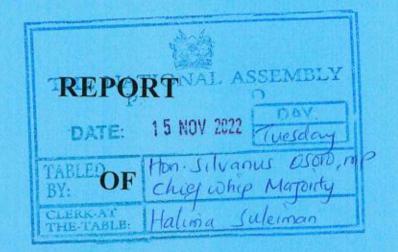




Enhancing Accountability



1. 美春日本

THE AUDITOR-GENERAL

ON

EGERTON UNIVERSITY

FOR THE YEAR ENDED 30 JUNE, 2021





www.egerton.ac.ke

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ANNUAL REPORT &

FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR

ENDING

30TH JUNE 2021

Prepared in accordance with the Accrual Basis of Accounting Method under the International Public-Sector Accounting Standards (IPSAS)

Transforming Lives through Quality Education

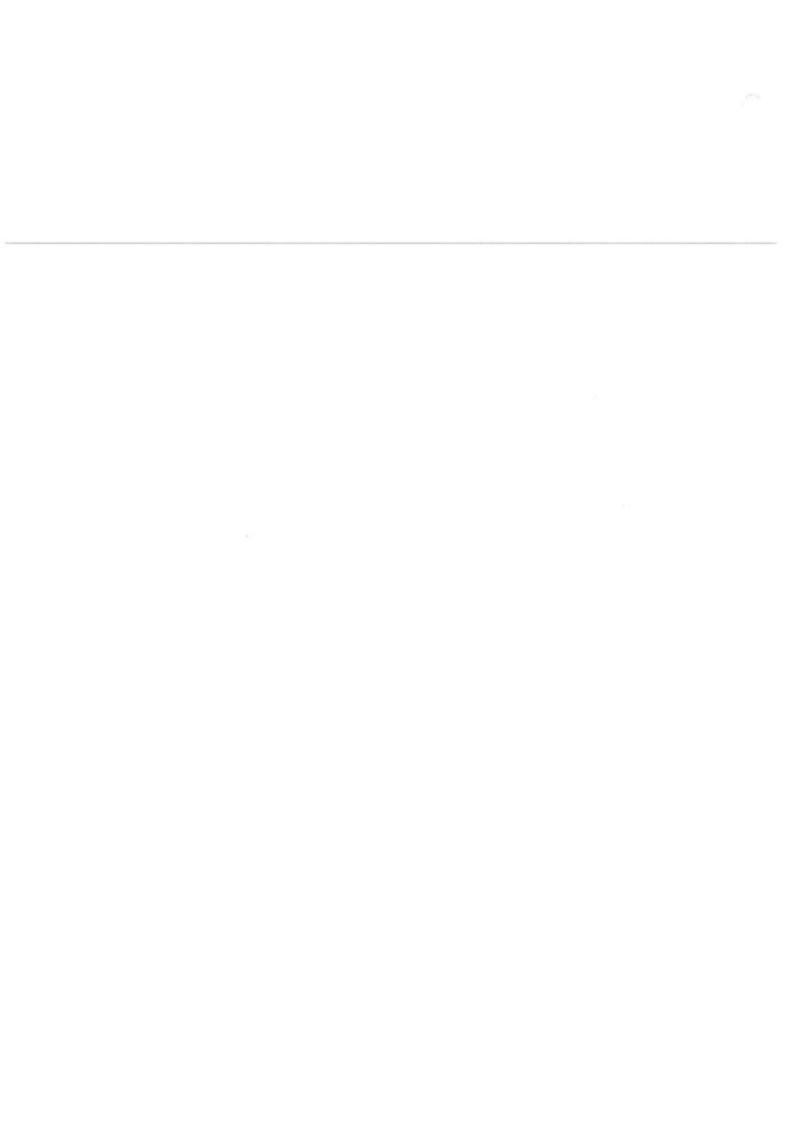
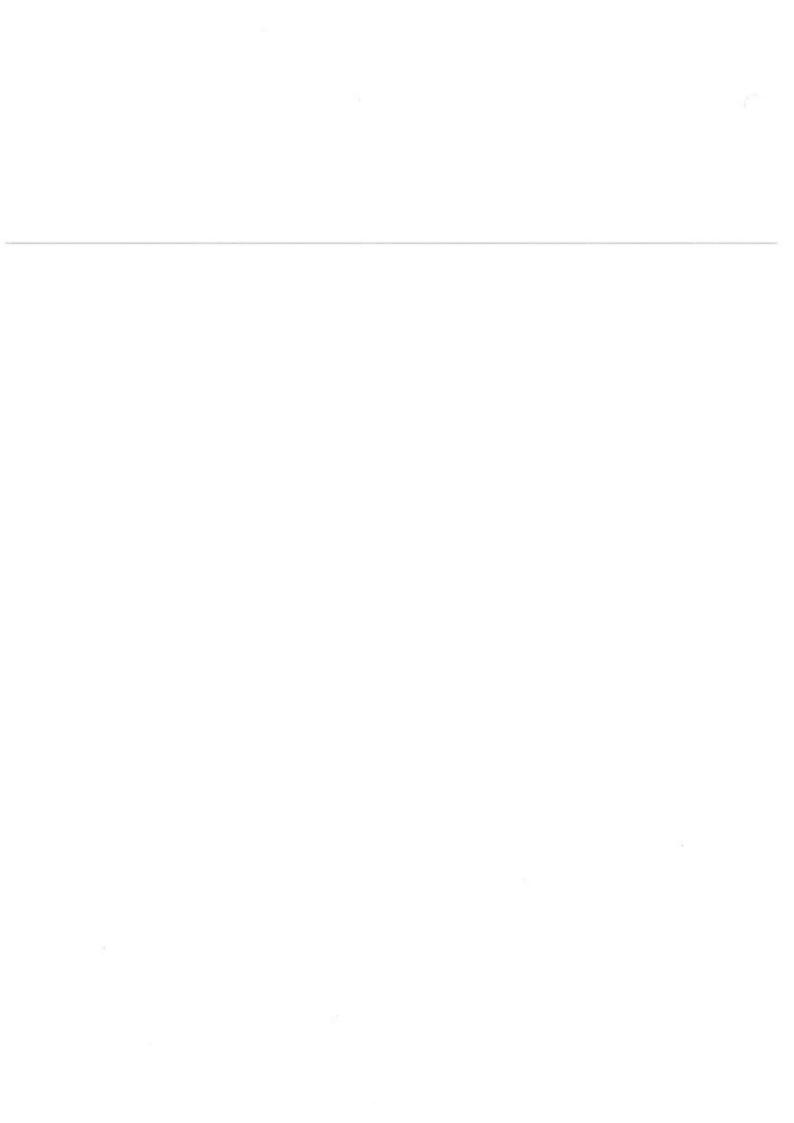


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1. KEY UNIVERSITY INFORMATION AND MANAGEMENT

(a) Background Information

Egerton University is the premier Agricultural Public University in Kenya. It was founded in 1939 under the name Egerton Farm School. By 1955, it was upgraded and renamed Egerton Agricultural College. It became a constituent college of the University of Nairobi in 1986 and a year later in 1987 became a fully fledged University following the Enactment of the Egerton University Act of 1987. This Act was repealed and replaced by the Universities Act No 42 of 2012.

Egerton University has two (2) active Campuses and one Campus College. The main Campus is based at Njoro and houses the Faculties of Agriculture, Arts and Social Sciences, Education and Community Studies, Engineering and Technology, Environment and Resources Development, Science, Law and Veterinary Medicine and Surgery. The Njoro Campus also houses the Board of Undergraduate Studies and Field Attachment, and the Board of Postgraduate Studies. The second Campus, Kenyatta Campus, is located five (5) kilometres from Njoro Campus and is planned to house the Open and Distance Learning (CODL) programmes which is currently based at Njoro Campus. The only University's Campus College, Nakuru Town Campus College, hosts the Faculties of Commerce and Health Sciences. The University currently has ten (10) faculties, one (1) institute of Gender and fifty-one (51) academic departments offering a wide range of programmes at diploma, undergraduate, and postgraduate levels. All of them are open to both Government-sponsored and self-sponsored students. The University also offers courses in computer literacy, computer repairs and maintenance, as well as accounting and bridging courses.

(b) Principal Activities

The Core business of the University as provided by the Universities Act No 42 of 2012 of the Laws of Kenya includes:

- Advancement of knowledge through teaching, scholarly research and scientific investigation;
- 2. Promotion of learning in the student body and society in general;
- 3. Promotion of cultural and social life of society:
- Support and contribution to the realization of national economic and social development;
- 5. Promotion of the highest standards in, and quality of, teaching and research;
- Education, training and retraining higher level professional, technical and management personnel;
- Dissemination of the outcomes of the research conducted by the university to the general community;
- 8. Facilitation of life-long learning through provision of adult and continuing education;
- 9. Fostering of a capacity for independent critical thinking among its students;

KEY ENTITY INFORMATION AND MANAGEMENT (Continued)

- Promotion of gender balance and equality of opportunity among students and employees;
- Promotion of equalization for persons with disabilities, minorities and other marginalized groups.

i. Vision

A world class University for the advancement of humanity.

ii. Mission

To offer exemplary education to society and generate knowledge for national and global development.

iii. Core Values

The University's activities and decisions will be guided by the following core values:

- · National unity;
- Internationalism;
- · Passion for excellence;
- · Professionalism;
- · Devotion to duty;
- · Integrity, transparency, and accountability;
- Social fairness

(c) Key Management

The University's day-to-day management is under the following key organs:

- University Council
- University Management Board
- The Senate

(d) Fiduciary Management

The key management personnel who held office during the financial year ended 30th June 2021 and who had direct fiduciary responsibility are shown on pages 12 - 15.

(e) Fiduciary Oversight Arrangements

The University Council is responsible and accountable to the Government of Kenya through the Ministry of Education for ensuring that the University complies with the Universities Act 2012,

KEY ENTITY INFORMATION AND MANAGEMENT (Continued)

The University Statutes (2013) and adheres to the highest standards of corporate governance as prescribed in the State Corporations Act and the University Council Charter.

The Council consists of nine members- the Chairman & five other members, representative of the National Treasury, Representative of the Principal Secretary Ministry of Education and the Vice Chancellor, who is the Secretary to the Council.

(f) Headquarters
P.O. Box 536 - 20115, EGERTON,
Njoro Campus,
Njoro Mau Narok Road,
NJORO, KENYA

(g) Contacts

Tel: (254) 051-2217891/2/051-2217781

E-mail: info@egerton.ac.ke Website: www.egerton.ac.ke

(h) Bankers

- Kenya Commercial Bank Ltd, Egerton University Branch, P.O. Box 248 – 20115, EGERTON
- Co-operative Bank of Kenya Ltd.
 P.O. Box 2982 20100,
 NAKURU
- Barclays Bank of Kenya Ltd.
 P.O. Box 66-20100
 NAKURU
- National Bank Ltd.
 P.O. Box 72866-00100
 NAIROBI

KEY ENTITY INFORMATION AND MANAGEMENT (Continued)

- NCBA Bank Ltd.
 P.O. Box 44599- 00100
 NAIROBI
- (i) Independent Auditors
 Auditor General
 Office of the Auditor General
 Anniversary Towers, University Way
 P.O. Box 30084 GPO 00100
 Nairobi, Kenya
- (j) Principal Legal Adviser Sheth & Wathigo Advocates Vickers Building P.O. Box 611 – 20100 Nakuru, Kenya

2. THE UNIVERSITY COUNCIL



NAME: Amb. Dr. Luka.H. Wario, PhD, CBS

YOB: 1952

POSITION/KEY RESPONSIBILITIES:

Council Chairman; Chairman of Appointments Committee

QUALIFICATION:

B Ed, (UoN), M Ed (UoN) PhD (University of Reading)

WORK EXPERIENCE

Chairman, Taskforce on establishing the University of Marsabit; Chairman, Garissa University College Council; Management Consultant Selwood; Writer, Moran Publishers; Chairman, Transition Authority Selection Panel; Director, National Anti-Corruption Campaign Steering Committee; PS, Ministry of State for the Development of Northern Kenya and other Arid Lands; PS, Ministry of the East African Community; PS, Office of the Vice President and Ministry of Home Affairs; Head, Research & Policy Analysis Division; Head, Middle East Division; Director, Administration in the Ministry of Foreign Affairs; Coordinator, Somali National Reconciliation Conference; Ambassador, People's Republic of China; Kenya Representative, International Network for Bamboo and Rattan; High Commissioner, Republics of Zimbabwe and Mozambique and the Kingdoms of Lesotho and Swaziland; Assistant to Kenya's Special Envoy to Somalia; Lecturer, Moi University.



NAME: Dr. John Nyangena

YOB: 1971

POSITION/KEY RESPONSIBILITIES:

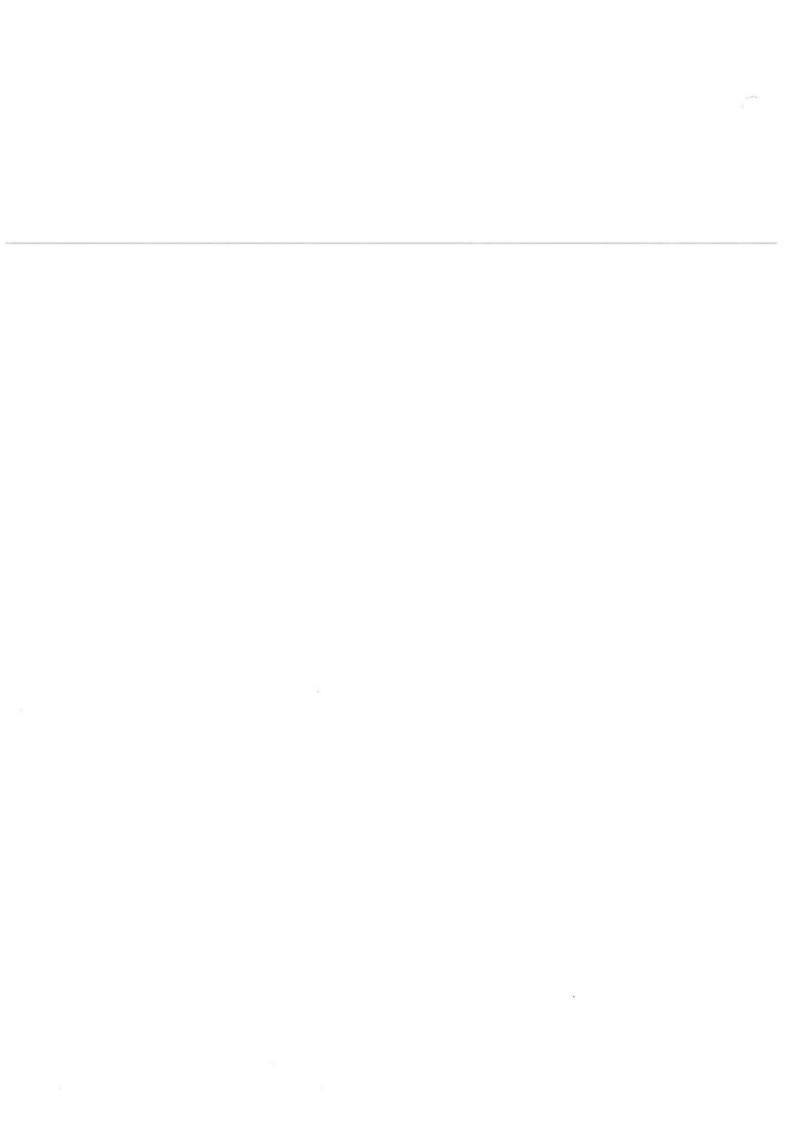
Council Member - Rep. C.S. Ministry of Education; Member - Planning. Development & Grievances Committee; Member - Tegemeo, Academic & Research Committee.

QUALIFICATION:

B.Sc. (JKUAT), M.Phil. (Moi), PhD (KU)

WORK EXPERIENCE

Ministry of Education, State Department for University Education and Research - Chief Economist; Team Leader - LVEMP project, Ministry of Environment & Natural Resources; Team Leader - Assessment Funding for adaptation in Kenya's drylands - International Institute for Environment and Development/National Drought Management Authority; Team Leader - End-term project evaluation of African Adaptation Initiative, WWF; National Consultant - Impacts of climate change in Tea Industry in Kenya, FAO; National Consultant - Mainstreaming Environmental Planning into Development in Kenya, National Environment Management Authority/DANIDA.





NAME: Mr. Julius K. Mutua

YOB: 1971

POSITION/KEY RESPONSIBILITIES:

Council Member - Alt. C.S. The National Treasury & Planning; Member - Audit, Governance and Risk Management Committee; Member - Finance, Human Resources & General Purpose Committee. QUALIFICATION: BA(Economics - KU, MA(Economics)-

University of Dar es Salaam

WORK EXPERIENCE

Planning Secretary & Programme Coordinator of Public Financial Management Reforms at The National Treasury; Has served in the boards of Capital Markets Authority, Retirement Benefits Authority, National Hospital Insurance, Policyholders Compensation Fund, Consolidated Bank, Kenya Plant Health Inspectorate Services, KCB Group and its subsidiaries.



NAME: Mr. Joshua Nyangidi Otieno

YOB: 1976

POSITION/KEY RESPONSIBILITIES:

Council Member; Chairman - Planning, Development & Grievances Committee; Member - Audit, Governance & Risk Management Committee.

QUALIFICATION:

Dip(KNEC), B.Ed, MBA (KU)

WORK EXPERIENCE

KCA University: Manager, Centre for Entrepreneurship & Leadership; Lecturer KCA University; Lead Researcher in the Africa Bio-diversity Conservation and Innovation Centre & CIC Insurance Company, Business Consultant and Trainer at Kenya Market Trust and Parsons Ltd; Business Trainer, Africa Youth Trust; Part-time Lecturer: JKUAT, KU & MU.



NAME: Dr. Charity C. Nyaga

YOB: 1955

POSITION/KEY RESPONSIBILITIES:

Council Member; Chair-Tegemeo, Academic & Research Committee; Member - Audit, Governance & Risk Management Committee.

QUALIFICATION:

B.Ed. (UoN), M.Ed. (KU), Ph.D (KU).

WORK EXPERIENCE

Ministry of Education: Deputy Director of Education; Senior Assistant Director of Education; Kiini Mixed Boarding Secondary School: Principal Graduate Teacher I; Principal Graduate Teacher II; Njuri Mixed Boarding Secondary School: Principal Graduate Teacher II; Senior Graduate Teacher; Head Teacher; Kyeni Girls High School: Graduate Teacher I; Mukuuni Secondary School: Graduate Teacher

*5



NAME: Ms. Esther Mukoa Wabuge

YOB: 1976

POSITION/KEY RESPONSIBILITIES:

Council Member; Member – Finance, Human Resources & General Purpose Committee; Member – Planning, Development & Grievances Committee.

QUALIFICATION:

B.Ed. (Moi), DIBM (KIM), M.Sc. (JKUAT), M.A. (University College London)

WORK EXPERIENCE

Coordinator, Kenya Country Core Group, World Bank Group (Joint Learning Network for Universal Health Coverage); Project Officer Training, Management Sciences for Health (MSH) – Leadership, Management & Sustainability (LMS) Project; Associate Consultant, Kenya National AIDS Strategic Plan; Kenya HIV/AIDS Private Sector Business Council (KHBC); Head of Programme & Stakeholder Development; Head of Training & Business Development; Namawanga Girls' High School: Biology & Home science teacher; Research Officer, Community Management & Training Services (CMTS.EA); Part-time Lecturer, Kisumu Polytechnic



NAME: Dr. John Nyakawa Ondari

YOB: 1970

POSITION/KEY RESPONSIBILITIES:

Council Member; Chairman – Finance, Human Resources & General Purpose Committee; Member Tegemeo, Academic & Research Committee.

QUALIFICATION:

B.A. (UoN), M.A. (UoN), PhD (JKUAT)

WORK EXPERIENCE

Strategic Advisor, Kenya Water Security & Climate Resilience Program; Senior WASH Advisor, SNV Netherlands Development Organisation, Kenya; Long Term Technical Advisor, Kenya Water & Sanitation Programme; Lemma Development Consultants Ltd: Managing Director; Research Director; Economist (WSS Financing Consultant), World Bank, Water & Sanitation Program – AF; Economist/ Statician, Ministry of Planning & the Treasury.



NAME: Dr Wilson Kipruto Ronno

YOB: 1957

POSITION/KEY RESPONSIBILITIES:

Council Member; Chairman - Audit, Governance & Risk Management Committee; Member - Planning, Development & Grievances Committee.

QUALIFICATION

Dip. (KIM), B.Sc. (UoN), M.Sc. (North Dakota State, USA), Ph.D. (UoN)

WORK EXPERIENCE

Independent Consultant; Member Audit Committee, Bomet County; Head, Crops Unit, UNFAO; Consultant, ASALS; CEO/Director, Tea Research Foundation; Agricultural Research Officer, Ministry of Agriculture; National Project Coordinator, FAO/UNDP-Dryland Farming Development & Extension project.



NAME: Prof. Isaac O. Kibwage

YOB: 1954

POSITION/KEY RESPONSIBILITY

Vice-Chancellor

QUALIFICATION

B.Pharm (UoN, M.Pharm, Ph.D (K.U. Leuven), FPSK, CSci. C.Chem,

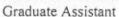
MRSC

WORK EXPERIENCE

Egerton University: Deputy Vice-Chancellor (Administration, Planning

& Development)

University of Nairobi: Principal of the College of Health Science, Dean of Faculty/School of Pharmacy, Chairman of Department, Professor, Associate Professor, Senior Lecturer, Lecturer, Assistant Lecturer,





NAME: Prof. Rose. A. Mwonya

YOB: 1950

POSITION/KEY RESPONSIBILIT

Vice-Chancellor

OUALIFICATION

Dip (Egerton), B.Sc., M.Sc, Ph.D. (Iowa)

WORK EXPERIENCE

Egerton University: Vice Chancellor; Deputy Vice-Chancellor (Academic Affairs); Dean of Students; Director Centre of Women Studies and Gender Analysis; Chairperson Dept. Of Agriculture & Home Economics; Professor, Associate Professor, Senior Lecturer, Lecturer

Retired on 12th January 2021

3. UNIVERSITY MANAGEMENT BOARD



NAME: Prof. Isaac O. Kibwage

YOB: 1954

POSITION/KEY RESPONSIBILITY

Vice-Chancellor

QUALIFICATION

B.Pharm (UoN), M.Pharm, PhD (K.U. Leuven), FPSK, CSci.

C.Chem, MRSC

WORK EXPERIENCE

Egerton University: Ag. Vice Chancellor; Deputy Vice-Chancellor

(Administration, Planning & Development)

University of Nairobi: Principal of the College of Health Science. Dean of Faculty/School of Pharmacy, Chairman of Department, Professor, Associate Professor, Senior Lecturer, Lecturer, Assistant





NAME: Prof. Rose. A. Mwonya

YOB: 1950

POSITION/KEY RESPONSIBILIT

Vice-Chancellor

QUALIFICATION

Dip (Egerton), B.Sc., M.Sc, Ph.D. (Iowa)

WORK EXPERIENCE

Egerton University: Vice Chancellor; Deputy Vice-Chancellor (Academic Affairs); Dean of Students; Director Centre of Women Studies and Gender Analysis; Chairperson Dept. Of Agriculture & Home Economics; Professor, Associate Professor, Senior Lecturer,

Lecturer

Retired on 12th January 2021



NAME: Prof. Julius K. Kipkemboi

YOB: 1971

POSITION/KEY RESPONSIBILITY

Ag. Deputy Vice-Chancellor (Academic Affairs)

QUALIFICATION

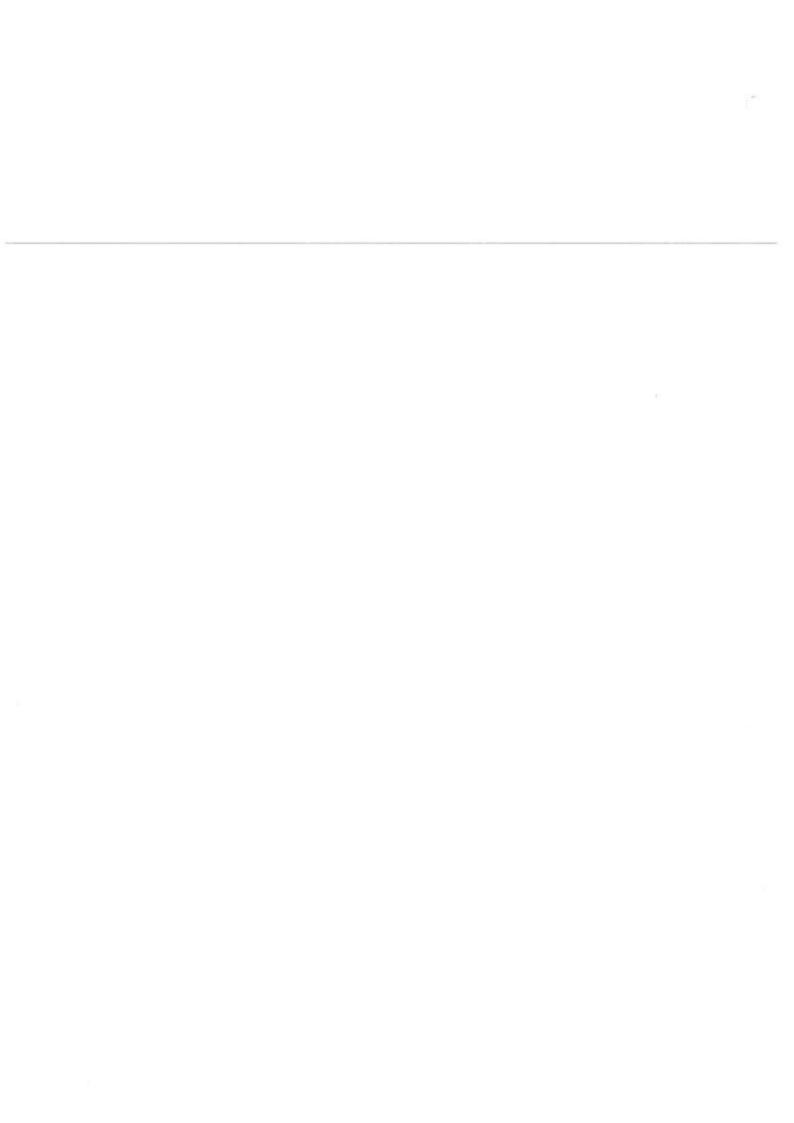
BSc (Egerton), IPGL (Mondsee), MSc (IHE-Delft), PhD

(UNESCO-IHE/Wageningen)

WORK EXPERIENCE

Egerton University: Ag. Deputy Vice Chancellor (Academic Affairs), Director, Examinations and Timetabling, Dean, Faculty of Science, Associate Professor, Senior Lecturer, Lecturer, Assistant

Lecturer, Teaching Assistant.





NAME: Prof. Alexander K. Kahi

YOB: 1968

POSITION/KEY RESPONSIBILITY

Deputy Vice-Chancellor (Academic Affairs)

QUALIFICATION

BSc, MSc, (Egerton), Dr. Sc. Agr. (Hohenheim)

WORK EXPERIENCE

Egerton: Deputy Vice-Chancellor (Academic Affairs); Dean Fac. Agriculture; Chairman Dept. Of Animal Science; Professor, Associate Professor, Senior Lecturer, Lecturer, Asst. Lecturer; Teaching Assistant Dept. Animal Science. Kyoto University-Japan: Visiting Professor, Postdoctoral Research Scientist.

Consultant ILRI – SLU Project; Consulting Scientist – Livestock Recording Centre; Visiting Scientist – AGBU (University of New England); Consultant – AGRP (Ethiopia); Consultant – Applied Genetic Network (Germany); Graduate Fellow – ILRI Visiting Researcher – Wageningen University.

Retired on 14th April 2021



NAME: Prof Bockline Omedo Bebe

YOB: 1963

POSITION/KEY RESPONSIBILITY

Ag Deputy Vice Chancellor (Research & Extension)

QUALIFICATION

Dip., BSc (Egerton), MSc, PhD (Wageningen)

WORK EXPERIENCE

Egerton University - Ag Deputy Vice Chancellor, Ag. Director (Research & Extension); Deputy Director, Extension outreach and consultancy; Professor of Livestock Production Systems; Consultant: Livestock Development Policies: University curriculum development: Strategic plan; Climate change and adaptation; Livestock value chains



NAME: Prof. Richard M.S. Mulwa

YOB: 1967

POSITION/KEY RESPONSIBILITY

Ag. Deputy Vice Chancellor (Administration, Planning &

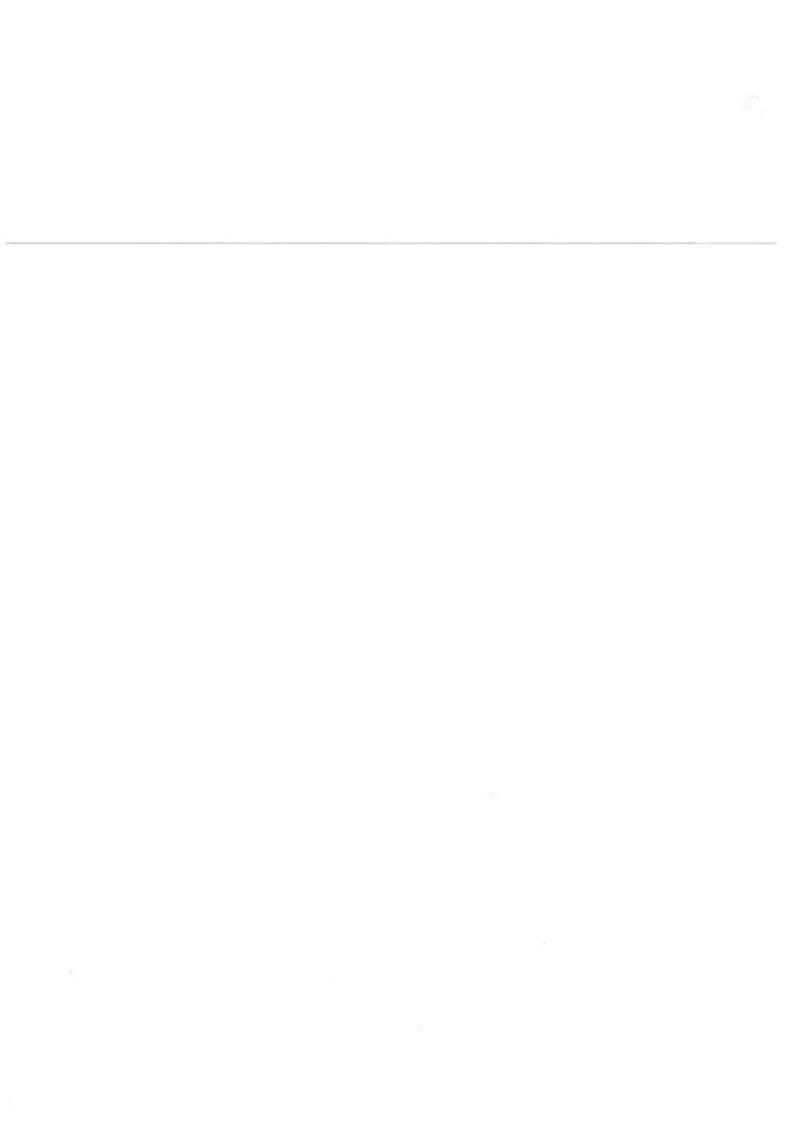
Development)

QUALIFICATION

Dip., BSc. (Egerton), Grad. Dip, MappSc. (Melbourne), PhD. (UIUC)

WORK EXPERIENCE

Egerton University - Ag. Deputy Vice Chancellor (Administration, Planning & Development), Associate Professor of Horticulture, Director - Crop Management Research and Training, Senior Lecturer, Lecturer, Teaching Assistant/ Research Assistant, Assistant Lecturer - Department of Crops, Horticulture and Soils; University of Melbourne: PC2 Greenhouse Manager.





NAME: Prof. Lenah Nakhone Wati

YOB: 1956

POSITION/KEY RESPONSIBILITY

Principal (Nakuru Town Campus College)

QUALIFICATION

B. Sc., M.Sc. (U.O.N), Ph.D. (Nottingham)

WORK EXPERIENCE

Principal NTCC; Director NTC; Egerton University – Associate Prof, Snr. Lecturer, Lecturer of Soil Science; Research Officer at Kenya Marine & Research Institute Kisumu; Research assistant UON; Research Officer – National Agricultural Laboratories.

Retired on 11th January 2021



NAME: Prof. Daniel O. Auka

YOB: 1958

POSITION/KEY RESPONSIBILITY

Ag. Principal, Nakuru Town College Campus

QUALIFICATION

BCom (UoN), MBA (Sacred Heart, USA), PhD (Open University of

Tanzania)

WORK EXPERIENCE

Egerton University - Ag. Principal; Associate professor, Senior Lecturer, Lecturer; Kabarak University - Lecturer; Cardinal Transport & Courier Services (USA) - Business Manager; Sacred Heart University (USA) - Library Assistant; Supplies Officer; Menyenya High School - Graduate Teacher; Endereti High School - Untrained Teacher



NAME: Dr. Thomas K. Serrem

YOB: 1962

POSITION/KEY RESPONSIBILITY

Registrar (Human Capital & Administration)

QUALIFICATION

BEd (UoN), MEd. (Manchester), DEd. (Bristol)

WORK EXPERIENCE

Egerton University - Registrar (Admin); Ag. Registrar (Admin); Deputy Registrar (Admin); Snr. Assistant Registrar (Central Services); Deputy Registrar (Academic Affairs); Snr. Assistant Registrar (Admissions); Assistant Registrar (Academic Affairs); Administrative Assistant; Marketing Representative - Xerox Kenya Ltd.

×



NAME: Prof. Mwanarusi Saidi

YOB: 1971

POSITION/KEY RESPONSIBILITY

Ag. Registrar (Academic Affairs)

QUALIFICATION

BSc. (Egerton), MSc. (Egerton), PhD. (Michigan/Egerton)

WORK EXPERIENCE

Egerton University - Registrar (Academic Affairs); Coordinator, Senior Lecturer, Lecturer, Assistant Lecturer, Teaching Assistant department of Crops, Horticulture and Soils, Egerton University; Assistant Farm Manager, Coast Development Authority.



NAME: Prof. Seth F. O. Owido

YOB: 1954

POSITION/KEY RESPONSIBILITY

Registrar (Academic Affairs)

QUALIFICATION

B.Sc., M. Sc. (U.O.N), Ph.D. (Illinois)

WORK EXPERIENCE

Egerton University: Registrar AA; Deputy Registrar AA

Kabarak University: Acting Academic Registrar; Academic Dean Egerton University; Director Quality Assurance; Director Board of Undergraduates; Associate Prof., Snr. Lecturer, Lecturer in Soil Physics & Water Management; COD Soil & Water Management Dept; Research Officer National Agricultural Research Laboratories.

Retired on 15th January 2021



NAME: Prof. Nancy. W. Mungai,

YOB: 1969

POSITION/KEY RESPONSIBILITY

Ag Director (Research & Extension)

QUALIFICATION

BSc. (Nairobi), MSc. (Sokoine), PhD. (Missouri)

WORK EXPERIENCE

Egerton University - Ag. Director (Research & Extension), Project Co-ordinator - TAGDev Program; Director Board of Undergraduate Studies; Associate professor of soil fertility and microbiology



NAME: Mr. Moses O. Ouma

YOB: 1978

POSITION/KEY RESPONSIBILITY

Finance Officer QUALIFICATION

C.P.A (K), B.Agbm (Egerton), MBA (KU)

WORK EXPERIENCE

Egerton University - Finance Officer; Kenyan Rural Roads Authority - Accountant -; Kenya National Audit Office - Auditor; The Mater

Hospital (Nairobi) - Accountant



NAME: M/s Janegrace K. Kinyanjui

YOB: 1967

POSITION/KEY RESPONSIBILITY

University Librarian QUALIFICATION

BA (Egerton), MSc. (SISA-Addis Ababa)

WORK EXPERIENCE

Egerton University – University Librarian; Kabarak University – University Librarian, Deputy University Librarian, Senior Assistant Librarian; Egerton University – Assistant Librarian, Senior Library Assistant

4. CHAIRMAN'S STATEMENT

In the year ended 30th June 2021, the University achieved a number of milestones despite the COVID-19 pandemic challenges among them; the 13th Biennial International Conference, The First National Conference on Legal Aid, opening of a Safe Foods Reference Laboratory (SAF-LAB), and the launch of Ajira Club.

The university held its 13th International Conference from 24th to 26th November 2020. The conference which was held virtually attracted more than 500 participants.

The Faculty of Law Legal Aid Project (FOLLAP) successfully organised the First National Legal Aid conference on the theme "Strengthening Access to Justice through Legal Aid" in the second week of December 2020. This conference attracted scholars from the legal fraternity, legal practitioners, social service providers, the Judiciary, the Office of the Attorney General, the Office of Director of Public Prosecutions, Civil Society, and development partners among others.

In the fight against COVID-19 pandemic, the University commenced the COVID-19 vaccination campaign on 24th March 2021, which was done in phases beginning with the frontline health workers. The first phase targeted over 100 staff members.

The Faculty of Health Sciences enrolled with the Educational Commission for Foreign Medical Graduates (ECFMG) on 23th April 2021. The enrolment allows the University to authenticate the credentials of medical graduates who seek to join postgraduate residency programs in the USA, UK, Canada, Australia etc.

The University marked World Bee day on 20th May 2021 by launching an innovative technology for rearing queen bees to increase quality honey production and pollination services. Bee Research and Demonstration Units (BRDU) were launched at the Agro-Science Park and the Dryland Research Training and Ecotourism Centre (DRTEC).

The Chief Administrative Secretary, Ministry of ICT, Innovation and Youth Affairs, Ms Maureen Mbaka, on Friday 25th June 2021, launched the Egerton University Ajira Digital Club, an initiative of the Ajira Digital Program. The programme focuses on creating an environment for work generation and skills development to meet the demand and supply side on job creation in all higher learning institutions in Kenya.

Financial Performance

During the financial year ended 2020/2021, the University registered an operating deficit of Kshs.1.299 billion compared to a deficit of Kshs 525 million in the financial year 2019/2020. The university was mainly funded through the Government Capitation (70%) and Appropriation in Aid (A-I-A) (30%) for its recurrent expenditure.

Strategic Direction

The 2018-2023 Strategic Plan will be achieved through the following Strategic Goals; providing quality higher education; engaging in research, consultancy and community outreach; enhancing physical infrastructure and ICT capacity; increasing linkages and collaborations; and enhancing governance and resource mobilization. In this respect, the university has once again topped in University Ranking by Academic Performance (URAP) rankings system. It was ranked at 2 in Kenya and 1945 in World Ranking 2020/2021. The ranking of the top 3,000 world universities is based on academic quality.

Future Outlook

As the university continues to implement its 2018-2023 Strategic Plan, the new focus is on resource mobilization through revamping Income Generating Units (IGUs) to generate more revenue internally. A Directorate of IGUs has been created for smooth operations of these units.

The University is set to open a Safe Foods Reference Laboratory (SAF- LAB) in Main Campus, Njoro. The SAF-Lab facility funded by the National Research Fund (NRF) at the cost of Ksh. 39 million will innovatively contribute to the Big 4 Agenda, specifically, Food Security. The facility will become operational in July 2021.

I wish to thank the Government of Kenya, Council members, Management and Staff for their dedication and participation during the year in striving to make Egerton University a world class University for the advancement of Humanity.

Dr. John N. Ondari, PhD

Chairman, Finance, Human Resource & General

Purpose Committee of the University Council

5. REPORT OF THE VICE-CHANCELLOR

During the financial year ended 30th June 2021, the university continued to stay focussed on the path to achieving its vision of being a world class university for the advancement of humanity. Towards this end, the focus remained on enhancing the quality of academic programs and research output including increasing collaborations with other institutions.

The University held its 42nd and 43rd graduation ceremonies on 31st July 2020 and 18th June 2021 respectively. Both ceremonies were conducted virtually due to the Ministry of Health restrictions on gatherings due to COVID-19 pandemic, and a total of 3,195 graduands were conferred with various certificates in their respective disciplines. The Faculties of Law, and Veterinary Medicine & Surgery presented graduands for their pioneer classes.

Education, Training and Research

Egerton University once again topped in University Ranking by Academic Performance (URAP) rankings system. Egerton was ranked 2nd in Kenya and 1945th in World Ranking 2020 – 2021. The ranking of the top 3,000 world universities is based on academic quality. Publications constitute the basis of the ranking methodology. Both quality and quantity of publications and international research collaboration performance are used as indicators. Our goal is to be the leading university in Kenya and East Africa as well.

The university held its 13th International Conference from 24th to 26th November 2020. The conference which was held virtually attracted more than 500 participants. The Conference was held under the theme: "Innovation, Research and Transformation for Sustainable Development." Underlying this theme is the acknowledgment that Science, Technology and Innovation are major drivers and enablers of social and economic transformation. The application of knowledge and innovation is a necessity for attaining sustainable economic growth and competitiveness.

The Faculty of Law Legal Aid Project (FOLLAP) successfully organised the First National Legal Aid conference on the theme "Strengthening Access to Justice through Legal Aid" from 8th to 11th December 2020. This conference attracted scholars from the legal fraternity, legal practitioners, social service providers, the Judiciary, the Office of the Attorney General, the Office of Director of Public Prosecutions, Civil Society, and development partners among others. The conference was sponsored by the European Union and the UNDP Amkeni Wakenya Project.

In addition, FOLLAP on its quest to promote access to justice among vulnerable members of the community, trained a section of Chiefs and Assistant Chiefs in Nakuru Country on alternative dispute resolution (ADR) mechanisms. During the training that took place on 21st May 2021 at the Njoro Campus of Egerton University, the Chiefs and Assistant Chiefs were encouraged to use other means of conflict resolution among the residents they serve. The training looked at the legal basis of ADR, its advantages as well as its challenges and benefitted than 40 participants.

The Faculty of Health Sciences enrolled with the Educational Commission for Foreign Medical Graduates (ECFMG) on 23th April 2021. The enrolment allows the University to authenticate the credentials of medical graduates who seek to join postgraduate residency programs in the USA, UK, Canada, Australia etc. This will enable students to register for United States Medical Licensing Exams (USMLE) or be recognised for training entry by the General Medical Council UK. ECFMG is a world leader in promoting quality health careserving physicians, members of the medical education and regulatory communities, health care consumers, and those researching medical education and health workforce planning issues.

The University marked World Bee day on 20th May 2021 by launching an innovative technology for rearing queen bees to increase quality honey production and pollination services. Bee Research and Demonstration Units (BRDU) were launched at the Agro-Science Park and the Dryland Research Training and Ecotourism Centre (DRTEC). The Agro-Science Park will be used as the queen bee multiplication site, while DRTEC will be used as the upscaling site for farmers in arid and semi-arid lands before expanding it to Mpeketoni Research Station in the future. One of the key components of the BRDU is the Queen Bee Rearing Technology (QBRT) which involves the process of developing a new queen as the choice of the beekeeper rather than the choice of the bees themselves.

The University set to open a Safe Foods Reference Laboratory (SAF- LAB) in Main Campus, Njoro. The SAF-Lab facility funded by the National Research Fund (NRF) at the cost of Ksh. 39 million will innovatively contribute to the Big 4 Agenda, specifically, Food Security. The SAF Lab facility came about in 2018 when Egerton University won an NRF Infrastructure Grant from amongst 32 institutions of higher education that participated in the NRF Call. The facility will become operational in July 2021, and it will not only enhance the research capacity of academic and technical staff but also provide consultancies in food, feed and water safety, support standardization of food safety control procedure, and complement food safety efforts by the Ministry of Agriculture, Livestock, Fisheries, Kenya Bureau of Standards, Pest Control Products Board, and the Government Chemist Department.

The Chief Administrative Secretary, Ministry of ICT, Innovation and Youth Affairs, Ms Maureen Mbaka, launched the Egerton University Ajira Digital Club, an initiative of the Ajira Digital Program on 25th June 2021. The launch took place at Main Campus in Njoro. Ajira Digital Clubs initiative, a project by the Government of Kenya, focuses on creating an environment for work generation and skills development to meet the demand and supply side on job creation in all higher learning institutions in Kenya. At Egerton University, the Dean of Students' Office in collaboration with Faculty of Science (Computer Science Department), incubates the Ajira Club.

Other Activities

In the fight against COVID-19 pandemic, the University commenced the COVID-19 vaccination campaign on 24th March 2021, which was done in phases beginning with the

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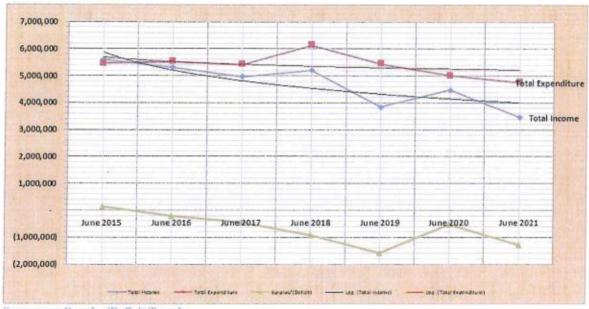
frontline health workers. The first phase targeted over 100 staff members. Due to the global shortage of the AstraZeneca/Oxford University vaccine, the vaccination programme did not proceed according to the initial schedule. However, it resumed in the second week of June 2021.

Financial Performance

Over the last seven years the following are the trends of surpluses (deficits) realised by the end of each financial year:

Seven-year Surplus/Deficit Trends

Income/Expenditure (Kshs 000's)	June 2015	June 2016	June 2017	June 2018	June 2019	June 2020	June 2021
Total Income	5,597,399	5,310,670	4,968,162	5,210,699	3,849,367	4,479,911	3,459,027
Total Expenditure	5,458,943	5,522,944	5,417,001	6,138,767	5,449,863	5,004,638	4,758,503
Surplus/(Deficit)	138,456	(212,274)	(448,839)	(928,068)	(1,600,496)	(524,726)	(1,299,476)



Seven-year Surplus/Deficit Trends

Revenue has been declining from the year 2015 to date. The rise in the year 2018 was due to arrears received from Government of Kenya in respect of 2013-2017 Collective Bargaining Agreement (CBA) implementation. In the year 2020, the University additional capitation of Ksh 499 million in respect of Collective Bargaining Agreement (CBA) arrears for the years 2017-2021 and doctors' call allowances.

During the year ended 30th June 2021, the university realized an operating deficit of Ksh 1.299 billion. The University is facing serious financial challenges due to declining GoK Capitation, COVID-19 pandemic and dwindling number of self-sponsored students which have affected revenue collection. This resulted in payment of 60% staff salary from April to October 2020. The University therefore owes staff salaries of Kshs 352 million.

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The university is therefore taking drastic steps to diversify its revenue sources away from reliance on students. The new focus is on Income Generating Units of the university like the farm, the hotel among others. A Directorate has been created for the smooth operations of these units. At the same time the university is implementing austerity measures at all times and embracing automation so as to cut operating expenses in the coming years.

Prof. Isaac O. Kibwage, PhD, HSC

Vice Chancellor

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					Strategic Goal 5	Strategic Goal 4			Strategic Goal 3			
Celider Mainstreaming	Disability Mainstreaming	Competence Development	Resolution of Public Complaints	Application of Service Delivery Innovations	Implementation of Citizens' service delivery charter	University Industry Linkage	Road Safety Mainstreaming	Safety and security measures	Asset Management	Rehabilitation of Njoro river ecosystem in Mau escarpment	Dryland Research and food security	security
%	3 %	\$	%	%	%	Number	%	%	%	%	Number	
Set up and operationalize a Gender Management System	Carry out accessibility and usability audit and submit the report to NCPWD Develop and submit Disability mainstreaming policy and the annual work plan	Carry out Staff Training Needs Assessment, execute interventions to address the identified skills gaps, and train needs through, recruitment, outsourcing and capacity building/training, coaching, mentoring Knowledge management	Build capacity on the indicators requirement	Online registration system to enable first year students to submit the documents needed for online admission into various programmes in light of COVID-19	Review and display the Citizens' Service Charter prominently at the Administration Block and the Main gate in both English and Kiswahili.	Establish industry linkages	Develop and implement a Domestic work place policy on road safety	Implement the Information Security Management Systems (ISMS), and install CCTV, Antivirus, and perform terrorism drills	Update and maintain the Asset register of all University assets and properties including their status in terms of the working condition	Engage the community, staff and students to plant trees in the University campuses and Mau Escarpment	Conduct research on food crop for dryland and prepare research proposal on dryland resources management and policy	security issues and the other on emerging trends in health sector in national media
			100	100	100	7			100	120	7	

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									on ategic Goal o	Strategic Goal 4	Strategic Coal A		Strategic Goal 3			
Gender Mainstreaming	Disability Mainstreaming			70	Competence Development	Resolution of Public Complaints	IIIIIovations	Application of Service Delivery	service delivery charter	University Industry Linkage	Road Satety Mainstreaming	Safety and security measures	Asset Management	Renabilitation of Njoro river ecosystem in Mau escarpment	Dryland Research and food security	security
%	%			1	%	%		%	%	Number	%	%	%	%	Number	
Implement Gender Mainstreaming Policy, Plans and Programs Set up and operationalize a Gender Management System	Carry out accessibility and usability audit and submit the report to NCPWD Develop and submit Disability mainstreaming policy and the annual work plan	management	needs through, recruitment, outsourcing and capacity building/training, coaching, mentoring Knowledge	interventions to address the identified skills gaps, and train	Carry out Staff Training Needs Assessment, execute	Build capacity on the indicators requirement	programmes in light of COVID-19	Online registration system to enable first year students to	at the Administration Block and the Main gate in both English and Kiswahili.	Establish industry linkages	Develop and implement a Domestic work place policy on road safety	Implement the Information Security Management Systems (ISMS), and install CCTV, Antivirus, and perform terrorism drills	Update and maintain the Asset register of all University assets and properties including their status in terms of the working condition	Engage the community, staff and students to plant trees in the University campuses and Mau Escarpment	Conduct research on food crop for dryland and prepare research proposal on dryland resources management and policy	security issues and the other on emerging trends in health sector in national media
						100		100	100	7			100	120	7	

7. CORPORATE GOVERNANCE STATEMENT

The University Council is responsible and accountable to the Government of Kenya through the Ministry of Education for ensuring that the University complies with the Universities Act 2012, Egerton University Statutes (2013) and adheres to the highest standards of corporate governance as prescribed in the State Corporations Act and the University Council Charter.

Roles and Functions of the Council

The Council consists of nine members- the Chairman & five other members, representative of the National Treasury, Representative of the Principal Secretary in the Ministry of Education, and the Vice Chancellor as ex-officio member and secretary to the council. The members of the Council have been shown on pages 8 - 11. The functions of the Council are:

- a) Employ staff; (appoint Professors & Senior Staff in Grades XV & above); appoint the Vice-Chancellor & Deputy Vice-Chancellors in consultation with the Cabinet Secretary responsible for University Education after a competitive process conducted by Public Service Commission; consider disciplinary matters for Principals, Deputy Vice-Chancellors & Vice-Chancellor).
- Approve the statutes of the University and cause them to be published in the Kenya Gazette;
- c) Approve the policies of the University;
- d) Approve the budget;
- Manage, supervise and administer the assets of the University in such a manner as best promotes the purpose for which the University is established;
- f) Determine the provisions to be made for capital and recurrent expenditure and for reserves of the University;
- g) Receive any grants, donations or endowments on behalf of the University and make legitimate disbursements therefrom;
- Enter into association, collaboration or linkages with other bodies or organizations within or outside Kenya as the University may consider desirable or appropriate and in furtherance of the purpose for which the University is established;
- i) Open a banking account or accounts for the funds of the University;
- j) Undertake other functions set out under this Act and the Charter.

Committees of the Council

The Committees of the Council have delegated authority to assist the Council effectively carry out its obligations. The University Council and its Committees are supported by the University Management Board which consists of ten members.

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The Council has seven committees namely:

- 1. Finance, Human Resources and General Purposes Committee
- 2. Audit, Governance and Risk Management Committee
- 3. Planning, Development & Fund-Raising Committee
- 4. Tegemeo, Academic and Research Committee
- 5. Grievances Handling and Appeals Committee
- 6. Sealing and Honorary Degree Committee
- 7. Appointments Committee

The Terms of Reference for the Committees of Council are:

1. Finance, Human Resources and General Purposes Committee

The Committee recommends to the Council for its approval the annual report and financial statements, annual estimates and expenditure, recommend policies on Finance and Human Resource to Council for approval, decide on disciplinary matters for staff in Grade XIII-XV, and shall pay due regard to the necessity to refer matters of major importance to the Council for final approval.

2. Audit, Governance and Risk Management Committee

The Committee ensures compliance to internal control processes, accurate preparation of financial reporting of results, operations and statements in compliance with legal and statutory requirements and standards, ensures the University complies with internal and external audits, develop risk management strategies, monitor institutional governance, and monitor compliance of the performance contract, and quality assurance.

3. Planning, Development & Fund-Raising Committee

The Committee mobilizes financial resources for the development of the University, take charge for all arrangements for planning and development of the University and construction of new buildings, advocate on behalf of the University and enhance the marketing of the University locally and internationally, provide advice and assistance to Deputy Vice-Chancellor (Administration, Planning and Development) with respect to corporate sponsorship and private source fund raising activities, and pay due regard to the necessity to refer matters of major importance to the Council for final approval.

4. Tegemeo, Academic and Research Committee

The Committee advises on the development and implementation of academic and research programmes and policies; make recommendations for the sourcing, administration and distribution of scholarships; oversee a reward scheme for excellence in teaching, research and extension; receive regular reports from and provide advice to the Deputy Vice-Chancellor

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(Academic Affairs) and the Deputy Vice-Chancellor (Research and Extension) on the development of policy and procedures relating to academic and research; approve the Tegemeo Institute's annual budget, business plans and policies; ensure good management and identify risk and internal controls in the Tegemeo Institute; promote and integrate good corporate governance at the leadership management and in all levels of the Tegemeo Institute; strategize on the Tegemeo Institute's development and sustainability; and consider and report any matter referred to it by the Council and Senate.

5. Grievances Handling and Appeals Committee

The Committee oversees staff, students and other stakeholder's grievances; and staff and students appeal against disciplinary action.

Sealing and Honorary Degree Committee

The Committee authorizes affixing of the University seal to appropriate documents on behalf of the Council; and nomination of distinguished personalities in various fields for the conferment of honorary degrees of the University.

7. Appointments Committee

The Committee appoints Professors and Staff in Grade 15; search candidates for position of Principal's; Deputy Vice-Chancellors and Vice-Chancellor and make recommendations to the Council; and consider disciplinary matters for Principals and Deputy Vice-Chancellor's and recommend to Council.

Council Meetings Attendance Financial Year 2020/2021

a) Attendance - 24th July to 10th December 2020

Council Member	SHDC 24/7/20	GC 31/7/20	CTM 31/7/20	CM 13/11/20		AG&RM 25/11/20	SCM 4/12/20	TA&R 8/12/20	PDG 9/12/20	AG&RM 10/12/20
1 Dr. L.H. Wario	Х	Х	X	X			Х			
2 Esther M. Wabuge				X	X		X	X		
3 Dr. Charity C. Nyaga				X		X	X	X	Х	X
4 Joshua Nyangidi Otieno	0			X		X	Х	X	Х	X
5 Dr. John Nyakawa Ondar	i			X	X		Х		X	
6 Julius Mutua	X	X	X		X	X	Х			Х
7 Dr. Wilson K Ronno				X		X	Х	X	X	Х
8 Prof. Rose A. Mwonya	Х	X	X	X	X				Х	
9 Prof. Isaac O. Kibwage			Х	X	X				X	

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b) Attendance - 17th December 2020 to 19th March 2021

Council Member	CM 17/12/20	CM 18/12/20	FHR&GP 19/1/20	PDG 20/1/21	CM 27/1/20	TA&R 11/2/21	AG&RM 12/2/21	FHR&GP 24/2/21	CM 18/3/21	CM 19/3/21
1 Dr. L.H. Wario		Х			X					X
2 Esther M. Wabuge	Х	X	X		Х			X	X	X
3 Dr. Charity C. Nyaga		Х		Х	X	X	X			X
4 Joshua Nyangidi Otieno		X		X	Х		Х			X
5 Dr. John Nyakawa Ondar	X	X	X	X	X	X		X	Х	X
6 Julius Mutua		Х	Х		X		X	X	X	X
7 Dr. Wilson K Ronno		Х		X	X		X			X
8 John Nyangena						X				X
9 Prof. Rose A. Mwonya		Х				-				
10 Prof. Isaac O. Kibwage		X	X	X	X	Х		X		X

c) Attendance - 12th April to 18th June 2021

Council Member	AG&RM 12/4/21	TA&R 13/4/21	PDG 6/5/21	FHR&GP 7/5/21	CM 17/5/21	CM 18/5/21	CM 19/5/21	CM 20/5/21	CM 21/5/21	TA&R 10/6/21	CM 11/6/21	GC 18/6/21
1 Dr. L.H. Wario						Х	Х	X	Х		Х	X
2 Esther M. Wabuge			X	X	Х	Х	X	X	Х		X	X
3 Dr. Charity C. Nyaga	Х	X				Х	Х	χ	Х	Х	X	Х
4 Joshua Nyangidi Otieno	Х		X			Х	Х	X	Х		Х	Х,
5 Dr. John Nyakawa Ondar	i	Х		χ	Х	Х	χ	X	Х	Х	Х	X, 6
6 Julius Mutua	Χ			χ	χ	χ	χ	χ	Х		χ	X
7 Dr. Wilson K Ronno	χ		Х			X	X	X	X		X	χ.
8 John Nyangena		Х	Х			X	Х	X	X	X	X	X
9 Prof. Isaac O. Kibwage		Х	Х	X		χ	Х	Х	Х	X	X	

	Key	Description
_1	AG&RM	Audit, Governance & Risk Management Committee
2	CM	Full Council meeting
_3	EMCC	Egerton Mau Cross country
4	FHR&GP	Finance, Human Resources & General Purposes Committee of Council Meeting
_5	GC	Graduation Ceremony
6	GHA	Grievances Handling & Appeals Committee
7	PCN	Performance Contract Negotiation
8	PDG	Planning Developments & Grievances Committee
9	SCM	Special Council Meeting
10	SHDC	Sealing and Honorary Degree Committee
11	TA&R	Tegemeo, Academic & Research Committee
12	EOPC	Evaluation of Performance Contract
13	SFHR&GP	Special Finance Human Resources & General Purpose Committee of Council Meeting
14	VPC	Vetting of Performance Contract
15	I/RP	Interviews/Reviews for Professors Grade 15
16	RSL	Review for the Post of Senior Lecturer Grade 13
17	IDR	Interview for Post of Deputy Registrar Grade 14
18	IS	Interview for Staff in Grade 13
19	GC	Graduation Ceremony
20	CTM	Consultative Meeting

Appointment, Removal from Office and Succession Plan

Council members are appointed by the Cabinet Secretary, Ministry of Education. Five council members retired on 9th March 2020, but were re-appointed on 4th November 2020 for a period of 3 years except for Mrs. Alasa Hirsi who had served two terms. She was replaced by Dr. Wilson Ronno.

Council Remuneration

Council members are remunerated as per guidelines set out in State Corporations Advisory Committee circulars and the National Treasury directives in respect to sitting allowances, mileage and accommodation costs. These expenses have been shown under Note 14 to the Financial Statements.

8. MANAGEMENT DISCUSSION AND ANALYSIS

ANALYSIS OF OPERATIONAL AND FINANCIAL PERFORMANCE

i. Revenue

The revenues of the University have been as shown in table 1 and figure 1 below over the last seven years:

Table 1: Seven-year Revenue trend

INCOME TRENDS IN KSHS "000"							
Income Type	June 2015	June 2016	June 2017	June 2018	June 2019	June 2020	June 2021
Revenue from Exchange Transactions	2,134,677	1,890,334	1,572,899	1,474,081	1,454,601	1,345,088	703,487
Revenue from Non-Exchange Transactions	3,462,722	3,420,336	3,395,263	3,736,618	2,394,766	3,134,823	2,755,540
Total Income	5,597,399	5,310,670	4,968,162	5,210,699	3,849,367	4,479,911	3,459,027

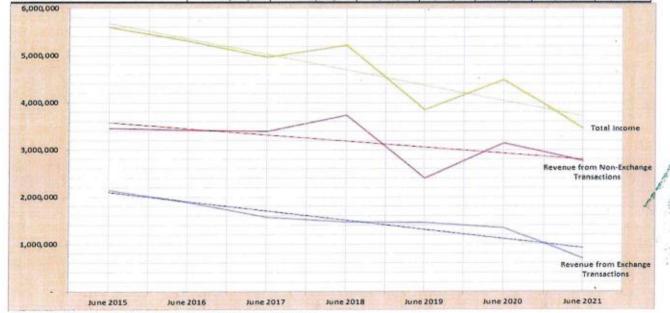


Figure 1: The trend of Revenue over the last seven years

The University's revenue has consistently declined over the years. However, GoK and other donors (Revenue from Non- exchange transactions) remained the biggest source of income over the last seven years averaging 68% (2020-65%) of all revenue. This is higher than the seven-year average, meaning that the University is becoming more dependent on external funding, which is not very desirable. The external sources of funding accounted for 80% of all revenue for the year ended 30th June 2021.

There was an increase in Revenue from Non-exchange transactions in the FY 2019/2020 due amounts received in respect of 2017-2021 Collective Bargaining Agreement (CBA) Staff basic

salary arrears and Doctor-Lecturers allowances arrears amounting to Ksh 396,991,653 and Ksh 102,840,000 respectively.

The closure of the University in March to October 2020 due to the COVID-19 pandemic halted the internal revenue generation capacity. Upon re-opening in October 2020, there was a staff strike which lasted the whole of November 2020. These disrupted activities in the university for essentially three quarters of the year 2020. Then in April 2021 there was another closure for one month due to the second wave of the Covid-19 pandemic. This resulted in reduced income from local sources shown in Table 1.

ii. Expenses

Notwithstanding the shortfalls in revenue as shown above, expenses remained largely constant especially those expenses that do not depend on level of activity in the University such as Staff costs.

The Management instituted austerity measures aimed at containing expenditure to the best extent possible. The following table 2 and figure 2 indicate the expenditure trends over time:

Table 2: Seven-vear expenditure trends

Expenditure Type	June 2015	June 2016	June 2017	June 2018	June 2019	June 2020	June 2021
Staff Costs	3,094,213	3,158,178	3,113,900	4,030,809	3,395,430	3,552,270	3,189,990
Other Expenses	2,364,730	2,364,766	2,303,101	2,107,958	2,054,433	1,452,368	1,568,512
Total Expenses	5,458,943	5,522,944	5,417,001	6,138,767	5,449,863	5,004,638	4,758,503

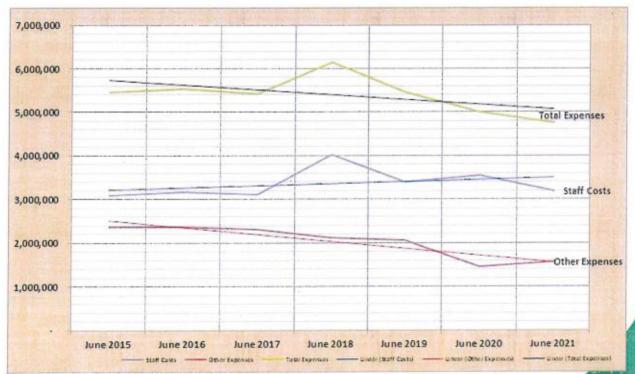


Figure 2: The trend of Expenditure over the last seven years

As shown above, the expenses of all categories continued to rise over the last five years as shown by the above trend analysis where staff cost constitute the highest proportion of expenses with a seven-year average being 62% (2020-66%).

Because of the closure in March 2020 due to the COVID-19 pandemic, there was a general reduction in the other expenses. However, legal and bank charges went up due to the financial challenges faced by the university during the year which caused many financial and legal challenges.

ANALYSIS OF FINANCIAL POSITION

The following analysis presents a seven-year movement observed in the financial status of the University as at the end of each of the financial years:

i. Property, Plant and Equipment

Table 3: Seven-year Net Book Values of Property Plant and Equipment (Ksh "000")

		Ksh "000"	
Type of Property	Land & Buildings	W.I.P	Other Assets
30/6/2015	3,449,562	809,501	174,448
30/6/2016	3,412,879	1,064,636	186,423
30/6/2017	3,339,556	1,256,699	186,423
30/6/2018	3,274,164	1,700,634	119,000
30/6/2019	3,431,454	1,897,419	75,028
30/6/2020	3,363,754	1,865,102	65,919
30/6/2021	4,236,880	904,435	51,235

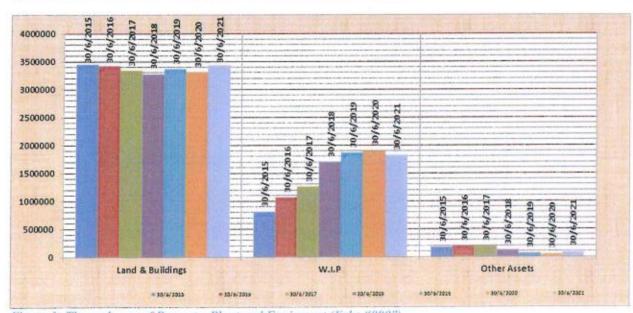


Figure 3: The make-up of Property, Plant and Equipment (Kshs "000")

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The graphs in figures 3 & 4 above and below respectively show a reduction in work in progress (W-I-P), and an increase in land and buildings in the year 2020/2021. This is due to the completion of the Physical Science Complex and the Main Security Gate. There were no works ongoing during the year due to COVID 19 pandemic.

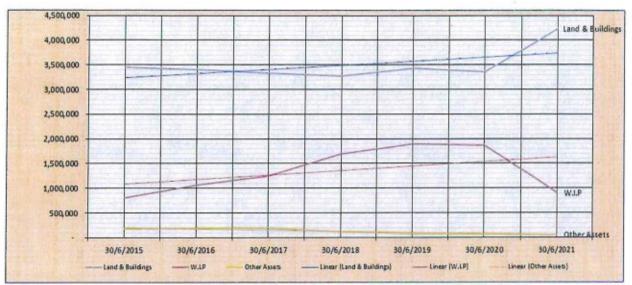


Figure 4: The composition of net book values of the University's assets over the seven-year period

The total assets of the University however continued to rise over the seven-year period as shown by the following trend in figure 5:

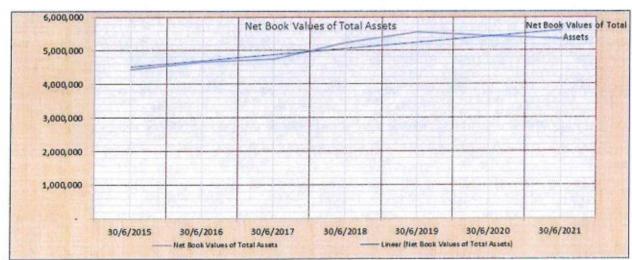


Figure 5: The trend of Total Property, Plant and Equipment over the seven-year period (Kshs "000")

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ii. Working Capital

The Net Working capital; the difference between current assets and current liabilities is shown in Table 4 and Figure 6 for the last seven years:

Table 4: Seven-year Net Working Capital figures (Ksh "000")

	June 2015	June 2016	June 2017	June 2018	June 2019	June 2020	June 2021
Total Current Assets	1,983,942	1,529,420	1,450,774	1,134,684	1,805,894	2,047,092	1,242,803
Total Current Liabilities	1,376,617	1,252,520	1,571,436	2,522,447	4,586,329	4,729,574	4,938,642
Net Working Capital	607,325	276,900	(120,662)	(1,387,763)	(2,780,435)	(2,682,482)	(3,695,839)



Figure 6: The trend of Net Working Capital over the seven-year period (Ksh 000")

Net Working Capital Trend

The Net working capital remained positive 2015 and 2016 but dipped to negative territory in the last five financial years; 2017, 2018, 2019, 2020 and 2021. This is because we have pending bills totalling to Ksh 4.9 Billion as at 30th June 2021.

Notwithstanding the above, the University remains constrained in terms of cash flows and is experiencing difficulties in meeting its short term financial obligations as and when they fall due. This difficulty is exemplified by the ratios indicated here below:

Current and quick ratios

While Current ratio (current assets/current liabilities) and quick ratio (Current Assets-Inventory)/Current liabilities) declined over the seven-year period, the ratios remained in healthy territory at more than 1:1 except in the year ended June 2020 when it fell to 0.35 and quick ratio of 0.34 as shown in **Table 5** below.

Table 5: Seven-year trend of Current and Quick Ratios

Current Assets	June 2015	June 2016	June 2017	June 2018	June 2019	June 2020	June 2021
Current ratio	1.44	1.22	0.92	0.45	0.39	0.35	0.25
Quick ratio	1.39	1.14	0.87	0.42	0.38	0.34	0.24

The optimal quick ratio is 1:1 or higher, but the University's ratio in June 2021 is 0.25 which means that current liabilities cannot be met from current assets without the need to sell inventory and agricultural assets. This is a challenge since the University inventories are not for sale, but rather for use in the processes of service delivery-hence may not be sold.

As shown in table 5 and figure 7, both ratios declined steadily over the last five years. It however still remained at above 1:1 up June 2016, only falling to levels below 1.1 in the years ended June 2017 to June 2021.

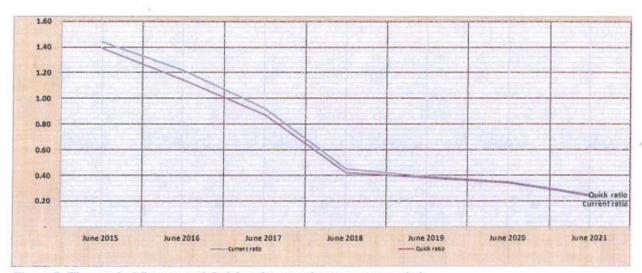


Figure 7: The trend of Current and Quick ratios over the seven-year period

Compliance with Budget

The actual expenditure for the year exceeded the budget. This is due to the fact that the university operated on a budget in which staff costs was budgeted only at 60%. In reality however, the total (100%) of the cost has been reported in the financial statements under the accruals basis even though part of it remains unpaid.

Illiquidity and inability to meet short term financial obligations

The statement of financial position indicates that the university is in serious financial difficulty and may not be able to meet its short-term financial obligations as and when they fall due. This is shown by the poor ratios of Current Assets to Current Liabilities of 0.25 compared to June 2020 of 0.35. The ratio means that the university cannot meet its short-term financial obligations by collecting/liquidating its current assets without the risk of having to dispose of non-current

assets i.e. the university is extremely illiquid. The ratio of Current Assets/Current liabilities should always be 1 and above, ideally 1.5.

COMPLIANCE WITH STATUTORY REQUIREMENTS

The University has endeavoured to comply with all statutory requirements during the period under review. However due to financial constraints the University had not remitted Kshs.1.3 billion relating to staff pension schemes and Kshs. 624 million for Pay-As-You-Earn for the year ended June 2021.

KEY PROJECTS AND INVESTMENT DECISIONS

The University is constructing an ultra-modern library at the cost of Ksh 2.4 billion, which is fully funded by the Government.

MAJOR RISKS FACING THE ENTITY

The University is facing serious financial difficulty and may not be able to meet its short-term financial obligations as and when they fall due. The University's continued realization of deficits from operations and negative net current assets have an impact of reducing the total net assets. If this is sustained over a long period of time, outstanding liabilities could rise to a level beyond both current and non-current assets value. This can easily lead to total bankruptcy i.e. a situation in which all assets of the university (current and non-current) are not sufficient to meet its outstanding financial obligations.

MATERIAL ARREARS IN STATUTORY/FINANCIAL OBLIGATIONS

At the close of the year, in addition to the ones mentioned above, the University had other unremitted payroll deductions amounting to Kshs 2.9 billion out of which Kshs 1.3 billion, Kshs 624 million, 244 million were in relation to Pension Contributions, Pay As You Earn (PAYE) and Egerton University Sacco deductions respectively.

FINANCIAL PROBITY AND SERIOUS GOVERNANCE ISSUES

The University has no major financial improbity as reported by internal audit/Council audit committee, external auditors, or other National Government Agencies.

9. ENVIRONMENTAL AND SUSTAINABILITY REPORTING

Egerton University exists to transform lives. This is our purpose; the driving force behind everything we do. It is what guides us to deliver our strategy, putting the customer/Citizen first, delivering relevant goods and services, and improving operational excellence. Below is an outline of the University's policies and activities that promote sustainability.

i) Sustainability strategy and profile

The university has been facing financial difficulties in recent years leading to a situation in which the university is unable to meet its financial obligations as and when they fall due.

The factors leading to this unfortunate situation are declining annual GoK Capitation, declining fees from students, unfunded Pension Component of the 2010-2013 & 2013/2017 CBAs and increase in payroll costs due to CBAs with no corresponding increase in funding, and the impact of COVID-19 Pandemic and the staff strike on November 2020. The university has an accumulated pending bills including staff salaries of Kshs.4 billion as at 30th June 2021.

The university has taken steps to deal with the situation by closing its campuses in Baringo and Nairobi City, and shrinking operations in Nakuru Town Campus College in order to cut down on costs.

To help reduce staff costs, the university has not been replacing staff who are exiting service by natural attrition, especially administrative and support staff. In the year 2020/21 alone staff numbers reduced by 99 from 1,728 in July 2020 to 1,629 in June 2021. This helped reduce the monthly payroll cost by Ksh 10 million from Ksh 249 million in July 2020 to Ksh 239 million in June 2021. Hover, the impact of the new CBA 2017-2021 is set to reverse these gains made in reducing the payroll cost, given the associated shortfall explained above.

The university has implemented and continues to implement strict austerity measures, all in a bid to cut down on costs. This has led to reduction in costs in the financial year under review.

The university in its efforts to enhance its internal revenue generation capacity, has prepared business plans for implementation in a bid to bolster the profitability of its income generating units. This is expected to bear fruit in the coming financial year.

The university is working on reforms to its operating and administrative structures aimed at making operations more effective and cost-effective. Some of these reforms include:

- Reviewing academic programs with the aim of eliminating programs that are not attractive sufficient numbers of students.
- Investing more on e-learning. Under this mode, few lecturers are able to teach more students, it is averse to the covid-19 pandemic among other benefits.

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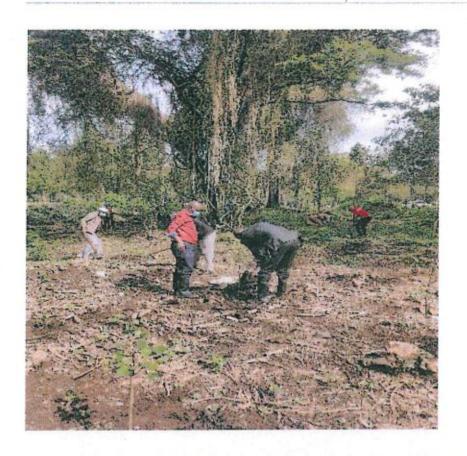
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- Reviewing the administrative units in the university e.g. Directorates, Faculties,
 Departments etc. with the aim of enhancing efficiency and effectiveness.
- ii) Corporate Social Responsibility / Community Engagements
- a) Tree-planting along Njoro River

The Division of Research & Extension together with Tegemeo Institute and the Directorate of International Linkages & Career Services on 11th May 2021, planted 1,000 tree seedlings at Njoro Campus. The session is part of the University's continuous effort of environmental conservation as reflected in one of its core values, "Passion for environmental conservation."

Njoro River is one of the main rivers that contribute water to Lake Nakuru National Park which is a home for thousands of birds (Flamingoes), wild animals and diverse tree species. Close to 600,000 people depend on this river for drinking water as a source of livelihood. We call upon other stakeholders, notably the Kenya Wildlife Services (KWS) and the Nakuru County to plant more trees on the lower sections of this river to prevent loss of soils through erosion and maintain the water quality for the wildlife within the Nakuru National Park.







Members of staff from Division of Research & Extension, Tegemeo Institute and the Directorate of International Linkages & Career Services involved in the tree planting.

b) Seeds of Gold Magazine

The Seeds of Gold Magazine published by the Nation Media Group every Saturday since its launch on the February 15th, 2014 is a farmers' knowledge sharing magazine. Egerton University is contributing to the Magazine through writing of articles and providing expert answers to questions posted to the Magazine by readers of the magazine. In addition to offering expert answers posed by readers and farmers, various articles have been published, authored by staff from various faculties: Agriculture, Veterinary Medicine, Sciences and Environment.

c) Campus Career Day

Egerton University, through the Directorate of Confucius Institute and the Directorate of International Linkages and Careers Services organized a Campus Career Day on 24th June 2021. The purpose of this event was to introduce Egerton University fresh graduands to major Chinese companies in Kenya who are potential employers. This presented the graduands with available career opportunities that eventuality may lead to employment. The Campus Career Day was attended by over 25 Chinese companies.

10.REPORT OF THE COUNCIL

The Council submits their report together with the financial statements for the year ended June 30, 2021 which show the state of the University's financial affairs.

Principal activities

The principal activities of the University are shown on pages 3-4.

Results

The results of the University for the Year ended June 30th, 2021 are set out on pages 44 - 92.

Council

The members of the University Council who served during the year are shown on page 8 - 11. During the year one Council member retired and five were reappointed with effect from 3rd November 2020.

Auditors

The Auditor General is responsible for the statutory audit of the University in accordance with Article 229 of the Constitution of Kenya and the Public Audit Act 2015.

By order of the Council

Prof. Isaac O. Kibwage, PhD, HSC

Vice Chancellor/Secretary to The Council

28th September 2021

Date

11. STATEMENT OF UNIVERSITY COUNCIL RESPONSIBILITY

Section 81 of the Public Finance Management Act, 2012 and Section 47 of the Universities Act, 2012 require the Council to prepare financial statements in respect of the University, which give a true and fair view of the state of affairs of the University at the end of the financial year/period and the operating results of the University for that year/period. The Council is also required to ensure that the University keeps proper accounting records which disclose with reasonable accuracy the financial position of the University. The Council is also responsible for safeguarding the assets of the University.

The Council is responsible for the preparation and presentation of the University's financial statements, which give a true and fair view of the state of affairs of the University for and as at the end of the financial year (period) ended on June 30, 2021. This responsibility includes: (i) maintaining adequate financial management arrangements and ensuring that these continue to be effective throughout the reporting period; (ii) maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of the University; (iii) designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements, and ensuring that they are free from material misstatements, whether due to error or fraud; (iv) safeguarding the assets of the University; (v) selecting and applying appropriate accounting policies; and (vi) making accounting estimates that are reasonable in the circumstances.

The Council accept responsibility for the University's financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with International Public Sector Accounting Standards (IPSAS), and in the manner required by the Public Finance Management (PFM) Act, 2012. The Council is of the opinion that the University's financial statements give a true and fair view of the state of University's transactions during the financial year ended June 30, 2021, and of the University's financial position as at that date. The council further confirm the completeness of the accounting records maintained for the University, which have been relied upon in the preparation of the University's financial statements as well as the adequacy of the systems of internal financial control.

Nothing has come to the attention of the Council to indicate that the University will not remain a going concern for at least the next twelve months from the date of this statement.

Approval of the financial statements

The University's financial statements were approved by the Council on 28th September 2021 and signed on its behalf by:

Dr. John N. Ondari, PhD

Chairman, Finance, Human Resource & General Purpose Committee of the University Council Prof. Isaac O. Kibwage, PhD, HSC

Vice Chancellor

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REPUBLIC OF KENYA

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HEADQUARTERS Anniversary Towers

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Enhancing Accountability

REPORT OF THE AUDITOR-GENERAL ON EGERTON UNIVERSITY FOR THE YEAR ENDED 30 JUNE, 2021

PREAMBLE

I draw your attention to the contents of my report which is in three parts:

- A. Report on the Financial Statements that considers whether the financial statements are fairly presented in accordance with the applicable financial reporting framework, accounting standards and the relevant laws and regulations that have a direct effect on the financial statements.
- B. Report on Lawfulness and Effectiveness in Use of Public Resources which considers compliance with applicable laws, regulations, policies, gazette notices, circulars, guidelines and manuals and whether public resources are applied in a prudent, efficient, economic, transparent and accountable manner to ensure Government achieves value for money and that such funds are applied for intended purpose.
- C. Report on Effectiveness of Internal Controls, Risk Management and Governance which considers how the entity has instituted checks and balances to guide internal operations. This responds to the effectiveness of the governance structure, the risk management environment, and the internal controls developed and implemented by those charged with governance for orderly, efficient and effective operations of the entity.

An unmodified opinion does not necessarily mean that an entity has complied with all relevant laws and regulations, and that its internal controls, risk management and governance systems are properly designed and were working effectively in the financial year under review.

The three parts of the report are aimed at addressing the statutory roles and responsibilities of the Auditor-General as provided by Article 229 of the Constitution, the Public Finance Management Act, 2012 and the Public Audit Act, 2015. The three parts of the report, when read together constitute the report of the Auditor-General.

REPORT ON THE FINANCIAL STATEMENTS

Adverse Opinion

I have audited the accompanying financial statements of Egerton University set out on pages 43 to 100, which comprise the statement of financial position as at 30 June, 2021 and the statement of financial performance, statement of changes in net assets, statement of cash flows and statement of comparison of budget and actual amounts for

the year then ended, and a summary of significant accounting policies and other explanatory information in accordance with the provisions of Article 229 of the Constitution of Kenya and Section 35 of the Public Audit Act, 2015. I have obtained all the information and explanations which, to the best of my knowledge and belief, were necessary for the purpose of the audit.

In my opinion, because of the significance of the matters discussed in the Basis for Adverse Opinion section of my report, the financial statements do not present fairly, the financial position of Egerton University as at 30 June, 2021 and of its financial performance and its cash flows for the year then ended, in accordance with International Public Sector Accounting Standards (Accrual Basis) and do not comply with the Universities Act, 2012 and the Public Finance Management Act, 2012.

Basis for Adverse Opinion

1. Inaccuracy in Staff Costs

The statement of financial performance and as disclosed in Note 13 to the financial statements reflects staff costs of Kshs.3,189,990,440. This amount includes personnel remuneration for permanent staff amount of Kshs.3,141,047,349 and casual labour amount of Kshs.7,986,747. However, the personnel remuneration amounts vary with the payroll amount of Kshs.3,024,294,604 in respect of permanent staff and casual labor amount of Kshs.13,796,475 resulting to an unreconciled variance of Kshs.116,752,745 and Kshs.5,809,728 respectively.

In the circumstances, the accuracy and completeness of staff costs of Kshs.3,189,990,440 could not confirmed.

2. Unsupported Council Expenses

The statement of financial performance and as disclosed in Note 14 to the financial statements reflects Council expenses totalling Kshs.15,532,485. Included in the Council expenses is an amount of Kshs.2,837,185 in respect of mileage/travel expenditure. However, logbooks for the vehicles and distances covered by the Council Members for paid mileage allowance were not provided for audit verification.

Further, the amount includes payments to various Council Members in respect of sitting, mileage and accommodation allowances totalling to Kshs.1,736,891 paid in advance. No explanation has been provided for paying the allowances before the dates of the meetings. In addition, the expenditure includes an amount of Kshs.116,712 paid to two (2) Non-Council Members for attending Council meetings.

Under the circumstances, the accuracy and validity of Council mileage expenses amounting to Kshs.2,837,185 and Council expenses amounting to Kshs.1,853,603 could not be confirmed.

3. Administration and Central Services Expenses

The statement of financial performance and as disclosed in Note 15 to the financial statements reflects administration and central services expenses totalling Kshs.480,763,690. Review of records revealed unsatisfactory issues as indicated below:

3.1 Unsupported Expenditure on Legal Charges

Included in the amount is an expenditure of Kshs.10,065,462 in respect of legal charges. However, procurement documents for legal services such as tender advertisement, appointment letters to procurement committees, contract agreements, invoices and case status were not provided for audit verification.

In the circumstances, the accuracy and validity of legal charges-main expenditure of Kshs.10,065,462 could not be confirmed.

3.2 Inaccuracy in Overdrafts Interest

Included in the amount is an expenditure of Kshs.13,570,038 in respect of bank charges, interest and commissions. Review of the records revealed a total amount of bank overdraft interest amount of Kshs.12,010,391 which vary with the total overdraft interest amount of Kshs.10,297,120 reflected in the bank statements resulting to an unreconciled variance of Kshs.1,713,271.

In the circumstances, the accuracy of bank charges, interest and commissions amount of Kshs.13,570,038 could not be confirmed.

3.3 Unsupported Expenditure on Travelling and Subsistence

Included in the amount is an expenditure of Kshs.27,748,516 in respect of travelling and subsistence for staff members. Further, the expenditure includes an amount of Kshs.9,544,490 which was not supported by prior approvals from the Accounting Officer of the journeys made and imprest warrants. Expenditure claims were made by drivers on behalf of other officers contrary to regulations on personal claims.

In the circumstances, the accuracy and validity of the travelling and subsistence expenditure of Kshs.9,544,490 for the staff members could not be confirmed.

3.4 Unsupported Expenditure on Rent and Rates

Included in the amount is an expenditure of Kshs.59,870,889 in respect of rent and rates. Review of records revealed that an amount of Kshs.3,837,090 related to rent payment paid after expiry of the lease agreement. Further, the rent and rates amount of Kshs.7,325,815 was incurred on parking space. However, lease agreement and charges payable were not provided for audit verification.

In the circumstances, the accuracy and validity of rent and rates expenditure of Kshs.59,870,889 could not be confirmed.

4. Repairs and Maintenance

The statement of financial performance and as disclosed in Note 16 to the financial statements reflects repairs and maintenance expenses totalling to Kshs.98,580,124. Review of records revealed unsatisfactory issues as indicated below:

4.1 Unsupported Expenditure on Motor Vehicles - Fuel and Oils

Included in the repairs amount is an expenditure of Kshs.13,462,999 in respect of motor vehicles - fuel and oils invoiced monthly by an oil firm. However, the invoices were not supported with statements of fuel drawn indicating the motor vehicle registration numbers, detail order numbers, amount of fuel drawn and the price. The fuel expenditure also wrongly includes closing stock of Kshs.68,250. Further, the University has introduced the use of fuel cards for the University fleet of forty-eight (48) motor vehicles, tractors and generators. However, a review of fuel records revealed that the fuel cards were at times used to fuel vehicles not designated to the fuel cards without authority.

In the circumstances, the accuracy and validity of expenditure on motor vehicles-fuel and oils amounting to Kshs.13,462,999 could not be confirmed.

4.2 Unsupported Expenditure on Repairs and Maintenance of Buildings

Included in the amount is an expenditure of Kshs.14,968,412 in respect of repairs on buildings. However, an expenditure of Kshs.13,969,412 on repair of buildings was not supported with procurement records such as user requisitions, bills of quantities, tender advertisement, appointment letters to tender committees, tender evaluation minutes, letter of award, bid bonds, tender security, inspection and acceptance reports, interim/completion certificates and payment vouchers.

In the circumstances, the accuracy and validity of repairs and maintenance of buildings expenditure of Kshs.13,969,412 could not be confirmed.

4.3 Inaccurate Expenditure on Maintenance of Stations

Included in the amount is an expenditure of Kshs.13,876,785 in respect of maintenance of stations. Review of the records reveal that the expenditure wrongly includes closing stock of Kshs.1,246,401.

In the circumstances, the accuracy of maintenance of station expenditure of Kshs.13,876,785 could not be confirmed.

Research and Extension Expenses

The statement of financial performance and as disclosed in Note 18 to the financial statements reflects research and extension expenses totalling to Kshs.247,355,310. Review of records revealed unsatisfactory issues as indicated below:

5.1 Unsupported TAMOU 01C-RE29 - Expenses

Included in the amount is an expenditure of Kshs.8,737,232 in respect of TAMOU 01C-RE29. This expenditure includes an amount of Kshs.8,328,304 from a Professor which was not supported by annual work plans, monitoring and evaluation reports and quarterly performance reports contrary to Section A.6 of the agreement with a university in the United States of America. Further, the expenditure includes an amount of Kshs.1,450,500 being stipend allowance paid to interns who were engaged for more than six (6) months contrary to the University Human Resource Manual.

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In the circumstances, the accuracy and validity of TAMOU 01C-RE29 - expenses of Kshs.8,737,232 could not be confirmed.

5.2 Unsupported Limnology-RE 42 - Expenses

Included in the amount is an expenditure of Kshs.10,503,086 in respect of Limnology - RE42 - expenses. Review of records revealed an expenditure of Kshs.4,397,140 which was paid to participants of various research activities during the year from imprests issued to researchers. However, the expenditure was not supported with work plans, appointment letters, invitation letters, signed attendance registers and the purpose of the research. Further, one (1) imprest holder had expenditures of Kshs.1,101,521 in excess of the imprest issued. No authority for the excess expenditure was provided for audit review.

In the circumstances, the validity, accuracy and propriety of Limnology-RE42 expenses of Kshs.4,397,140 could not be confirmed.

5.3 In accurate COELIB Projects-RE46 - Expenses

Included in the amount is an expenditure of Kshs.5,675,917 in respect of COELIB Projects - RE46 expenses. The expenditure was incurred in US Dollars which were converted to Kenya Shillings at the closure of the financial year contrary to Policy 4(n) on foreign currency transactions of the summary of significant accounting policies which stipulates that transactions in foreign currencies are initially accounted at the ruling rate of exchange on the date of transactions.

In the circumstances, the accuracy and validity of COELIB Projects - RE46 expenses of Kshs.5,675,917 could not be confirmed.

6. Academic Departments Expenses

The statement of financial performance and as disclosed in Note 17 to the financial statements reflects academic departments expenses totalling to Kshs.129,239,943. Review of records revealed unsatisfactory issues as indicated below:

6.1 Unsupported Expenditure on Teaching Claims (Part-Time Lecturers)

Included in the amount is an expenditure of Kshs.72,854,410 in respect of teaching claims (part time lecturers). However, documents in support of the recruitment of part time lecturers such as declaration of vacancies, vacancy advertisement, composition of interview panel, invitation to attend interview, results of the interviews, appointment letters and signed contracts were not provided for audit verification.

In the circumstances, the accuracy of expenditure of Kshs.72,854,410 on teaching claims could not be confirmed.

6.2 Unsupported Expenditure on Teaching Materials

Included in the amount is an expenditure of Kshs.10,726,164 in respect of teaching materials. Review of payment records revealed that an imprest of Kshs.1,134,359 was issued to an officer whose surrender documents revealed the following anomalies:

- i. The goods, works and services were procured contrary to Regulation 92 of the Public Procurement and Asset Disposal Regulations, 2020 which stipulates that the estimated cost of the goods, works or services being procured per item per financial year is as per the threshold matrix in the Second Schedule of Kshs.50,000 and the procedure having been recommended by the head of procurement function after conducting a market survey and approved by the accounting officer or such person delegated in writing by the Accounting Officer.
- ii. Further, the expenditure was not supported by the original Kenya Revenue Authority Electronic Tax Receipt (KRA ETR Receipt) duly signed by the person undertaking the low value procurement of goods, works or services as stipulated in Regulation 93 of the Public Procurement and Asset Disposal Regulations, 2020. The goods procured shall be taken on charge by the officer responsible for the stores after the user department has confirmed the quantity and quality of the goods, works or services, before they are issued to the respective user department.
- In addition, the teaching materials expenditure wrongly include stocks valued at Kshs.2,354,050.

In the circumstances, the accuracy and validity of teaching materials of Kshs.10,726,164 could not be confirmed.

7. Contingent Deposits

The statement of financial position and as disclosed in Note 24(b) to the financial statements reflects a balance of Kshs.53,000,000 in respect of contingent deposits. Review of records revealed unsatisfactory issues as indicated below:

7.1 Unsupported Staff Mortgage Scheme Balance

Included in the balance is a staff mortgage scheme balance of Kshs.50,000,000. A review of the staff mortgage scheme contract between the University and a local bank signed on 08 October, 2013 and other available information revealed that a total of Kshs.50,000,000 was deposited in the scheme's deposit bank account between 11 March, 2014 and 27 November, 2014. However, the amount was transferred from the account on 21 October, 2015 to a new fixed deposit account in the name of the University. Bank statement and the letter authorizing the transfer were not provided for audit review. A review of the deposit bank account revealed that at the time of transfer, an amount of Kshs.24,785,000 had been disbursed in six (6) instalments resulting to an unreconciled variance of Kshs.25,215,000.

Further, there was no progress reports from the bank showing activities of the scheme as provided for in Clause 14 of the Contract Agreement and evidence to confirm that the

loan repayments were deposited in the Scheme's deposit bank account as stipulated in Clause 5 of the Contract Agreement was not provided.

In the circumstances, the accuracy of staff mortgage scheme balance of Kshs.50,000,000 could not be confirmed.

7.2 Unsupported Bank Guarantee Balance

Included in the balance is a bank guarantee balance of Kshs.3,000,000 relating to a deposit pending hearing and determination of a case filed by a supplier of goods for delayed payment by the University under a civil case. However, the court case has not been disclosed in the notes to the financial statements since the case has a contingent financial implication relating to the cost of the suit, and legal fees to the University.

In the circumstances, the accuracy of the bank guarantee balance of Kshs.3,000,000 could not be confirmed.

8. Long outstanding Receivables from Exchange Transactions

The statement of financial position and as disclosed in Note 25 to the financial statements reflects a balance of Kshs.987,169,473 in respect of receivables from exchange transactions. Included in the balance is a student debtors balance of Kshs.884,852,954 which further includes a balance of Kshs.349,077,726 due from students who were either discontinued, deceased, expelled or graduated. No effort has been made to recover these debts or write them off contrary to the University's Credit and Debt Management Policy that gives the provision of writing off debts that are older than five (5) years. Failure to write off the long outstanding debtors has resulted in an overstatement of receivables from exchange transactions.

In the circumstances, the accuracy and recoverability of the student debtors amounting to Kshs.884,852,954 could not be confirmed.

9. Non-Current Assets

The statement of financial position and as disclosed in Notes 28 and 29 to the financial statements reflects a balance of Kshs.5,342,670,103 in respect of non-current assets. Review of records revealed unsatisfactory issues as indicated below:

9.1 Lack of Land Ownership Documents

Included in the balance is land valued at Kshs.1,186,094,800 which includes four (4) parcels of land with a combined size of 444 acres valued at Kshs.227,333,300 whose ownership documents/title deeds were not provided for audit review.

In the circumstances, the accuracy, valuation and ownership of the land valued at Kshs.227,333,300 could not be confirmed.

9.2 Stalled Projects

Included in the balance is Work-In-Progress balance of Kshs.904,434,993. This balance includes seven (7) stalled projects valued at Kshs.821,442,553. Further, included in the

Work-In-Progress transferred to assets balance of Kshs.1,004,061,841 is a Science Complex valued at Kshs.897,799,002. However, certificate Number ten (10) of work certified was not provided for audit verification.

In the circumstances, the accuracy and existence of Work-In-Progress of Kshs.904,434,993 could not be confirmed.

9.3 Unauthorized and Unsupported Investments

Included in the balance and as disclosed in Note 29 to the financial statements is an investments balance of Kshs.150,119,859 which include the value of 52,468 Kenya Airways shares of Kshs.200,952 and a loan of Kshs.149,918,907 advanced to Egerton University Investment Company. Review of loan records revealed that the loan was not authorized by the University Council. In addition, the Kenya Airways shares appreciated in value by Kshs.28,857 from Kshs.172,095 as at 30 June, 2020. However, the University did not provide for audit verification the Central Depository and Settlement Corporation (CDSC) statement of account to confirm ownership of the shares and the value of the shares.

In the circumstances, the accuracy and existence of investments valued at Kshs.150,119,859 could not be confirmed.

10. Unsupported Trade and Other Payables Balance

The statement of financial position and as disclosed in Note 30(a) to the financial statements reflects a balance of Kshs.4,062,263,553 in respect of trade and other payables. Included in the balance is an amount of Kshs.2,843,785,950 in respect of payroll payables. The payroll payables relate to salary, statutory deductions and pension contributions which have not been remitted to the respective entities. They include, deferred salary payments of Kshs.339,667,312, gratuity of Kshs.181,835,326, salary arrears of Kshs.10,675,090, pension deductions of Kshs.1,325,879,819 and PAYE deductions of Kshs.579533,094. The payroll payables were not supported with a listing indicating the names of staff from whom the deductions were made and the amount deducted.

Further, the balance includes trade creditors balance of Kshs.310,085,790 and internal creditors balance of Kshs.21,945,188. A total of Kshs.273,724,687 in respect of trade and internal creditors has remained unpaid for a period of over ninety (90) days. No satisfactory reason has been provided by Management on the failure to settle these long outstanding bills. The University is at risk of paying penalties and litigation on salary, statutory deductions and pension contributions not remitted and face litigations for failure to pay suppliers for the supply of goods, services and works

In the circumstances, the accuracy, completeness and validity of the trade and other payables balance of Kshs.4,062,263,553 could not be confirmed.

The audit was conducted in accordance with International Standards of Supreme Audit Institutions (ISSAIs). I am independent of the Egerton University Management in accordance with ISSAI 130 on Code of Ethics. I have fulfilled other ethical responsibilities

in accordance with the ISSAI and in accordance with other ethical requirements applicable to performing audits of financial statements in Kenya. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my adverse opinion.

Emphasis of Matter

Uncertainty Relating to Sustainability of Services

The statement of financial performance reflects a deficit of Kshs.1,299,475,557 resulting in an accumulated deficit of Kshs.3,490,582,734. In addition, the statement of financial position reflects total current assets balance of Kshs.1,477,465,132 and total current liabilities balance of Kshs.5,318,196,319 resulting in a negative working capital of Kshs.3,840,731,187.

In the circumstances, the continued survival and ability of The University to continue to sustain its services is dependent on continued Government support.

My opinion is not qualified based on the above matter.

Key Audit Matters

Key audit matters are those matters that, in my professional judgment, are of most significance in the audit of the financial statements. There were no key audit matters to report in the year under review.

Other Matter

Unresolved Prior Year Matters

The audit report for the year ended 30 June, 2020 raised several unsatisfactory issues in regard to balances reflected in the financial statements, lawfulness and effectiveness in use of resources and effectiveness of internal controls, risk management and governance. However, the issues remained unresolved as at 30 June, 2021. Management has indicated that the issues will be resolved during the 2021/2022 financial year. The actual status of all the issues will be confirmed after they are discussed by Parliament. This is contrary to the Public Sector Accounting Standards Board Templates.

REPORT ON LAWFULNESS AND EFFECTIVENESS IN USE OF PUBLIC RESOURCES

Conclusion

As required by Article 229(6) of the Constitution, because of the significance of the matters discussed in the Basis for Adverse Opinion and Basis for Conclusion on Lawfulness and Effectiveness in Use of Public Resources sections of my report, based on the audit procedures performed, I confirm that, public resources have not been applied lawfully and in an effective way.

Basis for Conclusion

1. Failure to Enforce Collection of Tuition Fees

The statement of financial performance and as disclosed in Note 11 to the financial statements reflects tuition and related income amount of Kshs.583,267,363. Included in this amount is tuition fee of Kshs.349,137,958. A review of tuition fee records revealed that five hundred and eighty-five (585) students were allowed to sit for exams with school fees arrears totalling to Kshs.9,104,271 contrary to section 2(a) of the Credit and Debt Management Policy.

In the circumstances, Management was in breach of the regulations and the recoverability of the outstanding fees of Kshs.9,104,271 remains doubtful.

2. Irregular Award of Contract on General Insurance - Properties - Main

The statement of financial performance and as disclosed in Note 15 to the financial statements reflects administration and central services expenses of Kshs.480,763,690. Included in this expenditure is an amount of Kshs.43,198,474 in respect of general insurances - property - main. This amount includes an expenditure of Kshs.16,695,852 paid to an insurance company for provision of insurance cover for part of University properties. A review of documents provided for audit verification revealed the following anomalies:

- The contract was signed by the contractor on 13 February, 2020 for services that commenced on 01 January, 2020 leading to retrogressive procurement
- ii) The contract signing was done on different dates where the Vice Chancellor, and Deputy Vice Chancellor signed on 29 January, 2020 and 06 February, 2020 respectively, whereas the contractor and their witness signed the same contract on 13 February, 2020
- iii) The notification of award of the contract was not dated and notice to the unsuccessful tenderers were also not dated
- iv) The insurance policy certificates were not provided
- v) The evaluation comments from each committee member were not done
- vi) The tender evaluation report indicated that eleven (11) bidders applied for the tender while only nine (9) were taken through preliminary evaluation. No explanation on how the other two bidders were eliminated
- vii) Only three (3) out of the six (6) members of the evaluation committee signed confidentiality declaration form
- viii) There was no evidence of the award being published and publicized on notice boards and websites within fourteen (14) days after signing the contract.

In the circumstances, the validity of general insurances- properties - main expenditure of Kshs.16,695,852 could not be confirmed.

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3. Irregular Payment of Tegemeo Institute Expenses

The statement of financial performance and as disclosed in Note 32 to the financial statements reflects Tegemeo Institute expenses of Kshs.154,923,743. Included in the expenses is an amount of Kshs.1,583,610 incurred as salary for one lecturer for the months of April, May and June 2021. However, the employee had no valid employment contract as the contract had expired on 31 March, 2021 without renewal. Further, the expenditure included an expenditure of Kshs.781,502 incurred on motor vehicle insurance premiums for the period running from 01 January, 2021 to 31 December, 2021 which was not apportioned for the year under review resulting to overstatement of the expenditure by Kshs.390,751.

In addition, the expenses include an amount of Kshs.8,758,000 for the provision of vehicle hire services. However, the contract for the provision of these services was signed by the Vice Chancellor on 10 February, 2021 and the Deputy Vice Chancellor Academic Affairs on 18 February, 2021 and service provider on 19 February, 2021 implying the services were provided without a valid contract. No explanations were provided for receiving services without a valid contract.

In the circumstances, the validity and propriety of Tegemeo Institute expenses of Kshs.10,732,361 could not be confirmed.

4. Overdrawn Cash Books

Note 24 to the financial statements reflects a cash and cash equivalents balance of Kshs.54,226,524. Included in the balance are ten (10) overdrawn cash book balances totalling Kshs.379,554,765 contrary to the provisions of Regulation 82(7) of the Public Finance Management (National Government) Regulations, 2015 which requires that no official Government bank account shall be overdrawn, nor shall any advance or loan be obtained from a bank account for official purposes beyond the limit, authorized by The National Treasury in line with section 28(4) of the Act. This overdrawn total amount has however been wrongly disclosed as part of current liabilities.

In the circumstances, Management was in breach of the law.

The audit was conducted in accordance with ISSAI 4000. The standard requires that I comply with ethical requirements and plan and perform the audit to obtain assurance about whether the activities, financial transactions and information reflected in the financial statements are in compliance, in all material respects, with the authorities that govern them. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

REPORT ON EFFECTIVENESS OF INTERNAL CONTROLS, RISK MANAGEMENT AND GOVERNANCE

Conclusion

As required by Section 7(1)(a) of the Public Audit Act, 2015, because of the significance of the matters discussed in the Basis for Adverse Opinion section of my report based on

the audit procedures performed, I confirm that internal controls, risk management and overall governance were not effective.

Basis for Conclusion

The audit was conducted in accordance with ISSAI 2315 and ISSAI 2330. The standards require that I plan and perform the audit to obtain assurance about whether effective processes and systems of internal control, risk management and overall governance were operating effectively, in all material respects. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

Responsibilities of Management and the University Council

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Public Sector Accounting Standards (Accrual Basis) and for maintaining effective internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error and for its assessment of the effectiveness of internal control, risk management and governance.

In preparing the financial statements, Management is responsible for assessing the University's ability to continue to sustain its services, disclosing, as applicable, matters related to sustainability of services and using the applicable basis of accounting unless Management is aware of the intention to terminate the University or to cease operations.

Management is also responsible for the submission of the financial statements to the Auditor-General in accordance with the provisions of Section 47 of the Public Audit Act, 2015.

In addition to the responsibility for the preparation and presentation of the financial statements described above, Management is also responsible for ensuring that the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities which govern them, and that public resources are applied in an effective way.

The University Council is responsible for overseeing the University's financial reporting process, reviewing the effectiveness of how the Management monitors compliance with relevant legislative and regulatory requirements, ensuring that effective processes and systems are in place to address key roles and responsibilities in relation to governance and risk management, and ensuring the adequacy and effectiveness of the control environment.

Auditor-General's Responsibilities for the Audit

The audit objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion in accordance with the provisions of Section 48 of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. Reasonable assurance is a high level of assurance, but

is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement and weakness when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In addition to the audit of the financial statements, a compliance audit is planned and performed to express a conclusion about whether, in all material respects, the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities that govern them and that public resources are applied in an effective way, in accordance with the provisions of Article 229(6) of the Constitution and submit the audit report in compliance with Article 229(7) of the Constitution.

Further, in planning and performing the audit of the financial statements and audit of compliance, I consider internal control in order to give an assurance on the effectiveness of internal controls, risk management and governance processes and systems in accordance with the provisions of Section 7(1)(a) of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. My consideration of the internal control would not necessarily disclose all matters in the internal control that might be material weaknesses under the ISSAIs. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Because of its inherent limitations, internal control may not prevent or detect misstatements and instances of non compliance. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the Egerton University policies and procedures may deteriorate.

As part of an audit conducted in accordance with ISSAIs, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management.
- Conclude on the appropriateness of the Management's use of the applicable basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the University's ability to continue to sustain its services. If I conclude that a material uncertainty exists,

I am required to draw attention in the auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my audit report. However, future events or conditions may cause the University to cease to continue to sustain its services.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information and business activities of the University to express an opinion on the financial statements.
- · Perform such other procedures as I consider necessary in the circumstances.

I communicate with the Management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that are identified during the audit.

I also provide Management with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

CPA Nancy Gathungu, CBS

Nairobi

04 August, 2022

14. STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2021

Particulars	Notes	2020-2021 Kshs.	2019-2020 Kshs.
			Kanada,
Revenue fron Non-Exchange Transactions			
GoK Recurrent Capitation Grant	6 (a)	2,098,946,927	2,080,549,506
Research & Extension Income	7	250,219,370	211,674,751
Other Revenue from Non-Exchange Transactions	s		502,007,253
CESAAM ACE 2 Income	9	164,207,237	166,503,732
MCF TAGDEV Income	10	118,123,413	117,949,264
Tegemeo Income for the period	31	124,042,943	56,138,363
Total Revenue fron Non-Exchange Transactions	9888	2,755,539,890	3,134,822,870
Revenue from Exchange Transactions			
Tuition and Related Fees	11	583,267,363	986,789,483
Other Services Rendered	12	120,220,038	358,298,922
	6.00	703,487,401	1,345,088,406
Total Revenue		3,459,027,291	4,479,911,275
Expenditure			
Staff Costs	13	3,189,990,440	3,552,269,890
Council Expenses	14	15,532,485	12,912,501
Administrative and Central Services	15	480,763,690	527,524,264
Repairs and Maintenance Expenses	16	98,580,124	38,106,839
Academic Departments Expenses	17	129,239,943	147,920,686
Research & Extension Expenses	18	247,355,310	185,999,967
Expenses-IGU Inputs	19	47,169,110	64,547,871
Depreciation Expenses	20	129,653,282	113,312,933
CESAAM ACE 2 Expenses	21	164,207,237	166,503,732
MCF TAGDEV Expenses	22	118,123,413	117,949,264
regemeo Expenses for the period	32	154,923,743	71,476,584
		4,775,538,777	4,998,524,531
Other Gains/(Losses) Gain/(Loss) on Shares		28,857	(35,154)
Decrease)/increase in Provision for bad debts		(239,296)	(25,627,152)
Gain on Foreign Exchange	23	27,754,585	11,721,557
Gain/(Loss) on biological Assets		(10,508,218)	7,827,718
		17,035,929	(6,113,030)
Deficit for the Period		(1,299,475,557)	(524,726,286)
Attributable to: Owners of the controlling entity		(1,299,475,557)	(524,726,286)

The Financial Statements set out on pages 43 to 47 were signed on behalf of the Council by:

Prof. Isaac O. Kibwage, PhD, HSC

Vice Chancellor

CPA Moses O. Ouma

Finance Officer

ICPAK Member No. 4924

Date:

Date:

Dr. John N. Ondari, PhD

Chairman - Finance,

Human Resource &

General Purpose Committee

of the Council

Date:

The notes set out on pages 48 to 92 form an integral part of these Financial Statements.

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15. STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2021

Particulars	Notes	2020-2021 Kshs.	2019-2020 Kshs,
ASSETS		MARKETHING SHOW	1
4			V
Current Assets			27. 20
Cash in Bank and in Hand	24 (a)	380,781,289	461,915,491
Contingent Deposit	24 (b)	53,000,000	50,000,000
Receivables from Exchange Transactions	25 (a) & (b)	987,169,473	1,463,908,807
Inventories	26	30,399,586	34,644,347
Agricultural Assets	27	26,114,785	36,623,003
11. The case of th	100	1,477,465,132	2,047,091,649
Non Current Assets			
Property, Plant& Equipment	28 (a)	4,288,115,250	3,429,672,819
Work in Progress (WIP)	28 (a)	904,434,993	1,865,102,229
Investments	29	150,119,859	150,091,002
		5,342,670,103	5,444,866,050
Total Assets		6,820,135,235	7,491,957,699
LIABILITIES			
Current Liabilities			
Negative Cash Balances	24 (c)	379,554,765	134,984,140
Trade and Other Payables	30 (a)	4,059,403,553	3,794,374,632
Provisions and Accruals	30 (b)	535,218,641	470,284,219.
Deferred Income	30 (c)	344,019,360	329,930,726
		5,318,196,319	4,729,573,717
Total Liabilities		5,318,196,319	4,729,573,717
Net Assets		1,501,938,916	2,762,383,982
General fund		4,992,521,651	4,953,491,207
Accummulated Surplus(Deficit)		(3,490,582,734)	(2,191,107,178)
Total Capital and Liabilities	1000	1,501,938,917	2,762,383,982

The notes set out on pages 48 to 92 form an integral part of these Financial Statements.

The Financial Statements set out on pages 43 to 47 were signed on behalf of the Council by:

Prof. Isaac O. Kibwage, PhD, HSC

Vice Chancellor

CPA Moses O. Ouma

Finance Officer

ICPAK Member No. 4924

Dr. John N. Ondari, PhD Chairman - Finance,

Human Resource &

General Purpose Committee

of the Council

Date:

Date:

Date:

16. STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED 30 JUNE 2021

Particulars	Note	Capital Reserves	Revenue Reserves	Total
		Kshs.	Kshs.	Kshs.
At July 1, 2019		4,816,025,273	(2,042,432,562)	2,773,592,711
Capital Grants	6(b)	137,465,934	(-,-	137,465,934
Deficit from operations		8 %	(524,726,286)	(524,726,286)
Prior year Adjustments			376,051,671	376,051,671
At June 30, 2020		4,953,491,207	(2,191,107,178)	2,762,383,982
At July 1, 2020		4,953,491,207	(2,191,107,178)	2,762,383,982
Capital Grants	6 (b)	39,030,444		39,030,444
Deficit from operations			(1,299,475,557)	(1,299,475,557)
Prior year Adjustments			1825 61 10 62	
At June 30, 2021		4,992,521,651	(3,490,582,734)	1,501,938,869

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17. STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2021

Particulars	Notes	2020-2021 Kshs.	2019-2020 Kshs.
On anoting Astinities	3		Abra-
Operating Activities Deficit for the year		(1,299,475,557)	(524,726,286)
Adjustments for		(1,299,4/3,33/)	(524,/20,280)
Depreciation	20	129,653,282	113,312,933
Adjustments in Reserves for prior years items	20	122,033,202	376,051,671
Movement in Provisions for the year	30 (b)	64,934,422	(365,879,935)
Movement in Deffered Income for the year	30 (c)	14,088,634	\$1,090,980
(Gain)/Loss on Revaluation of Shares	23	(28,857)	35,154
(Gail) Loss on Revallation of States	23	(1,090,828,077)	(350,115,484)
Changes in Working Capital		(1,090,020,077)	(550,115,104)
(Increase)/Decrease in Biological Assets	27	10,508,218	(7,827,718)
(Increase)/Decrease in Biological Assets (Increase)/Decrease in Receivables	25 (a)	476,739,334	(100,827,764)
(Increase) Decrease in Inventories	25 (a) 26	4,244,761	(1,271,453)
Increase/(Decrease) in Payables	30 (a)	265,028,922	609,953,319
increase (Decrease) in Payables	30 (a)	756,521,235	500,026,384
	0	750,521,255	500,020,534
Cash Generated from Operations		(334,306,842)	149,910,900
Investing Activities			
Purchase of Property, Plant and Equipment	28(a)	(27,428,477)	· (4:186,310)
Net Cash from Investing Activities		(27,428,477)	(4,186,310)
Financing Activities			
GoK Capital Grants	6 (b)	39,030,444	137,465,934
Net Cash from Financing Activities		39,030,444	137,465,934
Net Increase/(Decrease) in Cash and Cash Equivalents		(322,704,875)	283,190,524
Cash and Cash Equivalents at the start of the period		376,931,351	93,740,876
Cash and Cash Equivalents at the Start of the period	24	54,226,524	376,931,351
Carried and and an arrange of metallication			

The notes set out on pages 48 to 92 form an integral part of these Financial Statements.

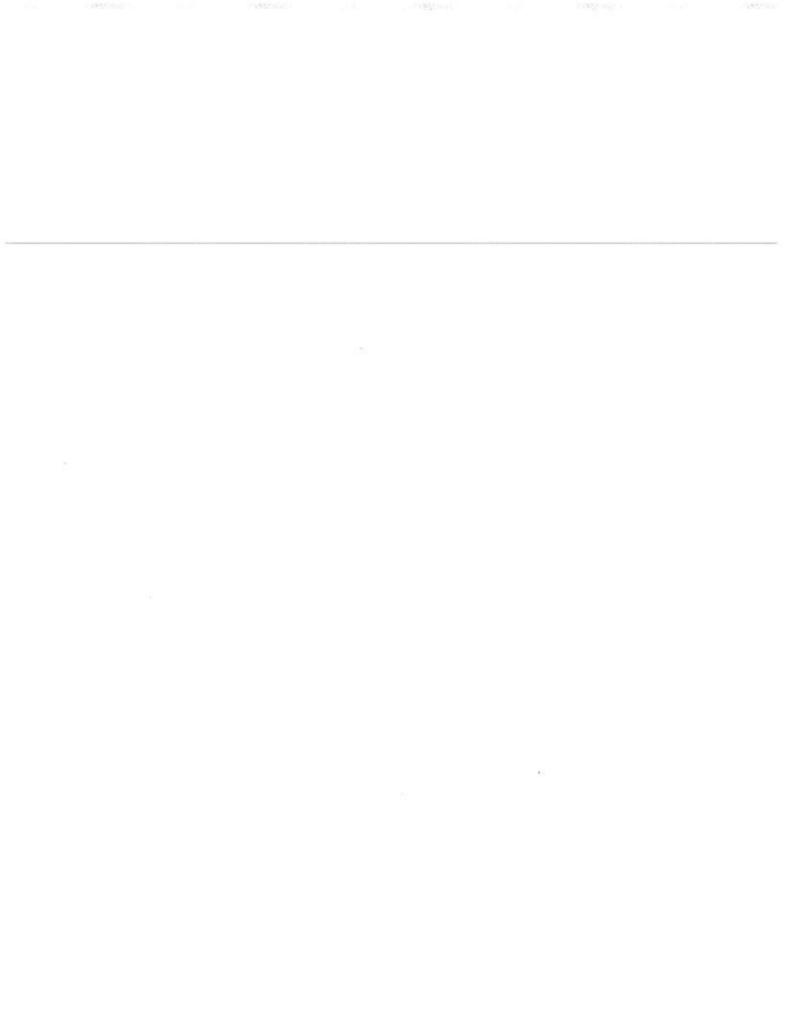
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Vice Chancellor

CPA Moses O. Ouma
Finance Officer
ICPAK Member No. 4924

Date:

Dr. John N. Ondari, PhD
Chairman - Finance,
Human Resource &
General Purpose Committee
of the Council
Date:



18. STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS FOR THE YEAR ENDED 30TH JUNE 2021

Particulars	Note	Original Budget 2020/2021 Kshs.	Adjustments 2020/2021 Ecshs.	Final Budget 2020/2021 Kshs.	Actual on Comparable basis 2020/2021 Echs.	Performance Difference 2020/2021 Ecshs.	% of Utilization
Revenue from Non-Exchange Transactions OoK Recurrent Capitation Grant Research & Extension Income RESAAN ACE 2 ACF TAGDEV Tegemeo Income	6(a) 7 10 31	2,098,946,927 227,087,874 175,000,000 80,557,346 234,728,217		2.098,946,927 227,087,874 175,000,000 80,557,346	2,098,946,927 250,219,370 164,207,237 118,123,413	(23,131,496) 10,792,763 (37,566,067)	100% 110% 94% 147%
Total Revenue from Non-Exchange Transactions Revenue from Exchange Transactions Tuiton and Related Fees Other Services Rendered	22	2,816,320,364 745,217,413 269,499,118 1,014,716,531		7.816.320.364 745.217,413 269,499,118 1,014,716.531	583,250,3890 583,267,363 120,220,038 703,487,403	110,085,274 60,780,474 101,950,050 149,279,080	9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9
Total Revenue		3,831,036,895		3,831,036,898	3,459,027,291	372,009,604	10%
EXPENDIBLES STAFF COSTS COUNCIL Expenses Administrative and Central Services Repairs and Maintenance Expenses	113	1,896,291,949 34,320,000 518,589,622 162,483,494	8,480,442 8,154,558 5,300,000	1,904,772,391 34,320,000 526,744,180	3,189,990,440 15,532,485 480,763,690	(1,285,218,049)	167%s 43%s 91%s
Academic Departments Expenses Research & Extension Expenses Expenses-IOU Inputs	13	231,495,454 74,182,260 68,012,738	(21,935,000)	209,560,454	129,239,943	80,320,511	104%
Depreciation Expenses CESAAM ACE 2 Expenses NICF TAGODEV Expenses	20 21 20 22 22 22 22 22 22 22 22 22 22 22 22	2,000,000		2,000,000 175,000,000 80,557,346	129,653,282 164,207,237 118,123,413	(127,653,282) 10,792,763 (37,566,067)	64839- 949-6 1479-6
Total Expenditure	7	3,473,661,080		3,636,609,953	154,923,743	75,804,474	-31%
Other gains (Losses). Other gains (Losses). Gain on Revaluation Investment-Shares (Decrease)/increase in Provision for bad debts Gain on Foreign Exchange Gain(Loss) on bloggical Assets Gain(Loss) on Disposal of Assets	13	1111		1111	28,857 (239,296) 27,754,885 (10,508,218)	28,857 (239,296) 27,754,585 (10,508,218)	
Surplus/ (Deficit) from Recurrent Budget		357,376,816		194,426,942	17.035,929	17.035.929	
Bank Loan	90			1			
GoK Development Grant	(q)9	78,060,889	,	78,060,889	39,030,444	(39,030,445)	9605
Capital Expenditure	28(a)	278,691,091		278,091,091	47,323,398	(231,367,692)	179%
Deficit for the Period		156,745,613		(6.203.260)	(1.307.768 511)	1,720,411,604	

Reasons for material variances refer to note 38 on page 92.

19. NOTES TO THE FINANCIAL STATEMENTS

1. GENERAL INFORMATION

Egerton University is established by and derives its authority and accountability from Universities Act No 42 of 2012. The University is wholly owned by the Government of Kenya and is domiciled in Kenya. The University's principal activities are outlined on page 3.

2. STATEMENT OF COMPLIANCE AND BASIS OF PREPARATION

The financial statements have been prepared on the basis of historical cost, unless stated otherwise. The preparation of financial statements in conformity with International Public Sector Accounting Standards (IPSAS) allows the use of estimates and assumptions. It also requires management to exercise judgement in the process of applying the University's accounting policies.

The financial statements have been prepared and presented in Kenya Shillings, which is the functional and reporting currency of the University. The financial statements have been prepared in accordance with the Public Finance Management (PFM) Act and International Public Sector Accounting Standards (IPSAS). The accounting policies adopted have been consistently applied to all the years presented.

The cash flow statement is prepared using the indirect method. The financial statements are prepared on accrual basis.

The Annual Report and Financial Statements for period ended 30th June 2021 for Centre of Excellence in Sustainable Agriculture and Agribusiness Management (CESAAM) have been presented separately for audit purpose. However, the same have been consolidated in these Financial Statements.

3. ADOPTION OF NEW AND REVISED STANDARDS

 Relevant new standards and amendments to published standards effective for the year ended 30 June 2021

Standard	Impact
Other	Applicable: 1st January 2021:
Improvements to IPSAS	 a) Amendments to IPSAS 13, to include the appropriate references to IPSAS on impairment, in place of the current references to other international and/or

Standard	Impact		
Standard	national accounting frameworks. b) IPSAS 13, Leases and IPSAS 17, Property, Plant, and Equipment. Amendments to remove transitional provisions which should have been deleted when IPSAS 33, First Time Adoption of Accrual Basis International Public Sector Accounting Standards (IPSASs) was approved. c) IPSAS 21, Impairment of Non-Cash-Generating Assets and IPSAS 26, Impairment of Cash Generating Assets. Amendments to ensure consistency of impairment guidance to account for revalued assets in the scope of IPSAS 17, Property, Plant, and Equipment and IPSAS 31, Intangible Assets. d) IPSAS 33, First-time Adoption of Accrual Basis International Public Sector Accounting Standards (IPSASs). Amendments to the implementation guidance on deemed cost in IPSAS 33 to make it consistent with the core principles in the Standard.		
	The University does not have any leases, and is not a first time adopter of the accrual basis, and therefore these standards do not apply.		

ii. New and amended standards and interpretations in issue but not yet effective in the year ended 30 June 2021

Standard	Effective date and impact:
IPSAS 41:	Applicable: 1st January 2023:
Financial	The objective of IPSAS 41 is to establish principles for the financial reporting
Instruments	of financial assets and liabilities that will present relevant and useful information to users of financial statements for their assessment of the amounts, timing and uncertainty of an entity's future cash flows. IPSAS 41 provides users of financial statements with more useful information than IPSAS 29, by:
	 Applying a single classification and measurement model for financial assets that considers the characteristics of the asset's cash flows and the objective for which the asset is held; Applying a single forward-looking expected credit loss model that is
	applicable to all financial instruments subject to impairment testing; and • Applying an improved hedge accounting model that broadens the hedging arrangements in scope of the guidance. The model develops a strong link

Standard	Effective date and impact:		
	between an entity's risk management strategies and the accounting treatment for instruments held as part of the risk management strategy.		
IPSAS 42: Social	Applicable: 1st January 2023		
Benefits	The objective of this Standard is to improve the relevance, faithful representativeness and comparability of the information that a reporting entity provides in its financial statements about social benefits. The information provided should help users of the financial statements and general purpose financial reports assess: (a) The nature of such social benefits provided by the entity; (b) The key features of the operation of those social benefit schemes; and (c) The impact of such social benefits provided on the entity's financial performance, financial position and cash flows.		
Amendments to	Applicable: 1st January 2023:		
Other IPSAS resulting from IPSAS 41,	a) Amendments to IPSAS 5, to update the guidance related to the components of borrowing costs which were inadvertently omitted when IPSAS 41 was issued.		
Financial Instruments	 b) Amendments to IPSAS 30, regarding illustrative examples on hedging and credit risk which were inadvertently omitted when IPSAS 41 was issued. c) Amendments to IPSAS 30, to update the guidance for accounting for financial guarantee contracts which were inadvertently omitted when IPSAS 41 was issued. Amendments to IPSAS 33, to update the guidance on classifying financial instruments on initial adoption of accrual basis IPSAS which were inadvertently omitted when IPSAS 41 was issued. 		

iii. Early adoption of standards

The University did not early - adopt any new or amended standards in year 2020/2021.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

a) Revenue Recognition

i) Revenue from Non-Exchange Transactions

To the extent that there is a related condition attached that would give rise to a liability to repay the amount, deferred income is recognized instead of revenue.

Other non-exchange revenues are recognized when it is probable that the future economic benefits or service potential associated with the asset will flow to the University and the fair value of the asset can be measured reliably.

Transfers from other Government Entities

Revenues from non-exchange transactions with other government entities are measured at fair value and recognized on obtaining control of the asset (cash, goods, services and property) if the transfer is free from conditions and it is probable that the economic benefits or service potential related to the asset will flow to the University and can be measured reliably.

Rendering of Services & Fees

The University recognizes revenues from fees when the event occurs and the asset recognition criteria are met.

寺山 さから けっこいい

The University recognizes revenue from rendering of services by reference to the stage of completion when the outcome of the transaction can be estimated reliably. The stage of completion is measured by reference to labour hours incurred to date as a percentage of total estimated labour hours.

ii) Revenue from Exchange Transactions

Where the contract outcome cannot be measured reliably, revenue is recognized only to the extent that the expenses incurred are recoverable.

Sale of Goods

Revenue from the sale of goods is recognized when the significant risks and rewards of ownership have been transferred to the buyer, usually on delivery of the goods and when the amount of revenue can be measured reliably and it is probable that the economic benefits or service potential associated with the transaction will flow to the University.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

ii) Revenue from Exchange Transactions (Continued)

Rental Income

Rental income arising from operating leases on investment properties is accounted for on a straight-line basis over the lease terms and included in revenue.

b) Budget Information

Budget Information

The original budget for Financial Year 2020-2021 was approved by the National Assembly on 27th July 2020. Subsequent revisions or additional appropriations were made to the approved budget in accordance with specific approvals from the appropriate authorities. The additional appropriations are added to the original budget by the University upon receiving the respective approvals in order to conclude the final budget.

The University's annual budget is prepared on the accrual basis, that is, all planned costs and income are presented in a single statement to determine the needs of the University. As a result of the adoption of the accrual basis for budgeting purposes, there are no basis or timing differences that would require reconciliation between the actual comparable amounts and the amounts presented as a separate additional financial statement in the statement of comparison of budget and actual amounts.

c) Taxes

The University is tax exempt as per the Income Tax Act, 2014.

d) Property, Plant and Equipment

All property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the items. When significant parts of property, plant and equipment are required to be replaced at intervals, the University recognizes such parts as individual assets with specific useful lives and depreciates them accordingly. Likewise, when a major inspection is performed, its cost is recognized in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied.

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4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

d) Property, Plant and Equipment (Continued)

All other repair and maintenance costs are recognized in surplus or deficit as incurred. Where an asset is acquired in a non-exchange transaction for nil or nominal consideration the asset is initially measured at its fair value.

Land is not depreciated as it is deemed to have an infinite life. Depreciation on other property is charged so as to write off the assets during their estimated useful life, using the straight-line method. Assets acquired during the year attract full depreciation charge.

The annual rates used are: -

Buildings	2	2.5%
Machinery & equipment	70	20%
Furniture & fittings	-	12.5%
Dairy equipment / plant / tractors	2	10%
Motor vehicles	40	25%
Library books	-	20%
Computers and Appliances	-	33.3%

e) Intangible Assets

Intangible assets acquired separately are initially recognized at cost. The cost of intangible assets acquired in a non-exchange transaction is their fair value at the date of the exchange. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses. Internally generated intangible assets, excluding capitalized development costs, are not capitalized and expenditure is reflected in surplus or deficit in the period in which the expenditure is incurred. The useful life of the intangible assets is assessed as either finite or indefinite.

f) Research and Development Costs

The University expenses research costs as incurred. Development costs on an individual project are recognized as intangible assets when the University can demonstrate:

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

f) Research and Development Costs (Continued)

- The technical feasibility of completing the asset so that the asset will be available for use or sale
- · Its intention to complete and its ability to use or sell the asset
- · How the asset will generate future economic benefits or service potential
- The availability of resources to complete the asset
- · The ability to measure reliably the expenditure during development

Following initial recognition of an asset, the asset is carried at cost less any accumulated amortization and accumulated impairment losses. Amortization of the asset begins when development is complete and the asset is available for use. It is amortized over the period of expected future benefit. During the period of development, the asset is tested for impairment annually with any impairment losses recognized immediately in surplus or deficit.

g) Financial Instruments

Financial Assets

Initial recognition and measurement

Financial assets within the scope of IPSAS 29 Financial Instruments: Recognition and Measurement are classified as financial assets at fair value through surplus or deficit, loans and receivables, held-to-maturity investments or available-for-sale financial assets, as appropriate. The University determines the classification of its financial assets at initial recognition.

Loans and Receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest method, less impairment. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. Losses arising from impairment are recognized in the surplus or deficit.

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4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

g) Financial Instruments (Continued)

Held-to-Maturity

Non-derivative financial assets with fixed or determinable payments and fixed maturities are classified as held to maturity when the University has the positive intention and ability to hold it to maturity. After initial measurement, held-to-maturity investments are measured at amortized cost using the effective interest method, less impairment. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The losses arising from impairment are recognized in surplus or deficit.

Impairment of Financial Assets

The University assesses at each reporting date whether there is objective evidence that a financial asset is impaired. A financial asset or a University of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset (an incurred 'loss event') and that loss event has an impact on the estimated future cash flows of the financial asset or the University of financial assets that can be reliably estimated.

Evidence of impairment may include the following indicators:

- The debtors or an University of debtors are experiencing significant financial difficulty
- Default or delinquency in interest or principal payments
- The probability that debtors will enter bankruptcy or other financial reorganization
- Observable data indicates a measurable decrease in estimated future cash flows (e.g. changes in arrears or economic conditions that correlate with defaults)

Financial Liabilities

Financial liabilities within the scope of IPSAS 29 are classified as financial liabilities at fair value through surplus or deficit or loans and borrowings, as appropriate. The University determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings, plus directly attributable transaction costs.

North College College

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

h) Inventories

Inventory is measured at cost upon initial recognition. To the extent that inventory was received through non-exchange transactions (for no cost or for a nominal cost), the cost of the inventory is its fair value at the date of acquisition.

Costs incurred in bringing each product to its present location and conditions are accounted for, as follows:

- Raw materials: purchase cost using the weighted average cost method
- Finished goods and work in progress: cost of direct materials and labour and a proportion
 of manufacturing overheads based on the normal operating capacity, but excluding
 borrowing costs

After initial recognition, inventory is measured at the lower of cost and net realizable value. However, to the extent that a class of inventory is distributed or deployed at no charge or for a nominal charge, that class of inventory is measured at the lower of cost and current replacement cost.

Net realizable value is the estimated selling price in the ordinary course of operations, less the estimated costs of completion and the estimated costs necessary to make the sale, exchange, or distribution. Inventories are recognized as an expense when deployed for utilization or consumption in the ordinary course of operations of the University.

i) Agricultural Assets

Agricultural activity is the management by the University of the biological transformation and harvest of biological assets. Biological Asset is a living animal or plant. There are three groups of agricultural assets: -

Agricultural Produce: Is the harvested product of the University's biological assets.

Bearer Biological Assets: Are those that are used repeatedly or continuously for more than one year in an agricultural activity e.g. breeding stocks (including fish and poultry), dairy animals, and sheep

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

i) Agricultural Assets (Continued)

Consumable Biological Assets: Are those that are held for harvest as agricultural produce such as animals and plants for one-time use e.g. beef animals, fish in farms, crops such as maize and wheat.

Biological assets are measured on initial recognition and at each reporting date at its value less costs to sell except where fair value cannot be measured reliably. In such case the biological asset shall be measured at cost less any accumulated depreciation and any impairment loss as per IPSAS 27.

j) Provisions

Provisions are recognized when the University has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits

or service potential will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Where the University expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognized as a separate asset only when the reimbursement is virtually certain.

The expense relating to any provision is presented in the statement of financial performance net of any reimbursement.

Contingent Liabilities

The University does not recognize a contingent liability, but discloses details of any contingencies in the notes to the financial statements, unless the possibility of an outflow of resources embodying economic benefits or service potential is remote.

Contingent Assets

The University does not recognize a contingent asset, but discloses details of a possible asset whose existence is contingent on the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the University in the notes to the financial

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

j) Provisions

statements. Contingent assets are assessed continually to ensure that developments are appropriately reflected in the financial statements. If it has become virtually certain that an inflow of economic benefits or service potential will arise and the asset's value can be measured reliably, the asset and the related revenue are recognized in the financial statements of the period in which the change occurs.

Provision for bad debts

A general provision for bad and doubtful debts is provided for at the year-end at 1% of outstanding general and student debtors.

k) Nature and purpose of reserves

The University has a capital reserve which represents the government's interest in the net assets/equity of the university and is a combination of contributed capital by the government and the aggregate of the University's accumulated surpluses or deficits and reserves that reflect the net assets/equity attributable to the University's operations.

l) Changes in Accounting Policies and Estimates

The University recognizes the effects of changes in accounting policy retrospectively. The effects of changes in accounting policy are applied prospectively if retrospective application is impractical.

m) Employee Benefits

Retirement Benefit Plans

The University provides retirement benefits for its employees. Defined contribution plans are post employment benefit plans under which the University pays fixed contributions into a separate trustee administered fund, and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods. The contributions to the fund obligations for the payment of retirement benefits are charged against income in the year in which they become payable.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

m) Employee Benefits (Continued)

Defined benefit plans are post-employment benefit plans other than defined-contribution plans. The defined benefit funds are actuarially valued tri-annually on the projected unit credit method basis. Deficits identified are recovered through lump sum payments or increased future contributions on proportional basis to all participating employers. The contributions and lump sum payments reduce the post-employment benefit obligation.

The University also contributes to the National Social Security Fund (NSSF) for staff in grade I to IV. The University's obligations under this scheme are limited to specific contributions legislated from time to time, and are currently limited to a maximum of KSh 200 per employee per month while the employer contributes a similar per month. The University's obligation to staff retirement benefit schemes are charged to the statement of the financial performance in the year to which they relate.

n) Foreign Currency Transactions

Transactions in foreign currencies are initially accounted for at the ruling rate of exchange on the date of the transaction. Trade creditors or debtors denominated in foreign currency are reported at the statement of financial position reporting date by applying the exchange rate on that date. Exchange differences arising from the settlement of creditors, or from the reporting of creditors at rates different from those at which they were initially recorded during the period, are recognized as income or expenses in the period in which they arise.

o) Related Parties

The University regards a related party as a person or an University with the ability to exert control individually or jointly, or to exercise significant influence over the University, or vice versa. Members of key management are regarded as related parties and comprise the council members and senior managers.

p) Service Concession Arrangements

The University analyses all aspects of service concession arrangements that it enters into in determining the appropriate accounting treatment and disclosure requirements. In particular, where a private party contributes an asset to the arrangement, the University recognizes that asset

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

q) Service Concession Arrangements (Continued)

when, and only when, it controls or regulates the services the operator must provide together with the asset, to whom it must provide them, and at what price. In the case of assets other than 'whole-of-life' assets, it controls, through ownership, beneficial entitlement or otherwise – any significant residual interest in the asset at the end of the arrangement.

Any assets so recognized are measured at their fair value. To the extent that an asset has been recognized, the University also recognizes a corresponding liability, adjusted by a cash consideration paid or received.

q) Cash and Cash Equivalents

Cash and cash equivalents comprise cash on hand and cash at bank, short-term deposits on call and highly liquid investments with an original maturity of three months or less, which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value. Bank account balances include amounts held at the Central Bank of Kenya and at various commercial banks at the end of the financial year. For the purposes of these financial statements, cash and cash equivalents also include short term cash imprests and advances to authorised public officers and/or institutions which were not surrendered or accounted for at the end of the financial year.

r) Comparative Figures

Where necessary comparative figures for the previous financial year have been amended or reconfigured to conform to the required changes in presentation.

s) Subsequent Events

There have been no events subsequent to the financial year end with a significant impact on the financial statements for the year ended June 30, 2021.

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5. SIGNIFICANT JUDGMENTS AND SOURCES OF ESTIMATION UNCERTAINTY

The preparation of the University's financial statements in conformity with International Public Sector Accounting Standards (IPSAS) requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

Estimates and Assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The University based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. However, existing circumstances and assumptions about future developments may change due to market changes or circumstances arising beyond the control of the University. Such changes are reflected in the assumptions when they occur. IPSAS 1.140

Useful Lives and Residual Values

The useful lives and residual values of assets are assessed using the following indicators to inform potential future use and value from disposal:

- · The condition of the asset based on the assessment of experts employed by the University
- The nature of the asset, its susceptibility and adaptability to changes in technology and processes
- · The nature of the processes in which the asset is deployed
- · Availability of funding to replace the asset
- · Changes in the market in relation to the asset

Provisions

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions is included in Note 25(b).

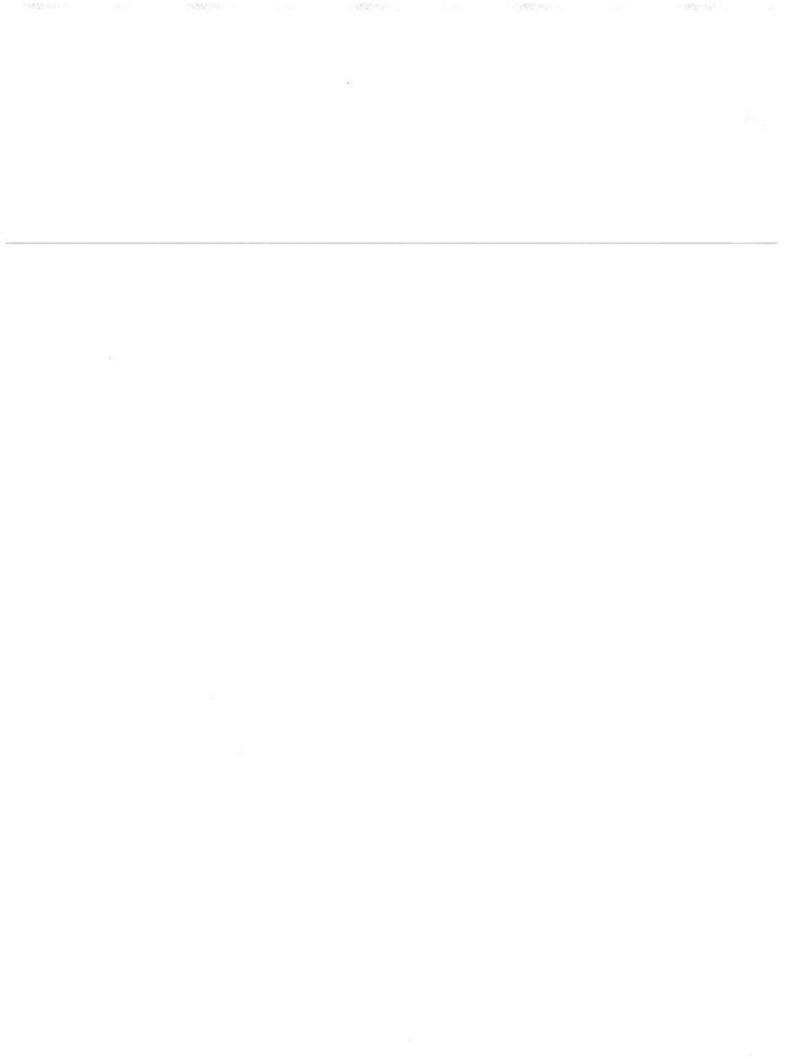
Provisions are measured at the management's best estimate of the expenditure required to settle the obligation at the reporting date, and are discounted to present value where the effect is material. - Herming to the property of t

Note 6: - Income - GoK Recurrent Capitation Grants

Particulars	2020-2021 Kshs.	2019-2020 Kshs.
GoK Capitation Grants		
July	174,912,244	173,379,125
August	174,912,244	173,379,125
September	174,912,243	173,379,126
October	174,912,244	173,379,125
November	174,912,244	173,379,126
December	174,912,244	173,379,126
January	174,912,244	173,379,125
February	174,912,244	173,379,126
March	174,912,244	173,379,126
April	174,912,244	173,379,126
May	174,912,244	173,379,126
June	174,912,244	173,379,125
Total GoK Recurrent Grants	2,098,946,927	2,080,549,506

Note 6 (b) Income-GoK Development Grants		
Particulars	2020-2021 Kshs.	2019-2020 Kshs.
September	39,030,444	
November	-	74,095,610
March		63,370,324
Total GoK Development Grants	39,030,444	137,465,934

Bank Statement Date	Amount recognized to Statement of Comprehensive Income	Amount recognised in the Reserves	2020-2021
	KShs	KShs	KShs
7-Aug-20	174,912,244		174,912,244
31-Aug-20	174,912,244		174,912,244
14-Sep-20		39,030,444.00	39,030,444
1-Oct-20	174,912,243		174,912,243
30-Oct-20	174,912,244		174,912,244
7-Dec-20	174,912,244		174,912,244
5-Jan-21	174,912,244		174,912,244
4-Feb-21	174,912,244		174,912,244
11-Mar-21	174,912,244		174,912,244
9-Apr-21	174,912,244		174,912,244
10-May-21	174,912,244		174,912,244
16-Jun-21	174,912,244		174,912,244
25-Jun-21	174,912,244		174,912,244
Total	2,098,946,927	39,030,444	2,137,977,371



Particulars		
	2020-2021	2019-2020
	Kshs.	Kshs.
AICAD-RE02-Income	5,240	6,105
DAAD/EBR-RE05-Income	1,679,325	1,720,080
Department of Defence-RE06-Income	23,123,000	41,621,300
Dryland Farming-RE07-Income	5,240	6,105
Economics Department-RE08-Income	6,363	136,510
Fingerponds-RE10-Income	7,036,577	5,182,372
Gift Shop-RE11-Income	94,660	662,150
Global Fund for TB-RE12-Income	6,305	12,155
Globalite-RE13-Income	13,080,483	3,596,324
Greenhouses-RE14-Income	491,887	504,160
KAPP GRANTS-RE18-Income	7,290,915	11,646,621
Natural Resources-RE20-Income	382,555	184,962
NORAGIC-RE21-Income	125,291	1,252,749
OSSREA Young Scholars-RE22-Income	51,807,420	17,679,068
PRA-RE23-Income	179,945	6,105
Research & Extension-RE25-Income	5,706,663	31,344,115
ROSA Project-RE27-Income	380,205	3,820,503
TAMOU 01C-RE29-Income	8,737,232	13,889,373
Training-RE33-Income	122,000	1,146,639
Vertisol Managemnt-RE34-Income	5,240	6,105
OSSREA Post-Doctoral-RE37-Income	292,320	800,405
ECOLIVE Project-RE40-Income	1,805,626	1,331,706
Wetland Ecosystem-RE41-Income	4,477,648	2,636,824
Limnology-RE42-Income	10,503,086	5,757,727
ECO-HELB-RE43-Income	5,240	463,255
Global Fund-RE44-Income	22,095,006	12,977,373
Confucious Institute-RE45-Income	2,661,590	6,166,152
COELIB Projects-RE46-Income	5,675,917	7,119,571
Pytochem Projects-RE47-Income	76,739,452	30,227,308
AGEC dollar Account-RE51-Income	3,525,427	5,521,258
AERC 2 Project - RE52-Income	2,171,512	4,249,672
	250,219,370	211,674,751
Note 8 : - Other Non-Exchange Income	I SERVICE WITH	
Mau Egerton Cross Country Income-MAIN		2,000,000
Income-Other Incomes- Advertising Income - Main	-	90,600
Partners Recurrent Grants -Other Recurrent Grants		499,831,653
Partners Donations & Grants -Donations		85,000
		502,007,253

Particulars	2020-2021 Kshs.	2019-2020 Kshs.
Note 9 : - CESAAM ACE 2	Name and the second	
CESAAM ACE 2	164,207,237	166,503,732
	164,207,237	166,503,732
Note 10 : - MCF TAGDEV		
MCF TAGDEV	118,123,413	117,949,264
	118,123,413	117,949,264
Total Non-Exchange Income	532,550,020	998,135,000
Note 11 : - Income-Tuition and Related Fees		
Particulars		
ranculars	2020-2021	2019-2020
	Kshs.	Kshs.
Application Fee	2,391,842	2,569,874
Registration Fee	14,545,300	21,441,500
Student I/D	2,170,100	2,809,800
Activity Fees	11,613,000	17,354,700
Student medical fee	23,735,018	33,976,500
Examination Fee	37,261,600	57,204,800
Material Development	41,111,900	61,922,400
Graduation Fees	10,472,840	13,020,137
Library Fee	24,749,585	37,624,500
Tuition Fee	349,137,958	649,440,865
Student Supervision Fee	7,390,000	11,780,000
Field Attachment fee	19,195,440	25,566,660
Student Laboratory fee	12,870,000	18,554,660
Academic Trascripts	79,300	3,000
Certificate Storage Charges	809,700	495,700
Library Fine	119,070	165,060
Test & Vaccination- NTCC	1,200,000	882,500
Gowns Hire & Penalties	261,750	523,500
Credit Transfers		2,000
Remarking & Retake	5,777,300	16,527,220
Short Courses	1,447,160	4,895,107
CT Charges	14,515,000	8,472,500
Re-registration	1,436,500	1,556,500
interfaculty Transfer Fee	977,000	-
	583,267,363	986,789,483

Particulars	发生等的发生的发生	
	2020-2021	2019-2020
	Kshs.	Kshs.
Accomodation Fees-Halls	51,900,776	54,140,753
Student Damages Charges	(376,056)	227,791,258
Ambulance Fee	7,000	3,500
Bed Charges	9,745	2,800
Clinical Charges-medical	1,477,768	1,171,320
Consultation Fees	532,610	402,440
Dental Fees	219,270	275,100
Drugs	718,423	1,482,338
Hire of Conference Facilities	83,500	68,000
Hire Of Furniture		11,350
House Rent	23,746,049	25,675,011
Lab Test	1,200,345	1,580,555
Meals-catering	15,850,193	17,545,426
Photocopying Charges		14,977
Sale of Beef	118,200	1,518,450
Sale of Cattle	534,783	413,365
Sale of Firewood	438,120	2,700
Sale Of Goats	6,000	-
Sale of Grass	7,260	, = n
Sale of Horticultures	99,135	3,800
Sale Of Milk & Dairy Products	6,643,569	6,246,631
Sale Of Pigs	60,200	402,000"
Sale of Pork		1,500
Sale Of Rabbits	14,380	1,500
Sale Of Sheep	58,100	
Sale of Stationery	16,515	123,535
Sale of Text Books	188,606	8,675
Sale of Wheat	1,203,000	
Uinversity Press Income	3,031,044	
Tailoring Income	527,707	1,955,160
Tendering Charges	1,000	27,000
ncome from OUTZ-IGU	1,179,584	935,633
Mortuary Income - IGU	4,120,300	3,132,100
Visiting Group Levy- Main	113,900	3,950,000
Ward Charges-IGU	3,420	2,527,512
nsurance Payroll deduction Commission	906,301	1,413,300
Visitors Accomodation Charges	427,600	1,131,140
Electricity Charges	31,480	90,093
Cey-cutting Charges		50

	120,220,038	358,298,922
Radio Station Income	55,000	
Printing & Binding	543,000	
Certificate Verification	222,953	223,879
Hire of Land	5,000	-
Salary Refunds/lieu of notice	1,636,931	753,728
Income from Games	-	11,350
Sale of Tree Seedlings	193,800	217,695
Manpower Development Income	2,463,529	3,043,298

Note 13: - Staff Costs

Note 13 (a): - Key Management Personnel Remuneration

Particulars	2020-2021	2019-2020
	Kshs.	Kshs.
Basic Salary	22,351,879	22,114,017
House Allowance	3,807,924	3,663,684
Duty/ Adminstrative Extraneous Allowance	2,289,823	2,184,000
Medical Risk Allowance	240,000	365,161
Medical Allowance	334,016	312,000
Commuter Allowance	132,000	-
Entertainment Allowance	1,233,342	1,176,000
Professorial Allowance	245,000	296,333
Responsibility Allowance	2,805,941	2,676,000
Phone Allowance	592,671	564,000
Call Allowance	960,000	2,211,613
Book Journal/ICT Allowance		45,000
Domestic Servant Allowance	2,460,591	2,340,000
Home Water And Electricity Allowance	666,270	636,000
Non User Car Allowance	1,008,914	960,000
Medical Extraneous Allowance	420,000	420,000
Leave Allowance	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	109,052
Non Practice Allowance	660,000	660,000
Pension Employer Contribution	738,574	1,368,550
NITA	2,600	2,400
NSSF-Employer Contribution	6,800	7,400
	40,956,344	42,111,210

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Particulars		Visiting and the second of
	2020-2021 Kshs.	2019-2020 Kshs.
Basic Salary	1,524,604,177	1,575,109,690
House Allowance	690,319,516	722,403,264
Duty/Risk/Extraneous Allowance	5,462,511	5,341,824
Commuter Allowance	193,859,011	203,456,042
Medical Allowance	74,025,998	77,431,546
Hardship Allowance	1,765,800	1,754,400
Remunerative Allowance	32,810,610	35,373,222
Basic Salary Arrears	3,711,987	300,391,168
Examination Allowance	808,133	1,149,572
Non Practice Allowance	17,598,710	18,287,742
Entertainment Allowance	1,289,954	1,564,290
Acting Allowance	2,386,492	3,534,690
Professorial Allowance	5,711,629	6,056,575
Responsibility Allowance	2,959,059	3,636,968
Manpower	239,030	31,938
Leave Allowance	22,295,297	22,057,769
Special Duty Allowance	461,026	469,057
Uniform Allowance	180,000	180,000
Ambulance Allowance	69,000	63,906
Phone Allowance	1,527,478	1,711,027
Call Allowance	34,085,419	104,879,325
Book Journal/ICT Allowance	7,039,880	7,359,153
NSSF-Employer Contribution	1,395,800	1,479,400
Pension-Employer Contribution	244,544,048	257,503,107
Overtime Amount	21,885,188	3,234,944
Gratuities	168,953,081	10,044,754
Home Water & Electricity	680,784	612,968
Domestic Servant	2,002,312	280,645
Non use of Car	800,925	112,258
Pension Employer Arrears		49,445,411
Assistants Allowance	480,000	922,000
Medical Extraneous Allowance -Main	36,982,296	38,098,497
Medical Risk Allowance -Main	12.344,927	19,960,213
Veterinary Risk Allowance -Main	1,191,936	1,246,452
Night Travel -Library staff	1,270,000	5,811,700
Pay in lieu of leave days	4,245,500	4,554,573
Passage and Baggage	966,309	656,321
Staff Training Expenses		430,935
Graduate Scholarships	2,237,700	269,900
Staff Education Fund Expenses		85,622
Staff Fees Waiver	13,065,800	11,228,875
Staff Uniforms	1,732,326	2,147,412
NITA Charges	1,007,700	1,058,750
Pension Grade I-IV	2,050,000	-10001.00
Casual Labor Expenses	7,986,747	8,730,774
Casual Labor Expenses	3,149,034,096	3,510,158,679
Total Staff Costs	3,189,990,440	3,552,269,890

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Note 14 : - Council Expenses		
Particulars	2020-2021 Kshs.	2019-2020 Kshs,
Sitting Allowances	4,177,300	3,778,000
Mileage/Travel	2,837,185	2,440,501
Meals	249,300	118,000
Accomodation	5,278,800	4,093,000
Training Expense	745,900	-
Chancellors Honorarium	1,200,000	1,439,000
Chairman's Honorarium	960,000	960,000
Chairman's Phone Allowance	84,000	84,000
	15,532,485	12,912,501

Note 15 : - Administration and Central Services Expenses		
Particulars	2020-2021 Kshs.	2019-2020 Kshs.
Office Stationery -Main	1,893,016	5,405,657
Advertising -Main	3,296,623	814,750
Postage And Telephone -Main	5,836,738	4,267,147
Electricity & Water - Main	67,661,537	70,953,030
Official Entertainment -Main	269,480	-
Vehicle - Insurance -Main	8,372,554	200,000
Cleaning Materials -Main	56,000	1,417,660
Contracted Security Services -Main	34,573,702	51,447,846
General Insurances - Properties -Ma	43,198,474	19,418,861
Legal Charges -Main	10,065,462	14,995,130
Strategic Initiative-ISO 22000/9001	1,049,883	1,146,983
Computer Stationery - Main	307,527	2,467,163
Audit Fees And Expenses -Main	682,469	1,431,600
Rent And Rates -Main	59,870,889	75,900,339
Conference And Seminars - Main	28,000	1,319,641
Staff Subscription to Professional		53,801
University Subscription to Other Bo	4,177,984	1,676,227
News Papers, Journals & Videos -Mai	61,250	1,734,600
Shows & Exhibitions Expenses -Main	66,500	2,837,708
Internet Services -Main	28,558,906	34,760,091
Office Running Expenses -Main	11,478,196	11,350,386
Students Union Expenses-Main	-	2,539,957
Computer Maintenance -Main	5,044,350	107,880
Bank Charges , Interest & CommMain	13,570,038	17,263,865
Other Board Comm Jab, Fac., Dept	2,742,202	5,684,344
Cleaning And Sanitary Services -Mai	40,180,658	47,525,584
Strategic Initiative General Main	3,112,112	2,424,616
Fuel & Gas Main	4 4 4	12,000

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Publicity -Main	(700,931)	16,455,734
Open Days Expenses - Main	655,400	580,235
Production of Teaching Materials -EU Press		470,273
Other expenses-Mau Egerton Cross Country	- 31	6,120
Taxes	178,696	-
Performance Contract Service Delivery		71,940
Grade I-IV Retirement Benefit Scheme	600,000	3,664,000
Asset Tagging & Valuation Expenses		534,882
Disability Mainstreaming	102,200	152,700
Program Self Assessments		155,620
Students Medical Expense	3,343,365	5,719,121
EU Press Other Expenses	23,800	204,380
Photocopying Services	3,351,771	1,800,953
COVID-19 Expenses	9,270,937	
Travelling And Subs. Staff	27,748,516	46,902,359
External Travelling		3,421,487
Staff Funerals Expenses	2,259,220	1,612,600
Staff Hospitalization Expenses	87,656,166	66,012,856
Staff Sports Welfare -Main	120,000	587,140
Expense- PRODUCTION INPUTS-IGU		15,000
	480,763,690	527,524,264
Note 16: - Repairs and Maintenance Expenses		
Particulars	2020 2023	2020 2020
	2020-2021 Kshs.	2019-2020 Kshs.
Equipments	791,225	260,062
Motor Vehicle Repairs	6,526,404	5,852,962
Water Supply & Sewerage	7,206,001	5,063,445
Buildings	14,968,412	637,150
Maintenance Of Stations	13,876,785	8,562,340
Motor Vehicles - Fuel And Oils	13,462,999	16,662,640
C. 1 . D. D. 1 . O.D. 1	43 740 200	1 000 010

Student Damages Repairs & Replacement

41,748,299

98,580,124

1,068,240

38,106,839

Particulars		
	2020-2021	2019-2020
	Kshs.	Kshs.
Teaching Claims (Part Time Lecturers)	72,854,410	55,045,729
Teaching Materials	10,726,164	4,840,033
Laboratory Materials	1,682,000	4,550,998
Graduation Expenses	7,894,966	14,535,332
Students Sports Expenses	1,062,155	1,237,160
Teaching Practice	8,069,120	15,871,626
Students Work Study Expenses	984,680	1,762,460
Academic Field Trips	1,244,605	6,914,119
Sports (Inter-Universities)	339,500	1,063,230
Subsistence & Accommodation -External Examiners	13,189,180	12,227,194
Students Registration Expenses	1,921,575	2,002,800
Students Scholarship Expenses		3,826,700
Students Leadership Development Program Expenses		1,497,030
Students ID Expenses	-	770,500
Teaching Services	211,464	785,247
Curriculum Review	226,534	1,971,934
E-Learning Expenses	2,118,082	1,149,885
Student Affairs Expenses	2,029,415	7,135,289
Student Attachment	263,540	9,777,980
Examination Materials	2,231,284	708,000
External Practicals	2,191,270	247,440
	129,239,943	147,920,686

Particulars	2020-2021 Kshs.	2019-2020 Kshs.
Research Expenses-E500-Expenses	2,500,000	-
AICAD-RE02-Expenses	5,240	6,105
DAAD/EBR-RE05-Expenses	1,679,325	1,720,080
Department of Defence-RE06-Expenses	12,617,324	36,783,426
Dryland Farming-RE07-Expenses	5,240	6,105
Economics Department-RE08-Expenses	6,363	136,510
Fingerponds-RE10-Expenses	7,036,577	5,182,372
Gift Shop-RE11-Expenses	174,805	982,788
Global Fund for TB-RE12-Expenses	6,305	12,155
Globalite-RE13-Expenses	13,080,483	3,596,324
Greenhouses-RE14-Expenses	491,887	504,160
KAPP GRANTS-RE18-Expenses	7,290,915	11,646,621
Natural Resources-RE20-Expenses	382,555	212,462
NORAGIC-RE21-Expenses	125,291	1,252,749
OSSREA Young Scholars-RE22-Expenses	51,807,420	17,679,068
PRA-RE23-Expenses	179,945	6,105
Research & Extension-RE25-Expenses	13,821,578	9,471,338
ROSA Project-RE27-Expenses	380,205	3,820,503
TAMOU 01C-RE29-Expenses	8,737,232	13,977,686
Training-RE33-Expenses	699,415	564,589
Vertisol Managemnt-RE34-Expenses	5,240	6,105
OSSREA Post-Doctoral-RE37-Expenses	292,320	800,405
ECOLIVE Project-RE40-Expenses	1,805,626	1,331,706
Wetland Ecosystem-RE41-Expenses	4,477,648	2,636,824
Limnology-RE42-Expenses	10,503,086	5,757,727
ECO-HELB-RE43-Expenses	5,240	463,255
Global Fund-RE44-Expenses	18,466,621	13,486,969
Confucious Institute-RE45-Expenses	2,651,290	6,166,152
COELIB Projects-RE46-Expenses	5,675,917	7,119,571
Pytochem Projects-RE47-Expenses	76,739,452	30,227,308
AMREF Global Fund-RE48-Expenses	7,826	~ '
AGEC Dollar Account-RE51-Expenses	3,525,427	5,521,258
AERC 2 Project Account - RE52 -Expenses	2,171,512	4,921,542
1	247,355,310	185,999,967

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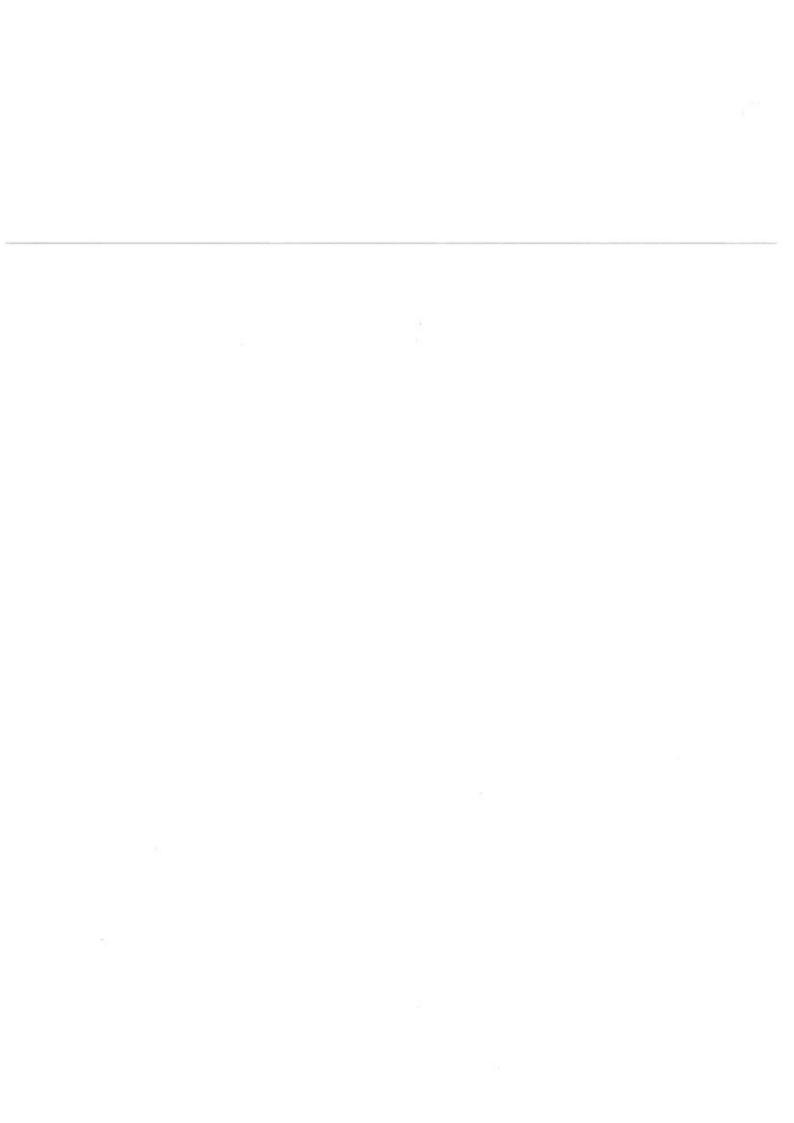
Note 19: - IGU Expenses		
Particulars	2020-2021 Kshs.	2019-2020 Kshs.
Travelling And Subsistence	203,154	294,514
Casual Labor Expenses	6,050,132	8,224,264
Bank Charges, Interest & Comm.	930,362	1,142,798
Other Board Committees - Faculty, Department		19,730
Cleaning And Sanitary Services	8,680,020	11,694,815
Repairs & Maintenance - Equipment		55,000
Motor Vehicle Repairs		697,593
Maintenance of Stations	5,039,506	8,414,056
Teaching Claims (Part Time Lecturers)	-	222,620
Medical Supplies	2,268,581	3,776,996
Production Inputs	20,004,722	29,867,000
Purchase Of Farm Inputs	2,597,068	118,485
Purchase Of Stationery For Resale	136,461	-
Univeristy Press Expenses	1,085,505	
Funeral Home Expenses	123,600	20,000
Radio Station Expenses	50,000	
*	47,169,110	64,547,871
Note 20: - Depreciation Expenses		
Particulars	2020-2021 Kshs.	2019-2020 Kshs.
Buildings-Egerton Buildings	99,150,690	74,843,767
Plant & Machinery-Dairy Institute machinery	3,878,724	5,730,523
Furniture	5,146,706	5,965,175
Equipments	13,622,554	14,368,626
Library Books	4,212,530	7,462,396
Motor Vehicles	2,122,250	2,289,511
Computers & Software	1,519,829	2,652,934
	129,653,282	113,312,933

Note 21 : - CESAAM ACE 2 Expenses Particulars		
	2020-2021	2019-2020
	Kshs.	Kshs.
Recruitment & interviews of students	(A.S. S. B. S.	281,150
Support continuing Ph.D. student	43,884,650	43,539,034
Support continuing Msc. students	37,654,979	40,013,366
Review of 1 Phd & 3 Msc Curriculum	1,896,200	1,394,400
Development of Phd & Msc Curriculum		357,300
Short courses in Agric value chain	270,000	487,600
Conduct short courses agric & agri business	1,344,500	3,357,905
Establsih knowledge center	761,700	
Jointly hold 2summer schools		2,275,000
support staff & student presentation in int	346,480	1,835,725
Staff exchange fellowship	947,919	883,710
Ph.D. students exchange fellowship		1,608,032
Staff supported in collaborated research projects	1,265,400	5,031,496
Support publications on peer reviewed journal	568,266	146,518
Facilitate presentation in international con		933,400
Retooling workshop for staff	2,036,480	2,312,200
Support Agri Enterprises		596,356
Internship support for students	588,550	2,852;100-
MOU signing and consultations	584,150	700,260
Accreditation of 1 Msc and 1 PhD Program	432,494	0002 00022 000000
Support teams develop proposals	1,398,850	1,333,300
Procure equipments and ICT upgrading	2,189,500	673,860
Cesaam office block design	10,538,866	250,000
Procure motor vehicle		5,368,100
Procure dairy science lab equipment	2,860,684	
One innovation Support Agro science park	391,500	1,454,017
Procurement of laboratory comsumables	222,090	846,506
Marketing Cesaam Project and its programs	2,320,500	1,554,420
Cesaam steering committee sub committees	1,396,692	1,000,720
Cesaam staff package (Salaries and wages)	2,373,063	2,387,000
Cesaam vehicle mtc & Travel, subs, costs	3,834,869	3,537,872
Effective CESAAM secretariat	1,153,638	2,045,245
Renovation of post graduate and tatton demon	27,500	1,908,243
ADB MOHEST- Dr Isaac Kariuki	7,421,324	8,904,262
Cesaam Operational Expenses	107,365	136,277
SMAEA - APP - PROF James Tuitoek		16,800
NAPROCLA Project - Prof Joshua Ogendo	6,590,984	2,734,753

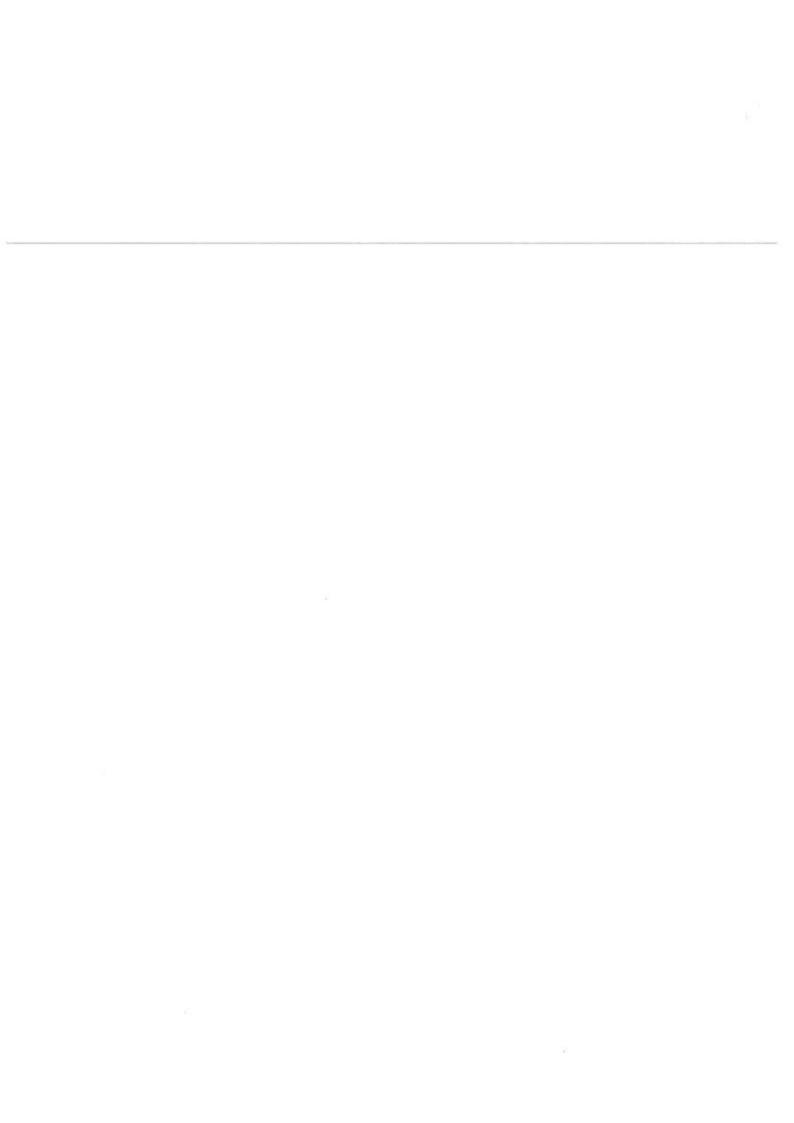
Inter-university Council for East Africa	2,640,000	4,080,000
CESAAM Fees Account	50,000	1,292,800
Locust Mass Project - Prof. Ogendo	176,128	1,646,055
NRF Project - Dr Meshack Obonyo	1,248,837	7,348,613
EGU-BOWIE USA EXCH - Prof. Ogendo		2,731,776
Rwanda High Commission -Prof George Ownor	170,664	643,272
NMK ALOE Project - Prof. Ogendo	1,240,657	5,279,869
KCSAP Siaya Apicaulture- Mr Stephen Kagio	1,736,409	
KCSAP Kajiado Shoats- Dr J.O. Ondieki	272,600	
KCSAP Kajiado Tomato VC-Dr. A. Opiyo	206,400	
KCSAP Kajiado Red Meat & Dairy VC-Prof. Matofari	360,600	
UNEP Chinama Project - Prof Mulwa	1,559,142	
KCSAP - Elick Onyango	48,950	
KCSAP - Dr Meshack Obonyo	457,499	
KCSAP - Dr. Ngeno Kiplagat	1,510,345	
KCSAP - Prof Samuel Mwonga	562,100	
KCSAP - Prof.Daudi Nyaanga	2,154,180	
KCSAP - Prof Julius Kipkemboi	408,900	
KCSAP Camel Milk - Prof. Joseph Matofari	1,155,000	
KCSAP Dr. Maureen Cheserek	755,000	
KCSAP Indigenous chicke - Prof. Charles Muleke	2,319,470	
KCSAP pigeon pea proj- Prof Paul Kimurto	671,200	
KCSAP - Prof A. Kibe	1,031,901	
KCSAP - Prof Richard Mulwa	386,614	
Global Scope Project - Dr Arnold Opiyo	2,425,148	724,420
COUNTY KCSAP - Prof James Tuitoek	1,048,276	2000 Second Seco
KCSAP Finger Millet Project - Prof Paul Kimurto	659,800	_
KCSAP FP02-5/1 KAJIADO - Stephene Kagio	403,308	
KCSAP ACQUA-CULTURE - Dr. Kiplangat Ng'eno	699,708	
LASER PROJECT - Joseph Mwangi	2,228,650	
MARSABIT FISH V.C DR. STEVE OMONDI	210,560	
	164,207,237	166,503,732
	THE PROPERTY OF THE PARTY OF TH	4,00
Note 22 : - MCF TAGDEV Expenses		
Particulars		
	2020-2021	2019-2020
	Kshs.	Kshs.
Project Coordinator at Egerton University	4,603,360	4,283,334
Project Assistant at Egerton University	2,491,150	2,694,488
English language teacher at Egerton University	264,858	242,980
Faculty release time at Egerton University	3,514,914	1,876,675
Interview Students	88,888	A 3450 - 2000 - 2000
Expense - Orientation	119,280	201,392
Facilitation of linkages with industry and entrepr	1,699,501	218,666
Annual recruitment meetings	109,626	117,801
University meetings to diseminate project lessons	221,110	207,093
Monthly Seminars at the universities	60,659	97,708
University admission support	275,178	259,542
Internships	2,538,276	-
Business incubation training	319,665	3,052,924
University fees for undergraduate students	12,176,680	8,776,105
University fees for postgraduate students	7,371,814	6,780,026
Service Fees for Undergraduate students	11,141,504	3,192,748
Service Fees for Postgraduate students	8,967,472	9,831,298
Student Welfare Costs	58,151,756	65,277,153
Expense - other	78,023	51,387
Program Delivery Fee	328,177	311,496
MCF Potato Seed Other Costs	2,936,665	6,279,026
MCF Cassava CARP+ - Prof M.S.Mulwa	215,591	2,046,051
		2,046,051 2,151,373

Note 23:- Other (Gains)/Losses	TOWARD DESIGNATION	
Particulars	2020-2021 Kshs.	2019-2020 Kshs.
Gain (Loss) on Revaluation Investment-Shares	28,857	(35,154)
Main Campus-Bad Debts w/off-(Increase)/Decrease in Provision	444,385	(16,860,625)
Nairobi Campus-Bad Debts w/off-(Increase)/Decrease in Provision	(612,245)	(3,254,656)
IGUs-Bad Debts w/off-(Increase)/Decrease in Provision		(13,652)
Nakuru Campus-Bad Debts w/off-(Increase)/Decrease in Provision	(63,271)	(5,212,759)
Baringo Campus-Bad Debts w/off-(Increase)/Decrease in Provision	(33,939)	48,097
Ecampus-Bad Debts w/off-(Increase)/Decrease in Provision	25,774	(333,557)
Bad Debts w/off- (Increase)Decrease in Provision	(239,296)	(25,627,152)
Main Campus Dollars- Gain (Loss) on FOREX	4282	551,232
Dollars- Gain (Loss) on FOREX	25,440	477,186
EUROs- Gain (Loss) on FOREX	5,089,640	7,188,884
Dollars- Gain (Loss) on FOREX	(494,871)	3,382,793
Dollars- Gain (Loss) on FOREX	46,461	106,396
Dollars- Gain (Loss) on FOREX	23,087,915	15,066
Gain (Loss) on FOREX	27,754,585	11,721,557
Main Campus-Gain/(Loss) on biological Assets	458,342	738.
IGUs-Gain/(Loss) on biological Assets	(11,531,800)	7,558,000
R& E-Gain/(Loss) on biological Assets	565,240	268,980
Gain/(Loss) on biological Assets	(10,508,218)	7,827,718
Gain/(Loss) on Disposal Of Assets		-
	17,035,929	(6,113,030)

Particulars	医软件处理性 反应性的	
	2020-2021 Kshs.	2019-2020 Kshs,
Bank balances		
Main - Bank Balances	50,528,146	7,563,571
Nairobi City Campus - Bank Balances	748,751	23,811
IGUs - Bank Balances	4,684,352	199,627
Research & Extension Bank Balances	294,628,224	361,541,860
Nakuru Town Campus College - Bank Balances	5,226,127	135,396
Ecampus - Bank Balances	909,359	59,466,517
Tegemeo Bank Balances	23,842,492	32,659,468
Total Bank Balances	380,567,452	461,590,251
Petty Cash		
Main - Cash In Hand	13,837	275,000
Nakuru Town Campus College - Cash in Hand		50,240
Tegemeo - Cash in Hand	200,000	-
Total Cash In Hand	213,837	325,240
Total Cash in Bank and in Hand	380,781,289	461,915,491
Note 24 (b) :- Contingent Deposits		
Particulars	2020-2021 Kshs.	2019-2020 Ksbs.
Staff Mortgage Scheme		
KCB Bank	50,000,000	50,000,000
Bank Guarantee	3,000,000	
Total Fixed Deposits	53,000,000	50,000,000
Note 24 (c) :- Negative Cashbook Balances		
Particulars ·		
	2020-2021 Kshs.	2019-2020 Kshs.
Main - Negative Bank Balances	361,884,130	79,261,875
Nairobi City Campus - Negative Bank Balances	632,054	17,974,784
IGUs - Negative Bank Balances	6,467,856	17,633,114
Nakuru Town CC - Negative Bank Balances	10,540,162	14,394,147
Tegemeo Bank Balances	30,562	5,720,220
	379,554,765	134,984,140
Total Cash and Cash Equivalents	54,226,524	376,931,351



24 (d) Detailed Analysis of Cash and Cash Equi Financial Institution	Account No	2020-2021	2019-2020
		Kshs	
1) Current Account			
a) Barclays Bank of Kenya			
EU Fees Account	271291000	(6,841,809)	(7,182,385)
Sub- total		(6,841,809)	(7,182,385)
b) Co-operative Bank of Kenya			
EU Main Campus account	1129025576700	(586,667)	(65,751)
EU Nakuru Town Campus	1129025576701	917,843	135,396
EU Global Fund	01139025576700	9,077	9,077
MCF Tagdev	02128025576700	22,047,647	23,048,117
Sub- total		22,387,900	23,126,839
c) Kenya Commercial Bank			
E U Endowment Fund A/C	1108550584	344,398	(53,317)
E U AICO Fees Collection/Press A/C	1101909579	2,067,551	(648,065)
E U Development Account	1101907681	(13,696,694)	(13,211,529)
Egerton University Paying Account	1101906812	(340,758,960)	(54,684,857)
E U Fees Account	1101910895	8,285,050	(2,817,764)
E U House Rent	1108044956	142,858	(598,207)
E U Fees Collection Account	1108550703	33,179,068	2,603,885
E U E- Learning Account	1101893680	909,359	59,466,517
Egerton University	1137209542	(10,540,162)	(14,058,076)
Egerton Univ Nkr Town Campus	1101909374	4,308,284	(336,072)
E U Nairobi City Fees	1101909781	748,751	23,811
Egerton University NCC A/C	1137209577	(632,054)	(17,974,784)
Egerton University Overhead Account	1101908718	(4,629,832)	(5,981,214)
E U Funeral Home Account	1101893796	276,066	199,627
E U Catering Account	1101862920	(620,809)	(2,273,085)
Egerton University Milk Account	1101910429	178,555	(2,114,361)
Egerton Uni Students Accom C Serv	1101862637	1,043,287	(3,431,548)
Egerton University Nutrition Account	1101908904	(1,217,215)	(872,384)
Egerton Uni Natural Resources Depar	1101913614	294,360	(701,732)
Egerton Univ. Outz	1101847530	30,620	(1,160,590)
Egerton Bookshop	1101908033	7,089	(191,187)
Egerton University Knit Tailoring	1101891920	219,201	(263,494)
Egerton University Tatton Farm	1101910089	567,622	(643,519)
AICAD	1101846704	2,629,515	2,634,755
EBR Project	1101911786	845,616	488,621
DOD Project	1101914025	11,373,309	12,093,482
Oryland Farming	1101911964	129,917	135,157
Egerton University Economic Dept	1101893370	3,905,205	2,893,390



Financial Institution	Account No	2020-2021 Ksbs.	2019-2020 Kshs.
c) Kenya Commercial Bank			
Fingerponds Project	1101893567	7,191,744	5,655,861
Gift Shop	1101912499	921,560	1,115,555
Egerton Univ Biochemistry Dept	1101854197	290,905	297,210
Globalite Project	1101847719	9,410,350	10,745,756
Greenhouses Project	1101846437	5,440,585	5,909,072
KAPP	1101852763	4,618,690	8,900,025
ADSP	1101913886	1,359,501	307,224
Noragric Project	1101850396	5,984,736	6,110,027
Ossrea Project	1101853492	39,017,588	74,451,021
Partic Rural Project	1101911336	3,961,255	4,030,122
R&E Project	1101907525	12,417,942	41,040,243
EU Rosa Project	1101854138	1,114,855	1,495,060
Ta Mou	1101848995	720,985	79,817
EU Cesaam Project	1184060347	69,670,668	62,396,480
Training Project	1101913185	3,195,744	2,835,775
Versitol	1101911654	5,463,345	5,468,585
Ossrea Pos Doc Project	1101859792	6,004,266	4,484,086
Ecolive Project	1112022317	45,236	1,850,862
Limnology Project	1114469297	8,434,383	4,733,803
Wetland Ecosystem	1114468789	5.045,901	8,774,550
Ecohealth	1115354132	1,244,800	1,249,531
Agra Project	1137209593	3,580,244	1,164,018
Confucius Intitute	1138143936	7,266,793	2,235,681
COELIB Projects	1132129737	7,407,635	8,896,130
Pytochem Projects	1132129680	39,829,446	12,717,701
Graduation Account	1107933919	8,576,772	4,959,687
EU AGEC Dollar	1141810220	3,528,518	4,686,140
AERC Project Account 2	1137209518	520,261	38,608,927
Sub- total		(38,345,334)	283,722,409
d) National Bank of Kenya			
Egerton University Tegemeo Institute-NBK USD	0200-3005240200	17,997,870	9,062,993
Egerton University Tegerneo Institute-NBK	0100-3005240200	60,444	61,644
Egerton University PAM/KMDP -NBK	01003-043688-00	(30,562)	863,692
Sub- total		18,027,752	9,988,329
e) NIC Bank			
Egerton University A/C Tegemeo TAPRA-NIC	1000237228	147,586	466,507
Egerton University-Tegemeo Inst TAPRA II-NIC	1000020334	323,565	367,017
Egerton University-Tegemeo Institute-NIC	1001783811	98,343	97,304
Egerton University-Tegemeo Inst- RFCCP-NIC	1000015411	566,311	560,332
Egerton Univ. Tegemeo TAMPA II-NIC	1000235926	40,057	(5,720,220)
Egerton Univ-Tegemeo Institute - KBSP-NIC	1000015748	4,608,316	21,179,980
Sub- total		5,784,178	16,950,920
2) Contingent Deposits			
Staff Mortgage & Bank Guarantee	1101906812	53,000,000	50,000,000
Sub- total		53,000,000	50,000,000
3) Cash in Haud		10.000	72.000
Njoro Campus	1101906812	13,837	75,000
Tegemeo Institute	1000020334	200,000	200,000
Nakuru Town Campus	1101909374	212.027	50,240
Sub- total		213,837	325,240
Grand Total	V	54,226,524	376,931,351

Particulars	The second second	
	2020-2021	2019-2020
	Kshs.	Kshs.
Outstanding Imprest	84,427,555	77,438,613
Salary Advance Staff		144,000
Student Debtors	884,852,954	953,060,554
Rent Receivable		336,000
General Debtors	9,812,340	8,845,621
Internal Debtors	31,771,450	27,846,294
Inter-bank Transfers	30-12-31	29,872,321
DUE FROM GOVERNMENT(Capi		396,991,653
Payroll Receivables	48,801	63,726
Application fees Receivable		2,362,303
Revenue Receivable		616,366
Deposits E A O Cyliders	61,800	61,800
Deposits KPL CO Ltd	862,163	871,825
Rent Deposits	9,396,858	9,396,858
Deposits NAWASCO-NTCC	50,200	30,000
Prepaymets-Insurance	390,751	
Other Prepayments - Motor Vehicle Fuel	68,250	
	1,021,743,122	1,507,937,934
Note 25 (b) :- Provisions for Bad Debts		
Particulars		
	2020-2021	2019-2020
	Kshs.	Kshs.
Provisions Main Campus	22,670,071	23,114,456
Provisions Nairobi City Campus	4,982,864	4,370,619
Provisions IGUs	13,652	13,652
Provisions Nakuru Town Campus	6,407,976	6,344,705
Provisions Baringo Campus	72,228	38,289
Provisions Ecampus	426,858	452,632
	34,573,649	34,334,353
Not Descirables from Evolungs Transaction	987,169,473	1,473,603,581
Net Receivables from Exchange Transaction	307,103,473	1,475,000,001

*

Note 26 : - Inventories		(F)
Particulars	2020-2021	2019-2020
	Kshs.	Kshs.
Inventories-Stocks Central & Substores	4,758,344	4,687,098
Inventories-Stocks Stationery	4,295,985	6,269,151
Inventories-Stocks Cleaning Materials	40,695	7,049
Inventories-Stocks Consumables	18,395,112	20,746,438
Inventories-Shop stock-IGU	2,909,450	2,934,611
-	30,399,586	34,644,347

Note 27: Agricultural Assets

Note 27 (a) :- Biological Assets - Bearer Assets		
Particulars	2020-2021	2019-2020
	Kshs.	Kshs.
Livestock TDU-IGU	19,647,200	21,104,000-
Livestock Kenyatta Campus-IGU	3,030,000	4,105,000
Security Dogs-Main	110,000	110,000
Livestock Chemeron Field Station	2,668,900	2,099,000
	25,456,100	27,418,000

Note 27 (b) :- Consumable Assets		
Particulars	2020-2021	2019-2020
	Kshs.	Kshs.
Crops TDU-IGU		9,000,000
Crops -Crops Horticulture and Soil Science	504,200	25,663
Biological Assets-Crops-Lord Egerton Castle-Main	106,205	126,400
Crops Chemeron Field Station	48,280	52,940
	658,685	9,205,003
Total Agricultural Assets	26,114,785	36,623,003

Egerton University Annual Report and Financial Statements for the year ended 30th June 2021

NOTES TO THE FINANCIAL STATEMENTS (Continued)

Note 28 (3): - Property, Plant& Equipment

				Dairy Equipments/Plant	Furniture,	Other			Computer	
Particulars	Land	Buildings	· WLP	Tractors	Fittings	Equipments	Library Books	Library Books Motor Vehicles	Appliances	Totals
	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Ksbs.	Kshs	Kehe	Kele
Cost or Valuation	200 100 201 1	2000 000 000	2000 000 000 0	***					-	mans.
AS 41 VIO 17 VI	1,190,094,300	7,930,009,407	1,397,419,465	18,289,623	174,549,146	567,878,826	169,639,191	191,312,979	402,451,158	7,654,244,654
Leaf adjustments Additions, Duning the user		7 1.12 7.00	(34,612,871)		001 62					(34,612,871)
WIP Transferred to Assets		044,571,	(20,488,619)	•	004,00	020 F02 91	1 500 700	0 100 000		29,980,881
As at 30/06/2020	1,186,094,500	2,993,752,694	1,865,102,229	78,289,623	174,602,546	584,273,096	171,141,899	Si	405,372,098	7,658,430,964
Year adiustments				9						
Additions During the year		972,276,920	43,394,605	٠	78 690	14 684 947			1 055 156	1 001 100 116
WIP Transferred to Assets			(1,004,061,841)			in departs			1,000,000	016,050,150,1
As at 30/06/2021	1,136,094,300	3,966,029,614	904,434,993	78,289,623	174,681,236	598,958,043	171,141,899	199,801,979	406,427,254	7,685,859,441
Depreciation		411 910 911	8	*****	***				_	0.0000000000000000000000000000000000000
CTOT//O/TO HE CO		++0'6+7'1+)	,	50,0/0,985	140,699,101	247,610,612	155,764,191	191,145,718	400,499,992	2,250,342,983
Charge for the year		74,843,767		5,730,523	5,965,175	14,368,626	7,462,396	2,289,511	2,652,934	113,312,933
As at 30/06/2020	•	816,093,612	,	61,809,506	163,958,816	561,979,239	163,226,588	193,435,229	403,152,926	2,363,655,915
Charge for the year	G.	99,150,690		3,878,724	3,146,706	13,622,554	4.212.530	2 122 250	1 519 829	129 653 282
As at 30/06/2021	•	915,244,302		65,688,230	169,105,521	575,601,792	167,439,118	-	9	2,493,309,197
NBV 30th June 2021	1,186,994,800	3,050,785,312	904,434,993	12,601,394	5,575,714	23,356,250	3,702,782	4,244,500	1,754,498	5,192,550,244
MINI DE TANA	2 100 100 100 1									
NBY-30 June 2020	1,186,094,300	2,177,659,082	1,865,102,229	16,480,117	10,643,730	22,293,857	7,915,312	6,366,750	2,219,171	5,294,775,048

"Transforming Lives Through Quality Education

Note 28 (b) - Work-In-Progress			- 11	
Particulars	2020-2021 Kshs.	2020-2021 Additions	2020-2021 Transfers	2019-2020 Kshs.
Construction of Admin. Building	20,096,000	F43		20,096,000
Construction of Egerton University Main Gate		14,807,694	(91,321,750)	76,514,057
Construction Of Science Complex		28,586,912	(897,799,002)	869,212,090
Construction Of Agronomy & Horticulture	177,377,480	3.00		177,377,480
Construction of ICT Infrastructure	82,512,358			82,512,358
Faculty Of Law-NTCC	123,916,482			123,916,482
NTCC Teaching Complex	110,105,947			110,105,947
Renovation Of Buildings-Njoro	480,082		(14,941,089)	15,421,171
Faculty of Veterinary Medicine	1,650,000	12		1,650,000
Zoning of the University	1,919,286	-		1,919,286
University Library	386,377,358			386,377,358
Total	904,434,993	43,394,605	(1,004,061,841)	1,865,102,229

An amount of Kshs 1 billion was transferred to Buildings being the University Main Gate, Physical Science Complex, and renovations of students' hostels.

*5

Note 29:- Investments		
Particulars	2020-2021 Kshs.	2019-2020 Kshs.
Kenya Airways- Ordinary Shares- 52468-	200,952	172,095
Investments-Long Term-Loan to E.U. Investment Company	149,918,907	149,918,907
	150,119,859	150,091,002
Note 30 (a) :- Trade and Other Payables		
Particulars	2020-2021 Kshs.	2019-2020 Kshs.
Payroll Payables	2,843,785,950	2,754,290,097
Trade Creditors	310,085,790	285,184,908
Payable Clearing A/C	15,824,700	23,525,244
Internal Creditors-N	21,945,188	19,861,093
Taxes-Witholding Tax Payable	14,504,008	14,763,883
Taxes-Value Added Tax (VAT) Payable	30,762,573	30,449,819
Students Caution Money	91,344,680	84,218,180
Students Union Fees	1,704,990	1,242,000
CDF Clearing a/c	7,769,222	6,052,022
HELB Clearing a/c	5,088,685	6,321,155
Sponsors Clearing a	25,061,126	16,244,671
Alumni Fees-Main	23,621,530	20,689,530
Unidentified Bank Deposits - Main	17,931,157	18,964,770
CUE Charges	34,327,585	3,136,100
KUCCPS Charges	19,814,500	4,187,500
NTCC Teaching Complex Consultancy Fees	110,105,947	110,105,947
Due EUSACCO		183,130
Due to KCB	5,414,975	6,051,988
Rent Deposit-Tegemeo	777,153	777,153
University Library Consultancy Fees	73,876,330	73,876,330
Casual Wages	3,213,024	100,183
Rent Prepayments		90,000
Debtors Prepayments	405,304,442	314,058,928
	4,062,263,553	3,794,374,632
Note 30 (b) :- Accruals and Provisions		
Particulars	2020-2021 Kshs.	2019-2020 Kshs.
Accruals Main Campus	223,835,454	163,537,540
Accruals Nairobi City Campus	83,512,372	80,621,327
Accruals Nakuru Town Campus	227,870,814	226,125,352
	535,218,641	470,284,219

Particulars		
	2020-2021	2019-2020
	Kshs.	Kshs.
AICAD Deferred Incomes R&E	2,629,515	2,634,755
EBR Project Deferred Incomes R&E	805,634	1,176,139
Dryland Farming Deferred Incomes R&E	129,917	135,157
Economic Dept Deferred Incomes R&E	3,905,205	2,893,390
Fingerponds Project Deferred Incomes R&E	3,565,330	2,136,523
Biochemistry Dept Deferred Incomes R&E	290,905	297,210
Globalite Project Deferred Incomes R&E	11,553,143	11,325,049
Greenhouses Project Deferred Incomes R&E	5,440,585	5,932,472
KAPP Deferred Incomes R&E	13,390,331	19,714,566
ADSP Deferred Incomes R&E	2,297,001	334,724
Noragric Project Deferred Incomes R&E	7,091,511	7,216,802
OSSREA Project Deferred Incomes R&E	45,262,521	88,084,380
Partic Rural Project Deferred Incomes R&E	4,079,841	4,148,708
ROSA Project Deffered Incomes R&E	1,100,982	1,481,187
TA MOU Deferred Incomes R&E	440,288	-
CESAAM ACE 2 Deferred Incomes R&E	92,231,109	74,765,612
Versitol Project Deferred Incomes R&E	5,463,345	5,468,585
OSSREA POS DOC Deferred Incomes R&E	6,169,083	4,648,903
Ecolive Project Deferred Incomes R&E	45,236	1,850,862
Limnology Project Deferred Incomes R&E	8,434,383	8,774,550
Wetland Ecosystem Deferred Incomes R&E	10,442,906	7,417,538
Ecohealth Deferred Incomes R&E	1,244,800	1,249,531
Confucius Institute Deferred Incomes R&E	10,120,231	5,097,119
US Dollar A/C Deferred Incomes R&E	5,103,272	2,989,309
EURO A/C Deferred Incomes R&E	27,884,166	8,422,510
MCF TAGDEV Deferred Incomes R&E	21,592,241	23,916,381
AGEC Dollar A/C Deferred Incomes R&E	2,336,483	3,540,565
AERC Project 2 Deferred Incomes R&E	10,652,252	4,883,269
PAM KMDP Deferred Incomes Tegemeo	900,000	900,000
3ie Deferred Incomes Tegemeo	801,320	1,049,210
BFAP Deferred Incomes Tegemeo	1,139,932	(3,213,489)
KCSAP Deferred Incomes Tegemeo	24,335,833	28,833,555
RTI Deferred Incomes Tegemeo	3,229,938	1,825,654
Tegemeo Dollar A/C Deferred Income	9,910,119	
	344,019,360	329,930,726

The deferred income movement is as follows:

10				
International funders	Balance brought forward (June 30, 2020)	Additions	Transfers to income statement	Balance carried forward (June 30, 2021)
		Amor	nut in KShs	
AICAD Deferred Incomes R&E	2,634,755		5,240	2,629,515
EBR Project Deferred Incomes R&E	1,176,139	1,308,821	1,679,325	805,634
Dryland Farming Deferred Incomes R&E	135,157		5,240	129,917
Economic Dept Deferred Incomes R&E	2,893,390	1,018,178	6,363	3,905,205
Fingerponds Project Deferred Incomes R&E	2,136,523	8,465,384	7,036,577	3,565,330
Biochemistry Dept Deferred Incomes R&E	297,210		6,305	290,905
Globalite Project Deferred Incomes R&E	11,325,049	13,308,578	13,080,483	11,553,143
Greenhouses Project Deferred Incomes R&E	5,932,472		491,887	5,440,585
KAPP Deferred Incomes R&E	19,714,566	966,680	7,290,915	13,390,331
ADSP Deferred Incomes R&E	334,724	2,344,833	382,555	2,297,001
Noragric Project Deferred Incomes R&E	7,216,802		125,291	7,091,511
OSSREA Project Deferred Incomes R&E	88,084,380	8,985,561	51,807,420	45,262,521
Partic Rural Project Deferred Incomes R&E	4,148,708	111,078	179,945	4,079,841
ROSA Project Deffered Incomes R&E	1,481,187		380,205	1,100,982
TA MOU Deferred Incomes R&E	-	9,177,519	8,737,232	440,288
CESAAM ACE 2 Deferred Incomes R&E	74,765,612	181,672,734	164,207,237	92,231,109
Versitol Project Deferred Incomes R&E	5,468,585		5,240	5,463,345
OSSREA POS DOC Deferred Incomes R&E	4,648,903	1,812,500	292,320	6,169,083
Ecolive Project Deferred Incomes R&E	1,850,862		1,805,626	45,236
Limnology Project Deferred Incomes R&E	8,774,550	4,137,482	4,477,648	8,434,383
Wetland Ecosystem Deferred Incomes R&E	7,417,538	13,528,454	10,503,086	10,442,906
Ecohealth Deferred Incomes R&E	1,249,531	509	5,240	1,244,800
Confucius Institute Deferred Incomes R&E	5,097,119	7,684,703	2,661,590	10,120,231
COELIB Projects Deferred Incomes R&E	2,989,309	7,789,880	5,675,917	5,103,272
Pytochem Projects Deferred Incomes R&E	8,422,510	96,201,108	76,739,452	27,884,166
MCF TAGDEV Deferred Incomes R&E	23,916,381	115,799,273	118,123,413	21,592,241
AGEC Dollar A/C Deferred Incomes R&E	3,540,565	2,321,344	3,525,427	2,336,483
AERC Project 2 Deferred Incomes R&E	4,883,269	7,940,495	2,171,512	10,652,252
PAM KMDP Deferred Incomes Tegemeo	900,000			900,000
3ie Deferred Incomes Tegemeo	1,049,210	<u> </u>	247,890	801,320
BFAP Deferred Incomes Tegemeo	(3,213,489)	5,382,222	1,028,800	1,139,932
KCSAP Deferred Incomes Tegemeo	28,833,555	50,110,050	54,607,772	24,335,833
RTI Deferred Incomes Tegemeo	1,825,654	6,524,748	5,120,464	3,229,938
Fegemeo Dollar A/C Deferred Income	-	9,910,119		9,910,119
TOTAL	329,930,726	556,502,251	542,413,617	344,019,360

Particulars		99
	2020-2021	2019-2020
	Kshs.	Kshs.
PAM/KMDP Expenses	7,271,821	7,714,506
TAPRA I Expenses	338,664	882,290
Dollar A/c Expenses	21,050	20,049
RFCCP Expenses	492	-
GISAMA Expenses	1,200	3,600
KBSP Expenses	328,736	17,910
TAPRA II Expenses	4,267,751	2,363,128
MLE Expenses	85	
ISSD Expenses	202,780	1,515,129
3ie Expenses	247,890	
TAMPA II Expenses	169,723	4,263,984
ReNAPRI Expenses		2,030
TZB Expenses	14,121,345	180
AFA Expenses	765,431	~ ^{90,000}
WFP -PHFW Expenses	-	2,269,410
AIGHD 2 Expenses	851,180	1,786,766
FAO/RAELOC Expenses		2,912,397
AATF Expenses	3,047,935	9,504,435
IFPRI Expenses		2,535,353
BFAP Expenses	1,028,800	13,350,279
KCSAP Expenses	54,607,772	11,851,658
ATI Expenses	90,000	4,269,957
RTI Expenses	5,120,464	5,108,034
EXETER Expenses	2,236,142	1,105,668
APRA Expenses	205,500	-
KDB Expenses	10,476,799	
NARIGP Expenses	44,845,616	~
GIZ Expenses	273,577	
Lincoln Expenses	34,800	-
F4APK Expenses	4,368,189	=
	154,923,743	71,476,584

33. CASH GENERATED FROM OPERATIONS

Particulars	Notes	2020-2021 Kshs.	2019-2020 Kshs.
Operating Activities			
Deficit for the year		(1,299,475,557)	(524,726,286)
Adjustments for			
Depreciation	20	129,653,282	113,312,933
Adjustments in Reserves for prior years items			376,051,671
Movement in Provisions for the year	30 (b)	64,934,422	(365,879,935)
Movement in Deffered Income for the year	30 (c)	14,088,634	51,090,980
(Gain)/Loss on Revaluation of Shares	23	(28,857)	35,154
		(1,090,828,077)	(350,115,484)
Changes in Working Capital			
(Increase)/Decrease in Biological Assets	27	10,508,218	(7,827,718)
(Increase)/Decrease in Receivables	25 (a)	476,739,334	(100,827,764)
(Increase)/Decrease in Inventories	26	4,244,761	(1,271,453)
Increase/(Decrease) in Payables	30 (a)	265,028,922	609,953,319
		756,521,235	500,026,384
Cash Generated from Operations		(334,306,842)	149,910,900

34. RELATED PARTY BALANCES

Nature of related party relationships

Entities and other parties related to the University include those parties who have ability to exercise control or exercise significant influence over its operating and financial decisions. Related parties include management personnel, their associates and close family members.

Government of Kenya

The Government of Kenya is the principal shareholder of the University, holding 100% of the University's equity interest. The Government of Kenya has provided full guarantees to all long-term lenders of the entity, both domestic and external.

34. RELATED PARTY BALANCES (Continued)

Other related parties include:

- The National Government;
- ii) The Ministry of Education;
- iii) The University Council;
- iv) Key Management
- v) Egerton University Investment Company

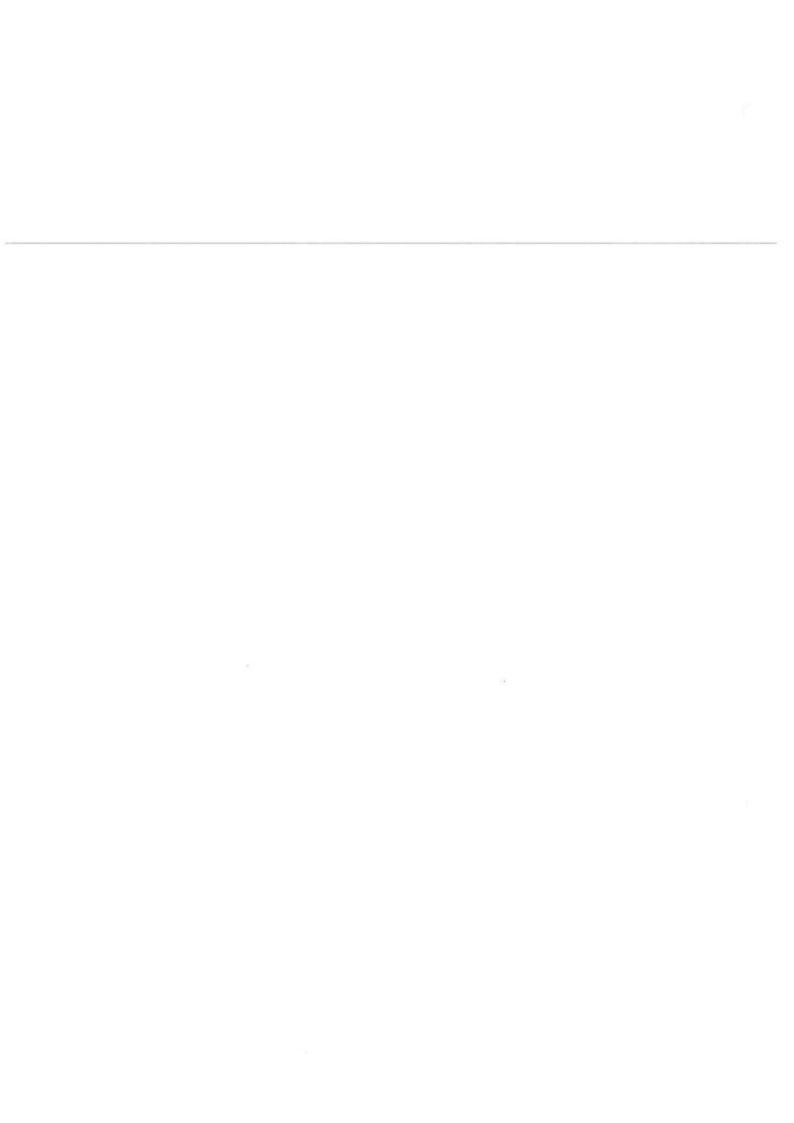
	2020/2021	2019/2020
	Kshs	Kshs
Transactions with related parties		
a) Grants from the Government (Ministry of Education)		
Recurrent Grants	2,098,946,927	2,580,381,160
Development Grants	39,030,444	137,465,934
Total	2,137,977,371	2,717,847,094
b) Key management compensation		
Councils' emoluments	15,532,485	12,912,501
Compensation to key management	40,956,344	45,133,529
Total	56,488,830	58,046,030

35. CONTINGENT LIABILITIES

Contingent liabilities	2020/2021
	Kshs
Court of Appeal at Nakuru Civil Appeal No. 16 of 2017 Egerton University -vs- Prof J.K. Tuitoek	20,377,750
Nakuru ELC 224 of 2017 (Dr. Peter Wangai -vs- Egerton University)	13,056,771
Milimani CMCC No. 172 of 2019 (Advatech Supplies Ltd Vs Egerton University)	6,500,000
Total	39,934,521

Court of Appeal at Nakuru Civil Appeal No. 16 of 2017 Egerton

Prof J.K.Tuitoek, the Vice chancellor Emeritus had challenged the decision of the University Council in setting aside his retirement package upon advisory from Chief of Staff and Head of Public service. The case was determined in favour of the applicant, but the University Council appealed against this decision and the ruling was delivered in favour of the Claimant.



35. CONTINGENT LIABILITIES (Continued)

His dues have been computed at Kshs 17,377,750 exclusive of advocates' fees of approximately Kshs 3,000,000.

Nakuru ELC 224 of 2017

The claimant was an employee of the University and in the course of his duty he was dismissed for gross misconduct and filed the suit challenging his dismissal. He filed an application for a Review, and the court ruled in his favour making an award of Kshs 13,056,771. This excludes the advocates' fees.

Milimani CMCC E172 of 2019

The client sued the University in November 2018 for defaulting to pay the above amount of money despite them having supplied the tags. The university lost and was ordered to pay the supplier the money owed to him.

On 16th April 2019, senior principal magistrate made an order that an interlocutory injunction was issued for the release of Ksh 3,000,000/= as per subject of the application and be deposited with court which the university was given 7 days to do so or bank guarantee for the repayment of the said bank loan imposed on the plaintiff/supplier as may eventually be determined as part of payment by the defendant/university upon resolution of the dispute herein.

Penalties and Interest

The University has reported the principal amounts of unremitted Pay As You Earn (PAYE), pension contributions and Egerton Sacco deductions in the financial statements as at 30th June 2021, however, there is a risk of penalties and interest being charged by Kenya Revenue Authority, Egerton University Pension and Egerton Sacco respectively.

36. EVENTS AFTER THE REPORTING PERIOD

There were no material adjusting and non-adjusting events after the reporting period.

37. ULTIMATE AND HOLDING ENTITY

The University is a Semi- Autonomous Government Agency under the Ministry of Education. Its ultimate parent is the Government of Kenya.

38. MATERIAL BUDGET VARIANCES

i. Income Variances

 Research incomes reported positive inflows than had been anticipated except Tegemeo institute.

The tuition & related income was not fully received due to the closure of the University due
to the COVID 19 pandemic in the country. This also affected income from other services,
mostly Income Generating Units (IGUs) that depend on students.

ii. Expenditures Variances

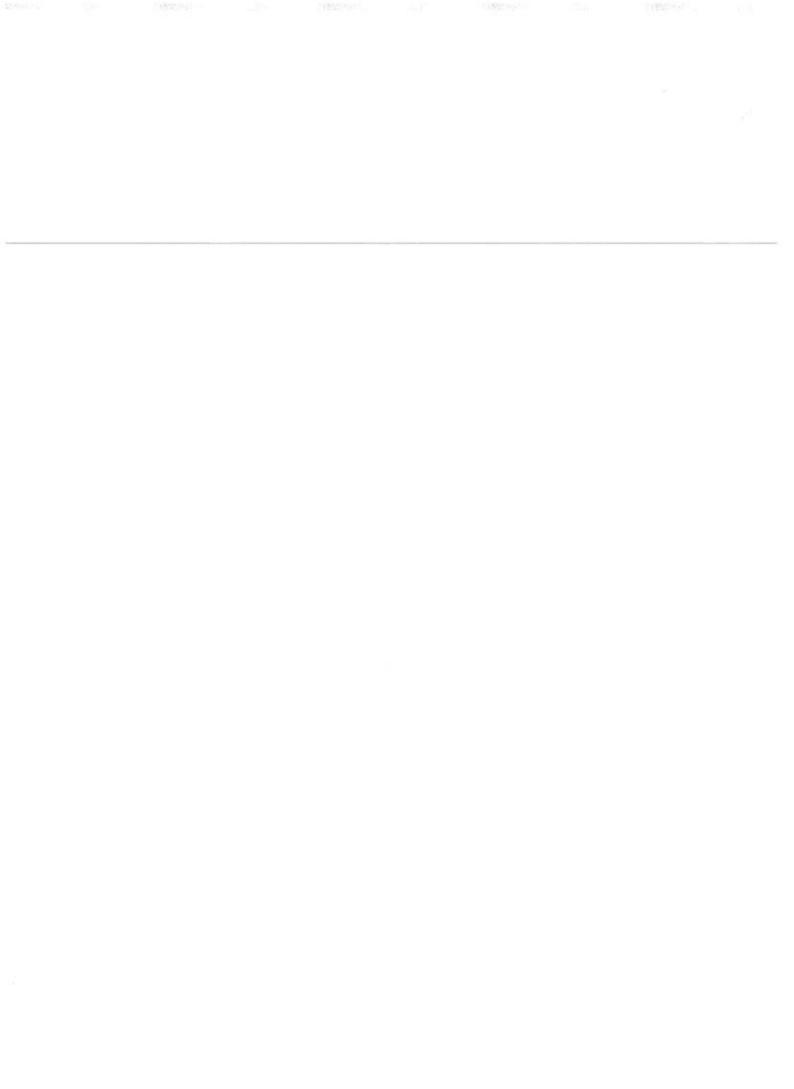
The actual expenditure for the year exceeded the budget. This is due to the fact that the university operated on a budget in which staff costs was budgeted only at 60%. In reality however, the total (100%) of the cost has been reported in the financial statements under the accruals basis even though part of it remains unpaid.

39. CURRENCY

The financial statements are presented in Kenya Shillings (Kshs).

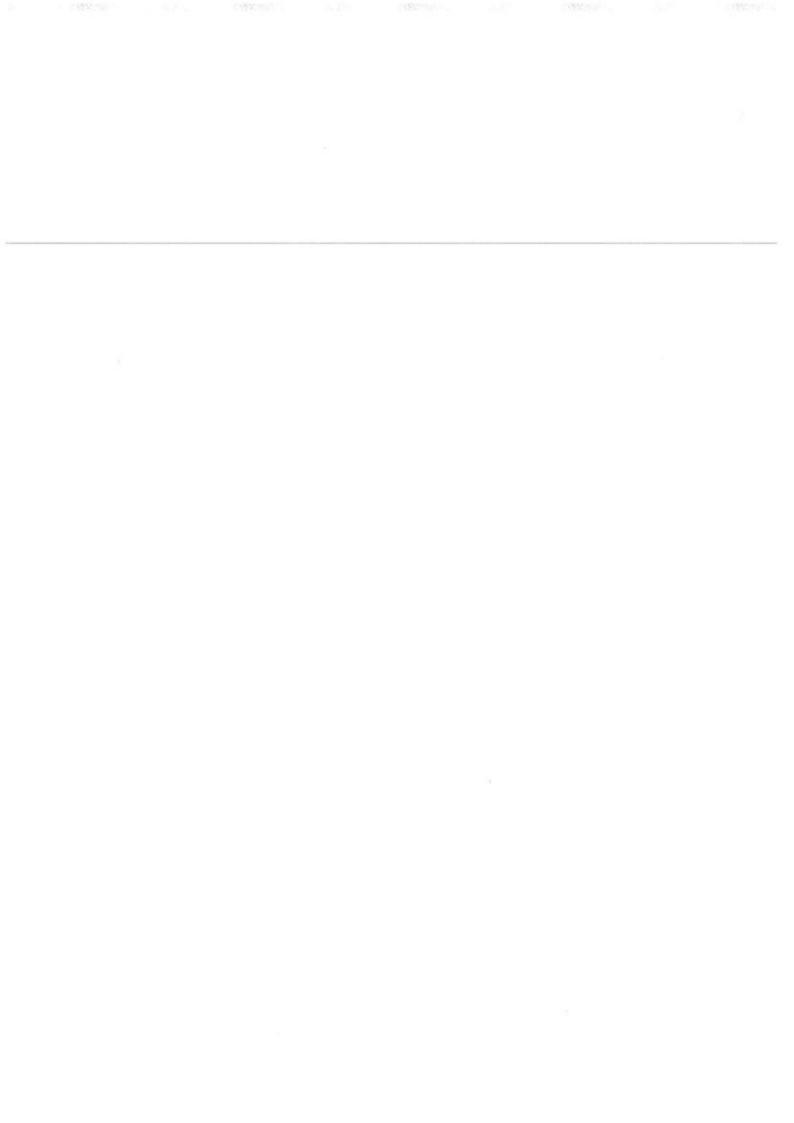
Appendix 1: PROGRESS ON FOLLOW UP OF AUDITOR RECOMMENDATIONS
The following is the summary of issues raised by the external auditor, and management comments that were provided to the auditor.

Ref No.	Ref Issue / Observations from No. Auditor	Management comments	Status	Timeframe
	Non-Disclosure of Material Uncertainty Related to Sustainability of Services	The University Management has noted and will ensure all disclosures Not are made as required by standards going forward.	Not Resolved	Not Resolved FY 2021/2022
2	Inaccuracy of Cash in Hand and in Bank	The university has put in place a host to host system of receipting, as money is received at the bank, it reflects immediately in the students' accounts. This has significantly reduced the unidentified deposits, however, we are working on reducing the old unidentified deposits.	Not Resolved	FY 2021/2022
		The amount of Kshs. 1,000,000.00 was transferred from Egerton University fees account no.1108550703 (MB002) to Egerton University Confucius Institute account no.1138143936 (RE45) in the Research and Extension division.		
6.	Long Outstanding Receivables from Exchange Transactions	Students who graduated with fee balances are not issued certificates Not until they clear all outstanding fees with the University. Currently, Resolved application of graduation is online, and only students who have cleared all fees are cleared for graduation by the system (ARMS).		FY 2021/2022
		There were no differences between the Academic records management system balances and the schedule provided to support the students' balances as at 30th June 2020. The analysis of each variance highlighted in the opening balance for the 170 accounts was done and provide to the auditor. The analysis of the 105 receipts worth Kshs. 3,626,804 was also done and given to the auditor.		



Egerton University Annual Report and Financial Statements for the year ended 30th June 2021

Ref No.	Issue / Observations from Auditor	Management comments	Status	Timeframe
		Imprest is recovered from all active staff on a monthly basis; however, the recovery from staff that have left service has been a challenge and these continue to be pursued from legal perspective. Aging analysis for general debtors was done and provided to the auditor.		
4.	Agricultural Assets	The workings supporting the movement of biological assets resulting Not in the reported loss has been done and available to the auditor for Resolved scrutiny.	Not Resolved	FY 2021/2022
5.	Unsupported Property, Plant and Equipment	All the documentations on pursuing the titles of the parcels were Not provided to the auditor, however we have allotment letter for Resolved Mpeketoni land.	Not Resolved	FY 2021/2022
9	Unsupported Investment	The University is pursuing the share certificate for the Kenya Airways Not shares, however, copies of earlier dividend notifications and receipt to Resolved proof the shares are owned by the University were provided to the auditor.	Not	FY 2021/2022
		The University had initially classified Kshs 149.9 million as a loan to Egerton University Investment Company but with the recommendation of the Office of the Auditor General's report for the year 2017/18, it was reclassified as an investment.		
		The funds transfer to Egerton University Investment Company was approved by 82nd, 86th & 133rd Council Meetings held on Tuesday, 29th January, 2013, 15th May, 2013 and Tuesday, 22nd August, 2017 respectively, and minutes were provided for the said meetings.		

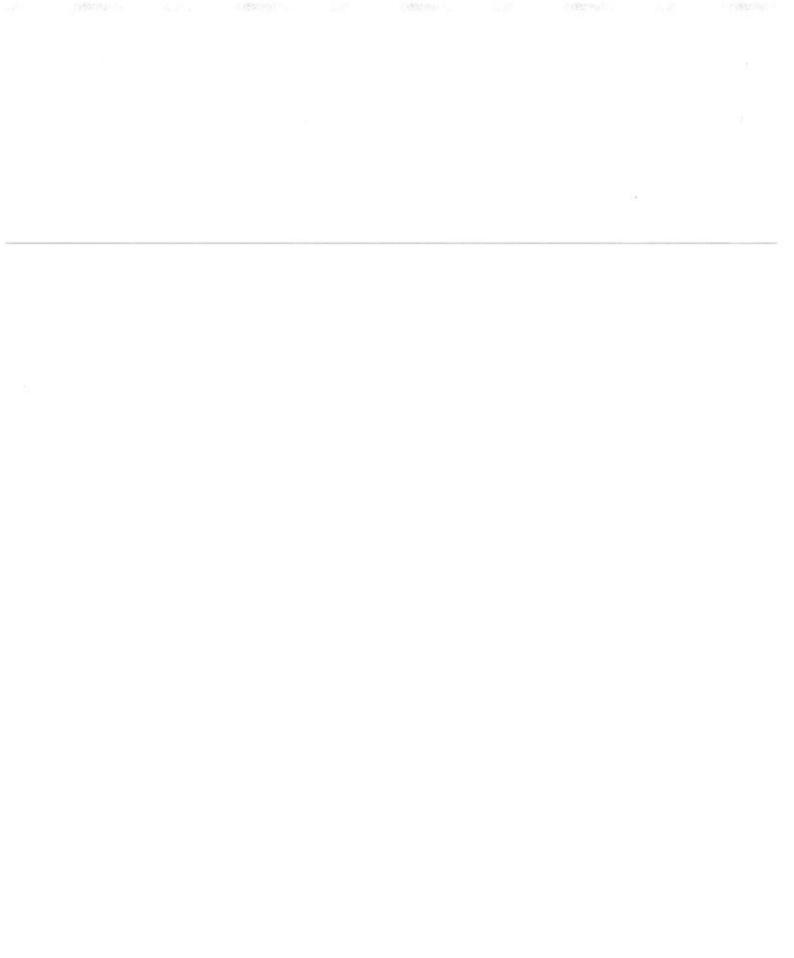


Egerton University Annual Report and Financial Statements for the year ended 30th June 2021

	Ref No.	Issue / Observations from Auditor	Management comments	Status	Timeframe
	7.	Inaccuracy in Provisions and Accruals	The Accruals and Provisions figure of Kshs 470,284,219 is not for Not accrued Teaching claims only but it includes other accrued expenses in Resolved the year under review (Audit fees, Rent, Electricity & Water, Insurance, Medical and Subsistence claims). The auditor's analysis is not accurate as it is comparing opening and closing balances of unrelated items.	Not	FY 2021/2022
	∞°	Trade and Other Payables – Student Prepaid Fees	There were no differences between the Academic records management Not system balances and the schedule provided to support the students' Resolved balances as at 30th June 2020. We are in negotiation with the bank on how integration can be improved so that only the unique identifier for each student is captured. For the wrongly captured deposits (unidentified), they are claimed to the right students once the concerned students present the evidence of deposit to the receipting cashiers, and are verified before posting to their accounts.	Commence of the control of the contr	FY 2021/2022
	6	Unsupported Other Services Rendered	There was a mix up on cash received for amounts invoiced in the Not previous and current financial years. This was correct and an analysis Resolved of the figures was provided to the auditor.		FY 2021/2022
,	10.	Inaccuracy in Tuition and Related Fees	The Management has put in place mechanisms to ensure that allNot students who do not register do not attend classes or sit for exams, orResolved enjoy any service such field trips, field attachments and sporting activities.	olved	FY 2021/2022
			At the time of audit, the University application Pay bill account had accumulated Kshs. 3,074,304, and the amount for the year 2019/2020 of Kshs. 2,362,303 was accrued in our books as at 30 th June 2020. The money was later transferred to the university's bank account in February 2021 and receipted accordingly.		

Egerton University Annual Report and Financial Statements for the year ended 30th June 2021

No.	Issue / Observations from Auditor	Management comments	Status	Timeframe
- i	Unsupported Staff Cost	The figure of Casual Labour Expenses is reported under two different notes as follows: Kshs 8,730,774.00 under Note 13b Staff Personnel Remuneration and Kshs. 8,224,264.00 under Note 19 IGU Expenses (income generating units) therefore correctly stated. The schedule from the Registrar (HCA) is the list of approved casuals to be hired by the respective departments, but the figure in the financial statements shows the amount paid to the casuals for actual days worked.	Not	Not Resolved FY 2021/2022
12.	Inaccuracy in MCF TAGDEV Expenses	The difference is the exchange difference upon conversion from USD Not to Kenya shillings.	Not	FY 2021/2022
13.	Unsupported Teaching Claims	The figure of Kshs 55,045,728.27 is an estimate based on 35% of SSP Not tuition income during the year under review as per the University's SSP Resolved Policy hence it does not have names of the lecturers. However, the Management is discussing with the system vendor on activation of the part timer management system module in ARMS that will assist in addressing the auditor's concern.	Not	FY 2021/2022
14.	Non-Disclosure of Contingent Tax Liability	We have been paying our dues to KRA as per our agreements of 26th Not September 2019 as amended through an addendum on 30th April 2020. Resolved Despite the Covid 19 pandemic challenges we have made payments and complied with all the terms and conditions of the said Agreement. The difference of the amounts that have not been addressed by the agreement with KRA have been taken care of in our letter dated 22nd September 2020.	Resolved	FY 2021/2022



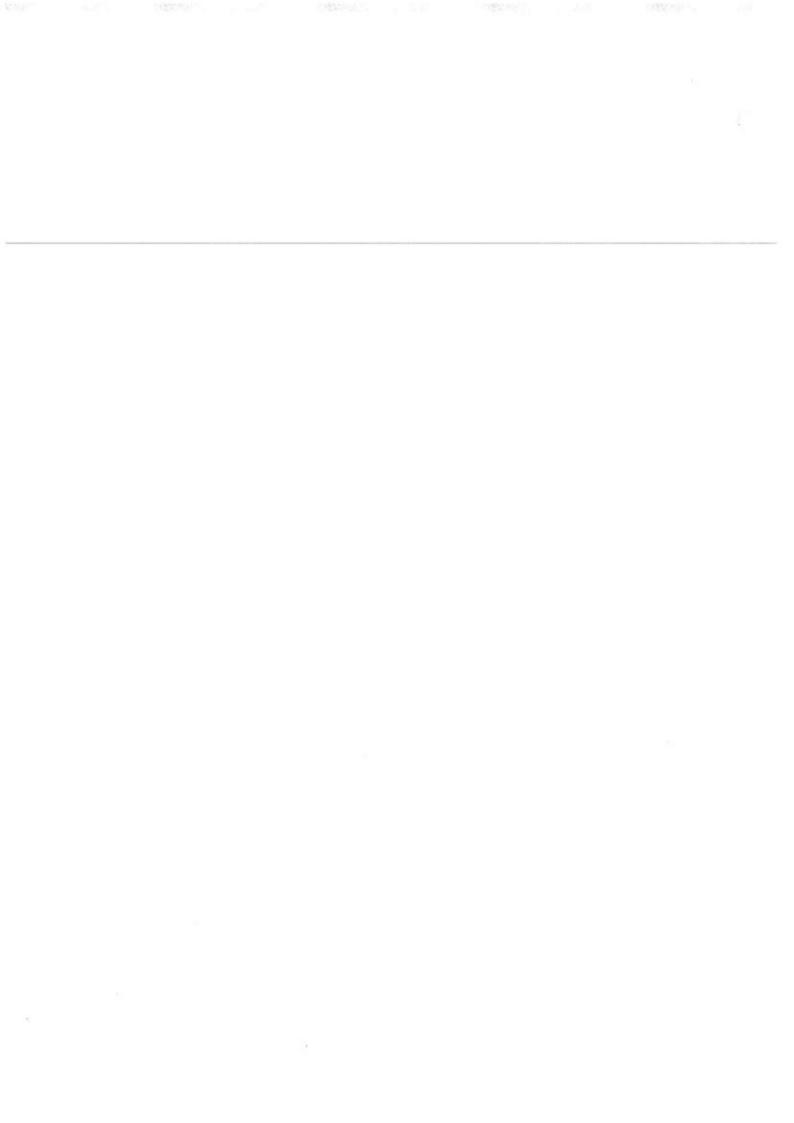
Egerton University Annual Report and Financial Statements for the year ended 30th June 2021

	No.	Auditor	Management comments	Status	Timeframe
	15.	Tegemeo Institute Financial Performance	The management is keenly monitoring the performance of Tegemeo Not Institute for any need of intervention to reduce its operating costs Resolved FY 2021/2022 including transferring back the staff on secondment back to the university. The Institute currently has new projects namely; F4APK, AGRO CHEM, Lincoln, UDS, PEFEMA, APRA, G17, and IDS.	Not	FY 2021/2022
Other Matter	-	Budgetary Control over Staff Cost	There was under collection in revenue due to the closure of the University in March 2020 due to the COVID 19 pandemic. This disrupted the revenue collection as well as the planned activities of the university. The reported over-expenditure amounts to 2% of the total recurrent budget for the year, which is below the 10% tolerable by the PFM regulations. We will endeavor to be more stringent with our budgetary controls to ensure no line items are over spent in future.	Not Resolved	FY 2021/2022
	2.	Unresolved Prior Year Matters	This has been amended as observed by the auditor.	Not Resolved	FY 2021/2022
Lawfulness and Effectiveness in Use of Public Resources	-	Non Remittance of Statutory Deductions	As per our records, the payments to NHIF were made and received in time by the bank on 9th May 2020. The university is facing cash flow constraints and could not meet some of its financial obligations in the financial year when they fell due, however the university has committed to pay Pension Contributions as per MOU with RBA.	Not Resolved	Not Resolved FY 2021/2022

Ref No.	Issue / Observations from Auditor	Management comments	Status	Timeframe
2.1	Irregular Expenditure Contracted Security Services	Due to insecurity issues and terror threats in Lamu County and the vastness (large forest cover) of the university land, the university embarked on protecting the land from encroachment by squatters, and terror groups (Al Shabaab). Therefore, Mpeketoni Campus is guarded by the Kenya Police Reserve (KPR), persons who are identified and armed by the government of the republic of Kenya. The university therefore did not recruit the guards and the rates paid of Kshs. 1,000 per day are the ones applicable to the officers given their seniority levels.	Not Resolved	FY 2021/2022
2.2	Legal Fees	While it is true that the contracts have lapsed as observed, all the payments made to the law firms relate to cases that were awarded earlier during the contract period and that have been on-going	Not Resolved	FY 2021/2022
2.3	Unapproved Cleaning and Sanitary Services	The contract extension was necessitated by University Council directive Not on reduction of the scope of cleaning services by 70 % in the next employed by the Scope of cleaning services by 70 % in the next contract with service providers as a result of various austerity measures employed by the Council. The tender advert for cleaning and sanitary services was published in daily nation and on public procurement information portal on 26th July, 2019. Based on the timelines and the provision of section 96, 97 and 98 of the PPAD Act 2015, the DCPO requested the Vice Chancellor for a contract variation for a period of 3 months to enable the tender evaluation committee to evaluate the published tender, and for the Vice Chancellor to sign the contract with the awarded service provider. All relevant documentations were provided to the auditor.	olved	FY 2021/2022

Egerton University Annual Report and Financial Statements for the year ended 30th June 2021

	Ref No.	Issue / Observations from Auditor	Management comments	Status	Timeframe
	33	Irregular Bank Overdraft	The negative cashbook balances are just as such, cashbook balances. The actual bank account balances were not above the authorized overdraft limit as per the certificate of balance. The overdraft of Ksh 100 million has been maintained and was complied with.	Not	Not Resolved FY 2021/2022
Effectiveness of Internal Controls, Risk Management and		Inventories	The university will endeavour to procure the inventory management system as per the auditor's recommendation.	Not Resolved	FY 2021/2022
Governance	2	Lack of Human Resource Documents	The University Council at its meeting held on 22nd November, 2019 approved the staff establishment for Academic and non-academic staff and the total number of staff was capped at 1444. At the time of approval, the total staff at the University were 1818. The university is holding consultative meetings with all relevant departments and system providers to agree on how the university sage and human resource software can be upgraded to the latest software version which has improved controls.	Not Resolved	Not Resolved FY 2021/2022
	e;	Failure to Invoice Students after Registration	Financial records of DOD Students are not maintained under ARMSNot rather they are managed fully under DOD project in Research & Resolved FY 2021/2022 Extension Division. Under this arrangement, income for the DOD students is recognized on cash basis upon payment from DOD just like any other research project.	Not	FY 2021/2022

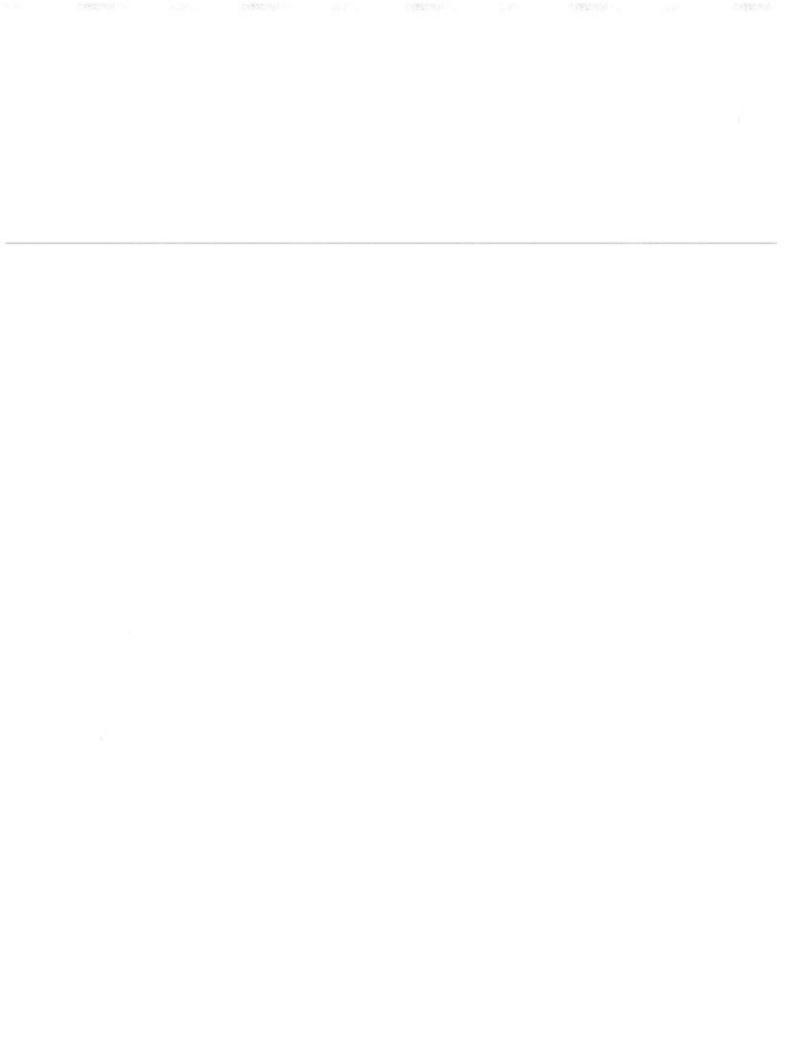


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Ref No.	Ref Issue / Observations from Management comments No. Auditor		Status	Timeframe
4.	Weaknesses in Information Communication Technology (ICT)	Weaknesses in Information The university is holding consultative meetings with all relevantNot Communication Technology departments and system providers to agree on how the university sageResolved FY 2021/2022 software can be upgraded to the latest software versions which have improved controls.	Not	FY 2021/202
5.	Integration between ARMS and Sage System	Integration between ARMS There were no variances between the documents' values in ARMS and Not and Sage System Resc	Not Resolved	Not Resolved FY 2021/2022

Prof. Isaac O. Kibwage, PhD, HSC Vice Chancellor

Date: 28th September 2021



Appendix 2: INTER-ENTITY TRANSFERS

ENTIT	Y NAME:	EGERTON UNIVERSITY	911-911-911-91	
Break d	own of Trans	fers from the State Department f	or University Education Mi	nistry of Education
FY 2020	/2021		l burnershy Education; 171	T Education
a. Recurre	nt Grants			
		Bank Statement Date	Amount (KShs)	Indicate the FY to which the amounts
		7-Aug-20		2020/2021
		31-Aug-20		2020/2021
-		1-Oct-20		2020/2021
		30-Oct-20		2020/2021
		7-Dec-20		2020/2021
		5-Jan-21	174,912,244	2020/2021
		4-Feb-21	174,912,244	2020/2021
		11-Mar-21	174,912,244	2020/2021
		9-Apr-21	174,912,244	2020/2021
		10-May-21	174,912,244	2020/2021
		16-Jun-21	174,912,244	2020/2021
		25-Jun-21	174,912,244	2020/2021
		Total	2,098,946,927	
Develop	ment Grants			
		Bank Statement Date	Amount (KShs)	Indicate the FY to which the amounts relate
		14-Sep-20	39,030,444.00	2020/2021
-		Total	39,030,444.00	
Donor R	eceipts			
		Bank Statement Date	Amount (KShs)	Indicate the FY to which the amounts
		18-Feb-21	132,689,451,95	2020/2021
		Total	132,689,451.95	

The above amounts have been communicated to and reconciled with the parent Ministry

Finance Officer Egerton University

Head of Accounting Unit State Department for University Education Ministry of Education

Sign - 8(07 (202)

Sign-flow