Secretariat is a Semi- Autonomous Government Agency under the State Department for Planning in National Treasury and Ministry of Planning. Its ultimate parent is the Government of Kenya.

xii) Currency

The financial statements are presented in Kenya Shillings (Kshs).

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XX. APPENDIX

APPENDIX 1: PROGRESS ON FOLLOW UP OF AUDITOR RECOMMENDATIONS

Reference No. on the external audit Report	Issue / Observations from Auditor	Management comments	Status: (Resolved / Not Resolved)
No. 1	Validity of expenditures totalling to Ksh.10,889,460 on payment of Hospitality Supplies and services	The Secretariat's Human Resource Policies and Procedures manual allows for payment of allowances	<i>Resolved</i>
No. 2	Renewal of medical insurance contract	The tender evaluation committee minutes and report have been duly submitted.	<i>Resolved</i>
No. 3	Office and general supplies expenditure totalling to Ksh. 204,000	The error on the dates has since been rectified and delivery note attached.	<i>Resolved</i>
No. 4	Overspending on training.	The Secretariat took the necessary action for subsequent trainings	<i>Resolved</i>



CHIEF EXECUTIVE OFFICER
Amb. Dr. Samori A. Okwiya

Date 09.06.2022

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APPENDIX II: PROJECTS IMPLEMENTED BY THE ENTITY

Projects

Projects implemented by the State Corporation/ SAGA funded by development partners

Status of Projects completion

NEPAD/APRM Kenya Secretariat is a coordinating institution and does not implement projects and programmes directly. Therefore, during the period under review, the Secretariat did not directly implement projects or programme.

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APPENDIX III: INTER-ENTITY TRANSFERS

The above amounts have been communicated and reconciled with the parent Ministry.

ENTITY NAME	NEPAD/APRM KENYA SECRETARIAT		
Breakdown of Transfers from the State Department for Planning			
FY 2020/2021			
Recurrent Grants	Bank Statement Date	Amount (Ksh.)	Financial Year
	04-08-2020	17,510,834	FY 2020/2021
	31-08-2020	17,510,833	
	30-09-2020	17,510,833	
	05-11-2020	17,510,833	
	01-12-2020	17,510,833	
	28-12-2020	17,510,834	
	28-01-2021	17,510,833	
	03-03-2021	17,510,833	
	06-04-2021	17,510,833	
	03-05-2021	17,510,834	
	03-06-2021	17,510,834	
	25-06-2021	17,510,833	
TOTAL		210,130,000	

Ag. Director Corporate Services
NEPAD/APRM Kenya Secretariat

Head of Accounting Unit
State Department for Planning

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APPENDIX IV: RECORDING OF TRANSFERS FROM GOVERNMENT ENTITIES

The Secretariat received transfers from State department for Planning during the financial year 2020/2021

Name of the MDA/Donor Transferring the funds	Date received	Nature: Recurrent/Development/Others	Total Amount - KES	Where Recorded/recognized					Total Transfers during the Year
	As per bank statement			Statement of Financial Performance	Capital Fund	Deferred Income	Receivables	Others must be specific	
State Department or Planning	04-08-2020	Recurrent	17,510,834	✓					17,510,834
	31-08-2020	Recurrent	17,510,833	✓					17,510,833
	30-09-2020	Recurrent	17,510,833	✓					17,510,833
	05-11-2020	Recurrent	17,510,833	✓					17,510,833
	01-12-2020	Recurrent	17,510,833	✓					17,510,833
	28-12-2020	Recurrent	17,510,834	✓					17,510,834
	28-01-2021	Recurrent	17,510,833	✓					17,510,833
	03-03-2021	Recurrent	17,510,833	✓					17,510,833
	06-04-2021	Recurrent	17,510,833	✓					17,510,833
	03-05-2021	Recurrent	17,510,834	✓					17,510,834
	03-06-2021	Recurrent	17,510,834	✓					17,510,834
	25-06-2021	Recurrent	17,510,833	✓					17,510,833
	Total			210,130,000	-	-	-	-	-

